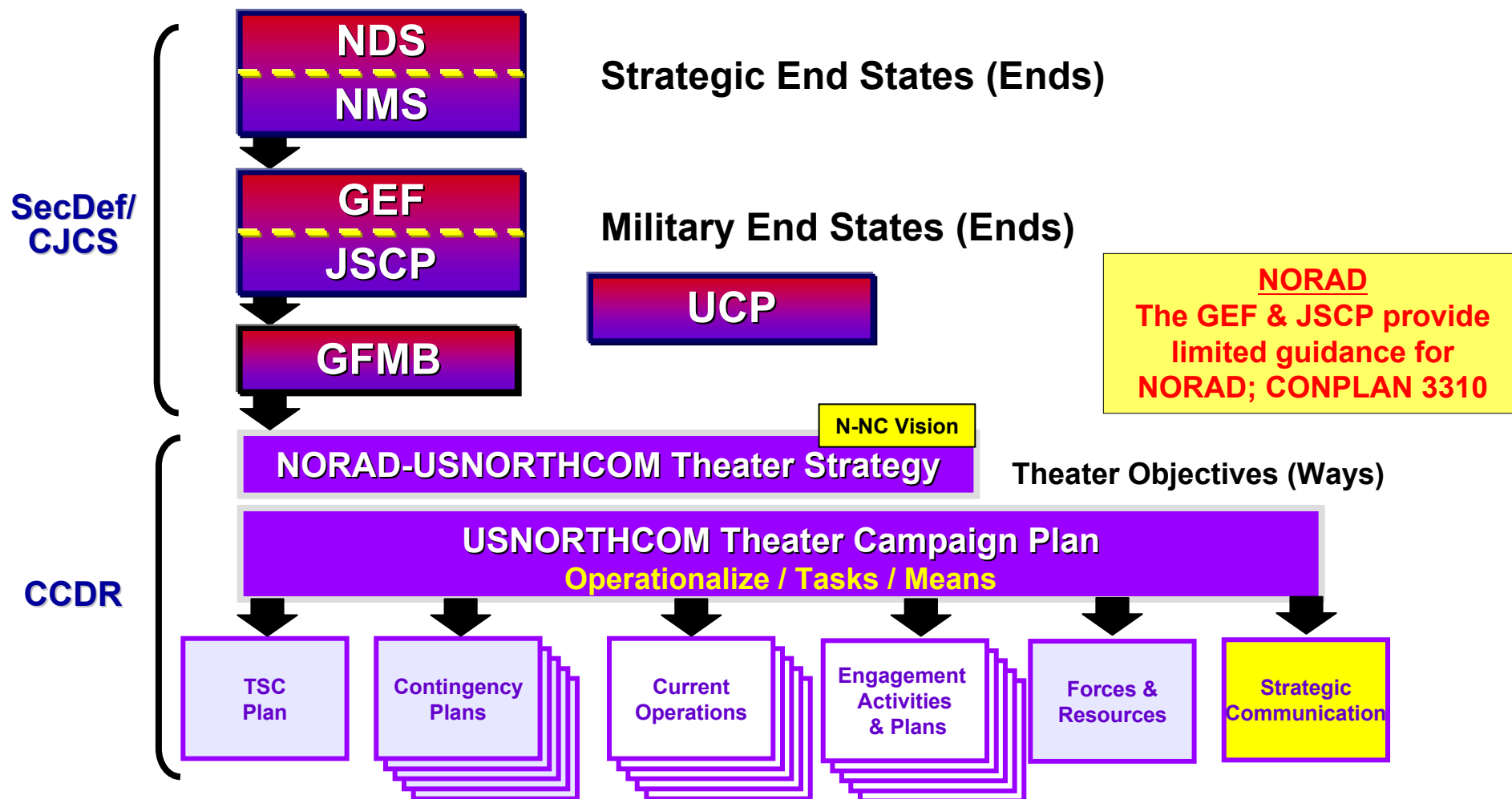


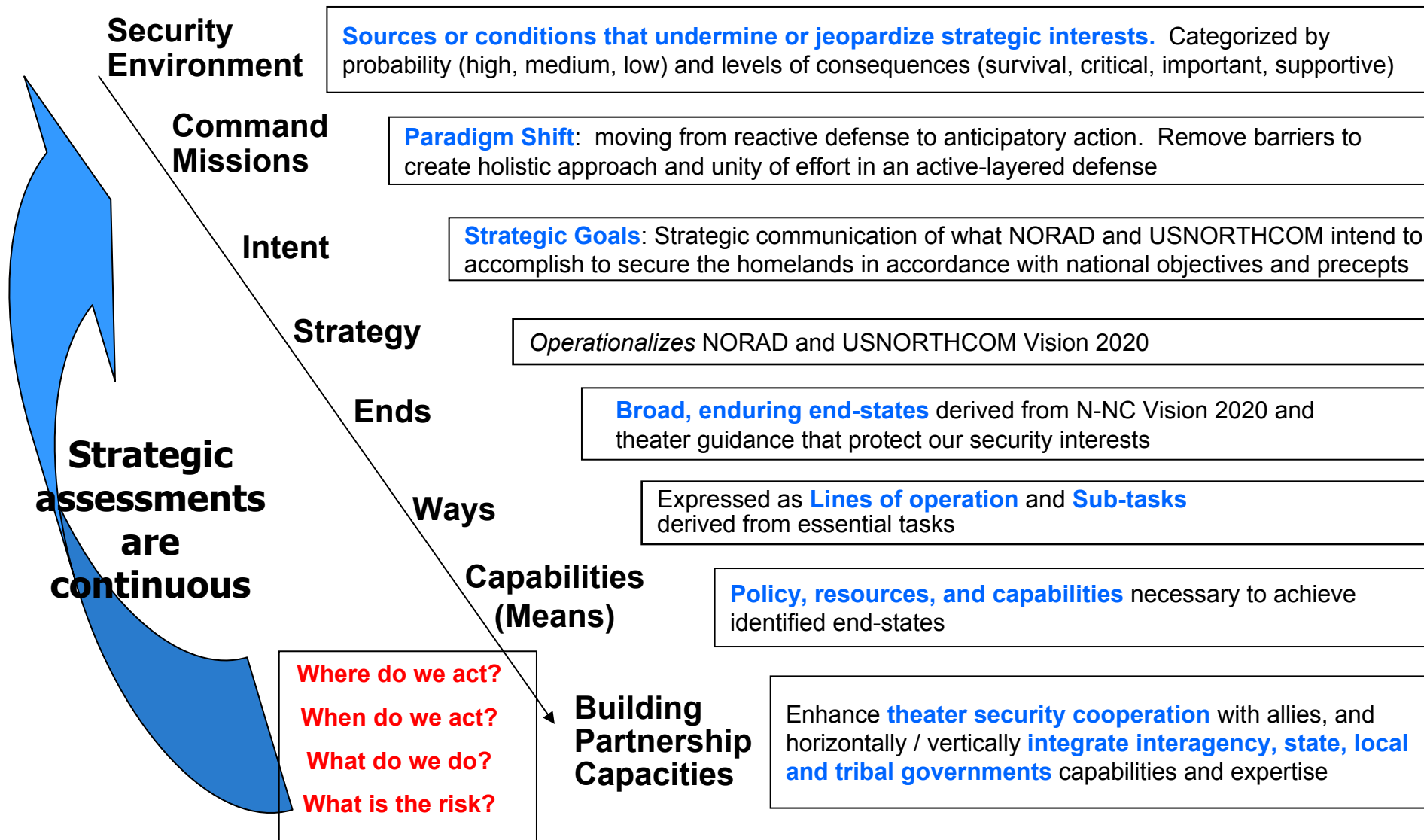
This Brief is Classified:
UNCLASSIFIED

*NORAD and
USNORTHCOM
Theater Strategy*

Linkage to Strategic Guidance



Strategy: Construct



Theater Strategy --Ends, Ways

Endstates

Successful defense of North America from aerospace threats

Timely, accurate maritime warning of threats to North America

NORAD is an International cooperation model in defense planning, training, information management, and technological innovation

Anticipate, detect, deter, prevent or defeated external threats and aggression

Timely, effective defense support of civil authorities

Unity of effort with interagency and international partners

Ways – “Lines of Operation”

Respond in a timely manner to air threats and if necessary, precisely and decisively engage

Provide bi-national maritime warning

Promote programs and processes to improve bi-national information and intelligence sharing

Develop an all-domain active defense

Anticipate and respond in support of Civil Authorities to: mitigate effects from catastrophic events, enhance law enforcement, protect critical infrastructure and maintain continuity of government.

Ensure unity of effort with mission partners; especially NORAD. Develop better mechanisms for coordinating and integrating with our interagency partners. More granularity in planning processes; closer coordination with interagency plans.

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Theater Strategy --Ends, Ways, Means

Ways – “Lines of Operation”

Respond in a timely manner to air threats and if necessary, precisely and decisively engage

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Provide bi-national maritime warning

Promote programs and processes to improve bi-national information and intelligence sharing

Means

End-state #1 and LOO #1

- Strengthened Intelligence: Priorities are: improved early warning of imminent crisis, increased collection capabilities in all domains, improved dissemination*
- Persistent wide-area air surveillance*
- Fully integrated aerospace picture*
- Bi-national threat alert system
- Flexible, realistic, executable, rapidly-adaptable, and regularly exercised plans

End-state #2 and LOO #2

- Improved bi-national situational awareness of potential threats in the maritime domain*
- Maritime warning capabilities

End-state #3 and LOO #3

- Improved bi-national and intelligence sharing*
- Bi-national cooperation to improve defense of the information infrastructure*
- Common command, control and communications architecture*
- Effective strategic communication

Theater Strategy --Ends, Ways, Means

Ways – “Lines of Operation”

Develop an all-domain active defense

Anticipate and respond in support of Civil Authorities to: mitigate effects from catastrophic events, enhance law enforcement, protect critical infrastructure and maintain continuity of government

Ensure unity of effort with mission partners; especially NORAD. Develop better mechanisms for coordinating and integrating with our interagency partners. More granularity in planning processes; closer coordination with interagency plans

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Means

End-state #1 and LOO #1

- Sustained continual situational awareness*
- Capabilities to anticipate, detect, deter, prevent, and defeat current and emerging threats
- Timely, actionable intelligence*
- Trained, ready, operational forces
- Strategic communication through engagement
- Theater Security Cooperation initiatives with partners

End-state #2 and LOO #2

- National / bi-national policy to enhance intelligence-sharing *
- DOTMLPF capabilities for National Guard and Reserves
- Rapid assessment capabilities for HD and CS
- Compatible technology solutions (interoperability)*
- All domain User Defined Operational Picture (UDOP)*

End-state #3 and LOO #3

- Unified Strategy with international partners
- Over-arching national-level plan: unity of effort across the interagency departments
- Enhanced military capabilities to defend North America
- Multi-national agreements to improve information and intelligence sharing*
- Less rigid horizontal / vertical inter-governmental agreements to improve intelligence sharing
- Horizontally and vertically integrated national C2 capability that is consolidated, agile & seamless

Backups

Mission Statement with Justification

Who

USNORTHCOM

established by Unified Command Plan

What

anticipates and conducts Homeland Defense and Civil Support operations

to foresee and deal with in advance

the act, manner, or process of carrying on

The protection of United States sovereignty, territory, domestic population, and critical infrastructure against external threats and aggression or other threats as directed by the President.

Department of Defense support to US civil authorities for domestic emergencies, and for designated law enforcement and other activities.

Where

within the assigned area of responsibility

IAW Unified Command Plan geographic AOR

Why

to defend, protect, and secure the United States and its interests.

to drive danger or attack away from

to cover or shield from exposure, injury, damage, or destruction

to relieve from exposure to danger

participation in advantage and responsibility

Essential Tasks (1 of 2)

1. **Defend the Homeland:**

- a) **“Homeland Defense is USNORTHCOM's top priority” (GEF)**
- b) **“End State 1: The homeland is defended in depth” (GEF)**
- c) **“Conduct comprehensive campaign planning that provides an operation framework for integrating operations, activities and plans to achieve assigned regional end states” (GEF)**
- d) **“As the supported commander, prepare a Theater Campaign Plan that prioritizes near and long term activities, plans, and operations to achieve the regional end states specified in the GEF” (JSCP)**

Essential Tasks (2 of 2)

2. **Develop a Theater Campaign Plan that sets the conditions for successful transition to contingency plans and operations**
 - a) **“Conduct planning for the following response scenarios as branches to the larger campaign plan” (GEF)**
 - b) **“In accordance with the strategic policy guidance provided by the GEF, the JSCP tasks CDRs to develop and execute campaign plans that integrate, synchronize, and prioritize daily activities in support of strategic end states, to include security cooperation and Phase 0 actions” (JSCP)**
3. **"Prepare a Base Plan to support civil authorities in managing the consequence of any hazard, to include those defined by the 15 National Planning Scenarios" (JSCP)**