INTELLIGENCE COMMUNITY POLICY GUIDANCE 900.2

Intelligence Community Crisis Management

A. AUTHORITY: The National Security Act of 1947, as amended; Executive Order (EO) 12333, as amended; and other applicable provisions of law.

B. PURPOSE: This Intelligence Community Policy Guidance (ICPG) establishes the roles and responsibilities of the National Intelligence Manager (NIM) in advance of and during a crisis, and codifies the NIM role with regard to intelligence sharing during crisis situations.

C. APPLICABILITY

1. This Guidance applies to the Intelligence Community (IC), as defined by the National Security Act of 1947, as amended, and to such elements of any other department or agency as may be designated an element of the IC by the President, or jointly by the Director of National Intelligence (DNI) and the head of the department or agency concerned.

2. This Guidance does not alter authorities and responsibilities assigned to the heads of IC elements, executive departments, and Functional Managers by statute, Presidential Directives, EOs, or IC policy.

D. DEFINITIONS: For purposes of this Guidance, the following definitions apply:

1. Crisis - An event or situation, as determined by the DNI, that threatens U.S. national security interests and requires an expedited shift in national intelligence posture, priorities, and/or emphasis.

2. Crisis Management - The management of measures taken to respond to and address challenges related to the coordination of crisis-related activity across the IC in order to establish priorities, coordinate actions, and synchronize key IC efforts related to the crisis situation.

E. POLICY

1. The DNI or Principal Deputy Director of National Intelligence (PDDNI) may designate a NIM as a National Intelligence Crisis Manager (NICM) to respond to a crisis.

2. The NICM, on behalf of the DNI, integrates, organizes, and deconflicts IC crisis-related activities.

3. The NICM serves as the focal point, in coordination with IC elements, for integrating IC engagements with customers and coordinates with the ODNI Office of Legislative Affairs for engagements with U.S. congressional intelligence oversight committees.

4. To ensure a fully coordinated IC crisis response, the NICM shall coordinate with affected IC elements to provide priorities and guidance to ensure synchronization and deconfliction of effort.

5. The NIM, once designated as a NICM, shall continue to execute those assigned strategic responsibilities identified in Intelligence Community Directive (ICD) 900, *Integrated Mission Management*.

6. A NICM designation will terminate upon conclusion of the precipitating crisis or after 90 days unless the DNI determines that a continuing designation is required.

F. ROLES AND RESPONSIBILITIES

1. The DNI or PDDNI will:

a. Designate a NICM and notify IC elements and supported customers;

b. Seek crisis support from U.S. government organizations outside the IC as well as from foreign intelligence partner organizations, when necessary;

c. Deconflict, in consultation with the head of the appropriate IC element, information access and delivery issues significantly affecting IC coordination; and

d. Rescind the NICM designation and notify IC elements and supported customers.

2. The ODNI/Deputy Director of National Intelligence for Intelligence Integration (DDNI/II) shall:

a. Advise the DNI of the need for a NICM designation and

b. Monitor and ensure the NICM is effectively responding to requirements.

3. The NICM shall:

a. Assess, organize, and synchronize the IC response to the crisis;

b. Lead the integration of collection, analysis, and counterintelligence efforts to address intelligence gaps and unmet customer requirements;

c. Coordinate, in conjunction with IC element heads and Functional Managers, the flow of crisis-related national intelligence to IC customers and, as appropriate, to foreign intelligence partners;

d. Coordinate the flow of IC crisis-related tasking from U.S. policymakers and supported customers to the IC to provide visibility across IC elements; reduce duplication of effort where possible; and make judgments about when IC coordination is required;

e. Oversee and coordinate national intelligence proposed to be shared in support of U.S. policymaker crisis-related guidance and requirements to ensure that potential impacts on intelligence sources and methods are fully considered and that IC efforts are integrated;

f. Identify and communicate Controlled Access Program requirements to IC elements and engage the Chair of the Controlled Access Program Oversight Committee to resolve IC intelligence sharing disagreements that require immediate resolution;

g. Maintain a repository of national intelligence shared during the crisis to facilitate oversight and management of IC sharing efforts;

h. Act as a conduit for IC feedback to policymakers on the potential benefits and limitations of U.S. government intelligence sharing efforts as well as the impact of these efforts once undertaken; and

i. Provide an after action report, through the DDNI/II, to the DNI and IC element heads within 30 days of the rescission of a NICM designation.

4. The National Intelligence Council shall assist the NICM in the execution of crisis management responsibilities consistent with the responsibilities identified in ICD 207, *National Intelligence Council.*

5. IC element heads shall:

a. Assist the NICM, upon request, in the execution of crisis management responsibilities by providing, as available, information, expertise, advice, and support to related taskings and requirements and

b. Make available to the NICM, as appropriate, crisis-related intelligence being shared in response to U.S. policymaker direction.

6. IC Functional Managers shall assist the NICM, upon request, in the execution of crisis management responsibilities, consistent with responsibilities identified in ICD 113, *Functional Managers*, and ICD 900, *Integrated Mission Management.*

G. EFFECTIVE DATE: This Guidance becomes effective on the date of signature.

James R. Clapper
Director of National Intelligence

23 Dec 2016
Date