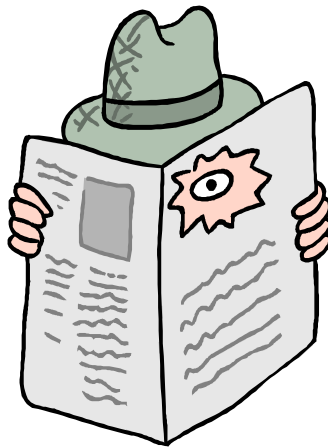


# ***INTELLIGENCE AND POLICY-MAKING: A BIBLIOGRAPHY***



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**Greta E. Marlatt**

**Dudley Knox Library  
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December 2010**

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## DOCUMENTS, THESES AND TECHNICAL REPORTS

Armbruster, Thomas H. **U.S. - Russian Nuclear Cooperation: Actionable Intelligence.** Newport, RI: Naval War College, Center for Naval Warfare Studies, 2004. 83p.

**Abstract:** US -Russian Nuclear cooperation reflects the tension present in virtually every important foreign policy decision between our worst fears and best hopes. Our "worst fears" is that terrorists gain possession of a nuclear weapon or fissile material for use against the United States. Our "best hope" is that the U.S. and Russia, former adversaries, collaborate to reduce the risks inherent in the vase nuclear complex that rests on Russia's uncertain economic and political landscape.

**ACCESSION NUMBER: ADA427594**

<http://handle.dtic.mil/100.2/ADA427594>

Banks, Chuck. **Covert Action: An Instrument of Foreign Policy.** Maxwell AFB, AL: Air War College, 1994. 19p.

**Abstract:** The purpose of this paper is to provide a brief introduction to covert action for those on the periphery of, or interested in, this aspect of intelligence activity. The objective is to examine, using open source information, the nature of covert action, the purposes it serves, why it must be kept secret, whether it is legal and ethical, and what makes it work. This paper is by no means exhaustive. Covert action has many definitions, but a useful one is 'the attempt by a government to influence events in another state or territory without revealing its involvement. Title VI of the Intelligence Authorization Act of 1991 defines covert action as: 'an activity or activities of the United States Government to influence political, economic, or military conditions abroad, where it is intended that the role of the United States Government will not be apparent or acknowledged publicly.' There is a subtle but distinct difference between covert and clandestine, in that clandestine operations seek to obscure the activity itself, while in covert operations it is more important to hide the sponsoring role of the United States. Covert action can be thought of as a continuum, between relatively benign propaganda operations and paramilitary activity. Political action lies in between.

**ACCESSION NUMBER: ADA280541**

<http://handle.dtic.mil/100.2/ADA280541>

Bansemer, John D. **Intelligence Reform: A Question of Balance.** Maxwell AFB, AL: Air University, Center for Aerospace Doctrine Research and Education, 2006. 182p.

**Abstract:** On 22 July 2004 the 9/11 Commission released its report on the events surrounding the attacks of 11 September 2001. The 9/11 Report renewed calls for reform of the intelligence community (IC), continuing a long series of intelligence reform efforts that began shortly after the National Security Act of 1947 laid the foundation of the modern IC. As reform proceeds and government officials consider further changes, three topics remain relevant: (1) the 1986 Goldwater-Nichols reform of the Department of Defense and its applicability to the IC, (2) the common findings and recommendations of past reform efforts of the IC, and (3) the competing interests inherent in the IC that influence the pace and character of actual reform. This study explores these topics in the context of the 9/11 Report and the subsequent reform efforts initiated by the executive and legislative branches. While there was common motivation between the latest effort to reform the IC and the earlier DOD reform effort as embodied in the Goldwater-Nichols Act, it remains less clear if the measures taken in the DOD case are equally applicable to the IC. One reason to question the applicability of DOD reform efforts to the IC is the unique organizational context of the IC an interagency organization supporting multiple departments as

well as national policy makers. Reform of the IC is unlike reform of a single cabinet-level department, for at its most basic level the IC exists to enhance the effectiveness of multiple departments and senior policy makers in the accomplishment of their assigned functions. In short, the IC serves varied interests with sometimes shared and sometimes conflicting intelligence needs. This organizational context suggests that successful reform requires an on-going recalibration of competing interests to meet the changing demands inherent within a dynamic national security environment.

**ACCESSION NUMBER: ADA456145**

<http://handle.dtic.mil/100.2/ADA456145>

**Berkoff, Russ H. Artificial Intelligence and Foreign Policy Decision-Making.** Master's thesis. Monterey, CA: Naval Postgraduate School, December 1997. 180p.

**Abstract:** With the advent of a global information society, the US will seek to tap the potential of advanced computing capability to enhance its ability to conduct foreign policy decision making. This thesis explores the potential for improving individual and organizational decision making capabilities by means of artificial intelligence (AI). The use of AI will allow us to take advantage of the plethora of information available to obtain an edge over potential adversaries. Another purpose of this thesis is to give guidance to the software community as to what policymakers will need in order to improve future decision making processes. The third purpose is to encourage government and private sector decision makers to allocate adequate resources to actualize the potential of AI. The method of analysis this thesis uses is to examine US foreign policy decision making on the cognitive or individual, group, and organizational levels. Using the Cuban Missile Crisis and the Yom Kippur War as test beds for critical analysis, identification of both decision enhancing and impeding functions is accomplished. Finally, a counterfactual analytic framework, using an AI model, tests the likely influence of AI on decision making. The results substantiate the value of AI as both a decision making enhancer and an impediment reducer for the policymaker. Additional conclusions are derived that improve the decision making system and its processes by means of introducing an AI capability.

**ACCESSION NUMBER: ADA340985**

<http://handle.dtic.mil/100.2/ADA340985>

**Brookes, Michael, A. Perils of a Democratic Peace.** Master's thesis. Monterey, CA: Naval Postgraduate School, September 1997. 211p.

**Abstract:** President Clinton has declared that the promotion of democracy is the key to ensuring America's security in the post-Cold War world. This assertion is based upon an international relations theory called the "democratic peace." Expressed simply, it states that democracies are reluctant to engage one another in war; therefore, increasing the number of democracies worldwide will promote peace and, ultimately, America's security. Although it is a seductive theory, the notion of the democratic peace has many pitfalls. The goal of this thesis is to demonstrate that the democratic peace theory is not an appropriate foundation for U.S. national security strategy. First, I establish that "democracy" is not universally desirable. Instead, cultural factors, ethnic nationalism, and economics create imperatives that thwart efforts to develop democracy. Second, I cite the actions of the intelligence services of democratic states against fellow democracies - including espionage, economic espionage, and covert action - to illustrate that peace is not without peril. Ultimately, pursuit of a democratic peace may jeopardize national security because it threatens to entangle the United States in costly foreign interventions. Additionally, the false sense of security it engenders may lull the U.S. into a state of complacency from which it will be unable to recover.

**ACCESSION NUMBER: ADA341470**

<http://handle.dtic.mil/100.2/ADA341470>

Campbell, Julian M., Jr. **Military Intelligence: Its Role in Counterinsurgency.** Fort Leavenworth, KS: Army Command and General Staff College, School of Advanced Military Studies, 20 April 1988. 47p.

**Abstract:** This monograph examines current US Army IEW operational concepts for counterinsurgency, doctrinal literature, current practices in Latin America, lessons learned from Southeast Asia and British Army experiences. This doctrinal and historical base together with its theoretical underpinnings is analyzed and evaluated in light of the military intelligence experiences of the French Army in its counterinsurgency roles from Indochina to Chad, 1946-1984; the Uruguayan suppression of the Tupamaros, 1963 - 1973; and the Portuguese Army campaign in Mozambique, 1964 - 1974. The study concludes that case studies of the French, Uruguayans and Portuguese offer no new IEW principles to the US Army. The enhancements that the study of these armed forces drive home to US IEW doctrine and operations are the dire necessity for governmental legitimacy to include the humane treatment of people, the necessity for improved police-military relations in LIC and the primacy of HUMINT among the intelligence disciplines in counterinsurgency. In a larger sense, the study of the French, Uruguayans and Portuguese confirms that political ends must be translated into military means to achieve operational success in a counterinsurgency. Additionally, their study confirms the notion that an art of war approach to counterinsurgency is valid and substantiates the premise that security stands as the center of gravity for an insurgent force.

**ACCESSION NUMBER: ADA195567**

Cesar, Edison et al. **A New Approach for Measuring the Operational Value of Intelligence for Military Operations.** Final report. Santa Monica, CA: Rand Corporation, 1994. 175p.

**Abstract:** This report will be of particular interest to those who are involved in policy analysis for the Army's five-year program; in developing and applying methodology and models to assess military value, particularly the value of intelligence; and in comparing the potential contributions of Intelligence and Electronic Warfare/Target Acquisition (IEW/TA) systems, employment doctrine, and technologies in various military operations scenarios. The purpose of this project was to develop a methodology and one or more prototypes models for studying IEW/TA in an operational context; more specifically, the methodology enables the operational value of intelligence assets and activities to be expressed in quantifiable terms useful to resource acquisition decisionmakers, military planners, and operational managers. The two prototype models were designed as aids for performing policy and other analysis of key issues. The term prototype refers to a model that has been developed to the point that its usefulness has been demonstrated. The models can be used to help look for gaps and redundancies in current and proposed capabilities, help justify resource allocations, and seek desired mixes and employment strategies of IEW/TA assets and their communications network architectures to support operations. They were also used as tools for developing the methodology.

**REPORT NUMBER: RAND/MR-227-A**

**ACCESSION NUMBER: ADA282802**

[http://www.rand.org/pubs/monograph\\_reports/2006/MR227.pdf](http://www.rand.org/pubs/monograph_reports/2006/MR227.pdf)

Collins, Brian J. **Intelligence Reorganization - Closing the Barn Door(s)?** Wright-Patterson AFB, OH: Air Force Institute of Technology, 2004. 21p.

**Abstract:** The Al Qaeda terrorist attacks on 9/11 were a tremendous shock. How could such things be done in such a grandiose scale without being detected beforehand? Who let us down? The Intelligence Community (IC). Heads must roll, reorganizations are needed, the barn door must be closed. In March 2003 after months of making the case that there were WMD in Iraq, the US attacked, quickly overcame Iraqi defenses and opened Iraq to unhindered WMD searches. But the WMD, which were so clear and easy to find in the prewar, October 2002 National Intelligence Estimate (NIE), remained elusive in Iraq. The IC blew it again. Heads must roll,



reorganizations are needed, the barn door must be closed. This essay will begin with an examination of what the barn doors are that need closing. Then it will analyze the IC reform proposals of President Bush and Senator Roberts with respect to their attempts to close the barn doors, take heads, and reorganize the IC, as well as their prospects for implementation. Finally, the essay concludes that the Roberts' proposal, which punishes and is radical in approach, would not fulfill its promise and would be impossible to implement. The Bush proposal, which offers minimal change, has greater likelihood of political acceptance. Neither plan shuts the barn doors.

**ACCESSION NUMBER: ADA428441**

<http://handle.dtic.mil/100.2/ADA428442>

**Cranford, Allen D. An Examination of Nation Assistance: Should the U.S. Support Third World Efforts to Combat Internal Lawlessness, Subversion, and Insurgency?** Carlisle Barracks, PA: Army War College, 27 January 1997. 50p.

**Abstract:** This paper examines the relevancy of the current National Military Strategy's (NMS) strategic concept of Peacetime Engagement and its component of Nation Assistance in a post Cold War, Third World environment. This strategy promotes the need to assist friendly nations in upholding democratic ideas by supporting their efforts to combat internal lawlessness, subversion, and insurgency. The strategy also endorses conducting civil military operations, engaging in bilateral and multilateral exercises, sharing intelligence and communications, and providing logistics support. This latter use of Nation Assistance appears to be both legitimate and helpful to Third World democracies. However, the first component of this strategy has historically led the United States into costly Third World conflicts that this research shows has had few positive effects, and often has been harmful. This paper also examines this strategy in terms of vital interest. Regional assessments of Africa, Asia, and Latin America revealed no vital interest for the United States to conduct insurgency or counterinsurgency missions under the guise of Nation Assistance in any of these regions. As a result, this paper recommends this component of Nation Assistance be eliminated from the NMS and replaced with economic related assistance that will better serve our goal of promoting democracy.

**ACCESSION NUMBER: ADA326920**

<http://handle.dtic.mil/100.2/ADA326920>

diGenova, J. E. "Terrorism, Intelligence, and the Law." In **Proceedings of the Annual Symposium on the Role of Behavioral Science in Physical Security (9th) - Symmetry and Asymmetry of Global Adversary Behavior Held at Springfield, Virginia on 3-4 April 1984,** ADA152459, p53-59. Washington, DC: Department of Defense, 4 April 1984. 7p.

**Abstract:** Terrorism is defined as the threat and use of psychological and physical force—including intimidation, coercion, repression, and ultimately, destruction of human lives and property—for the purpose of attaining real or imaginary ideological and political goals. In other words, terrorism should be regarded as an expedient tactical and strategic tool utilized by both established regimes and opposition groups functioning under varying degrees of stress. Obviously the first line of defense is the law enforcement agencies, and they're doing a good job. However, the problem of terrorism is so critical that it cannot be left to the law enforcement agencies alone. Much technology is available, and new technology usually can be developed to deal with most terrorists' threats. The problem lies in making the decision to use specific technological countermeasures. Also, intelligence countermeasures are possible but are not used because of public attitudes and political and bureaucratic restrictions. In other words, our democracy is restrained by moral and legal principles in countering terrorism. To correct this weakness we must mobilize both the public and Congress to help strengthen the prediction, prevention, contingency planning, and crisis management capabilities of the U.S. government.

**Foreign Intelligence Threat Awareness Programs: A Review.** Monterey, CA: Defense Personnel Security Research Center, February 1998. 228p.

**Abstract:** In April 1996, the National Counterintelligence Policy Board (NACIPB) tasked the Defense Personnel Security Research Center (PERSEREC) to review the effectiveness of foreign intelligence threat awareness (FITA) programs in the Executive Branch and among government contractors. The National Counterintelligence Center (NACIC), as Executive Secretariat of the National Counterintelligence Policy Board (NACIPB), was appointed as project manager. Work on the review began in August 1996, and the study plan, prepared by PERSEREC, was approved by the NACIPB in September 1996. The objectives of the review were to (a) describe FITA activities in the Executive Branch and evaluate their effectiveness; (b) determine briefers' (referred to in this study as providers) perceptions of their capacity to effectively prepare and present briefings, and their views on organizational factors that may inhibit their ability to deliver effective briefings; (c) provide policymakers with information to help enrich programs by highlighting examples of excellent FITA materials; and (d) recommend improvements in the FITA system throughout government and industry.

**REPORT NUMBER: PERS-TR-98-001**

**ACCESSION NUMBER: ADA343775**

<http://handle.dtic.mil/100.2/ADA343775>

Gill, Thomas C. **Essays on Strategy VIII.** Washington, DC: National Defense University, 1991. 162p.

**Abstract:** ESSAYS ON STRATEGY VIII Begins with a study addressing the need for a shift in emphasis within the US intelligence community away from purely defense-related matters toward increasingly more important issues of international economics and commerce. If changes in the world continue at the current pace and extent, they could require such an unprecedented reorientation in national strategy. The other essays in this anthology also examine aspects of the changing international environment. Three of them -each of which was recognized for excellence in the Strategy Essay Competition sponsored by the Chairman of the Joint Chiefs of Staff - analyze the requirements of US policy toward post-Noriega Panama, options for relocating US military facilities displaced or soon to be displaced from the Philippines, and whether, if adopted, the resurrected Open Skies proposal would benefit the United States. The final essay, an especially thoughtful and wide-ranging one, explores the relationship of national public policy to differing cultural concepts of the nature of man.

**ACCESSION NUMBER: ADA264357**

<http://handle.dtic.mil/100.2/ADA264357>

Grady, Glen A. **The CIA in Central Africa, 1960-1990: A Policy Perspective.** Athens, OH: Ohio University Center for International Studies, 1996. 201p.

**Abstract:** This thesis presents an overview of the Central Intelligence Agency (CIA) in the Congo/Zaire and in Angola during the period from 1960 to 1990. The thesis seeks to ascertain the amount and the influence, if any, of the CIA on United States foreign policy by first reviewing U.S. foreign policy and then outlining the activities of the CIA during the period. The central research question of the thesis is: What activities did the CIA conduct in Central Africa from 1960 to 1990; and how do those activities relate to United States foreign policy? The main hypothesis is that the CIA more often than not created its own foreign policy in Central Africa by acting, with the tacit approval of successive administrations, as an independent entity; and that the CIA's foreign policy was not always consistent with American foreign policy. The thesis is conducted from an interdisciplinary perspective synthesizing primary source material, mostly government documents, and secondary sources from the disciplines of history, political science and African area studies. In the production of this thesis an historical-analytical approach is used. The thesis validates the main hypothesis: the CIA did, in effect, conduct its own foreign policy in Central

Africa from 1960 to 1990. The Agency acted under its own accord to pursue objectives and implement policy in Central Africa during the Cold War. Although it is impossible to state definitively that the CIA always acted on its own, or to specify to what degree it did act by itself, there can be little doubt that as a general rule the Agency acted as an unrestrained and unregulated player in the American foreign policy arena.

**ACCESSION NUMBER: ADA311632**

<http://handle.dtic.mil/100.2/ADA311632>

Green, John C. **Secret Intelligence and Covert Action: Consensus in an Open Society**. Carlisle Barracks, PA: Army War College, March 1993. 59p.

**Abstract:** Consensus on clandestine human intelligence (HUMINT) and covert action has fluctuated since the 1970s, when controversial government activities were exposed to the public. A critical debate ensued over the principal issues of propriety, accountability, and secrecy. Assertive congressional oversight developed, and sharp political confrontation replaced bipartisan consensus. HUMINT and covert action declined during the 1970s. Covert action increased in the early 1980s, but HUMINT lagged behind. Post-Cold War defense budget reductions have changed the intelligence debate to emphasize reform for cost- effectiveness. Although HUMINT and covert action are relatively inexpensive, their questioned effectiveness has resulted in scrutiny. Most authorities see covert action as a capability to be kept in readiness for rare occasions when its use is clearly appropriate. Because of low cost and increased requirements, most reformers urge revitalization of HUMINT.

**ACCESSION NUMBER: ADA263911**

<http://handle.dtic.mil/100.2/ADA263911>

Grisham, Austin E., Jr. **Intelligence Support to Arms Control**. Carlisle Barracks, PA: Army War College, 09 April 1990. 46p.

**Abstract:** This paper argues that intelligence support is critical to the success of arms control. It identifies and describes the roles of intelligence in the arms control process, describes the existing intelligence organizational structure for arms control support, and identifies and analyzes issues. The roles include support to policy formulation, support to treaty negotiation, support to ratification, and finally, during verification, support for the implementation of the treaty through monitoring. The Director of Central Intelligence is responsible for monitoring, while the Arms Control and Disarmament Agency has responsibility for verification. Adjudication of conflicting interpretations occurs within the NSC committee structure. For several reasons, intelligence cannot be expected to do the actual verification of an arms control treaty. Most importantly, determination of an acceptable degree of confidence is always a political issue, although based on military judgement. Assigning intelligence responsibility for monitoring, rather than verification, helps to limit the politicization of intelligence. Issues identified during the research for this paper were analyzed within three subgroups: those inherent in the intelligence discipline; these must be managed successfully to limit adverse impact on intelligence products. Second, issues and challenges inherent in arms control bureaucratic relationships; these are best managed by keeping separate the actual monitoring analysis and verification this gives the West justification for caution, and reinforces the need for continued emphasis on verification.

**ACCESSION NUMBER: ADA222911**

<http://handle.dtic.mil/100.2/ADA222911>

Hutsell, Joseph W. **Has Congressional Oversight of Intelligence Gone Too Far**. Washington, DC: National War College, 1995. 14p.

**Abstract:** In his last public appearance while in office, former Director of Central Intelligence Robert M. Gates went to uncharacteristic lengths in criticizing the growing intrusiveness of Congressional oversight on national intelligence functions. Similarly, the two year tenure of his successor, R. James Woolsey, has been most notable for acrimony resulting from an ongoing

public feud between Woolsey and Senator Dennis De Concini, Chairman of the Senate Select Committee on Intelligence, over a host of issues, including oversight. Many senior officials of the national security and intelligence communities approach relations with Congress adversarially, generally proceeding from the notion that intelligence is a function exclusive to the President and that the involvement of Congress should be limited to paying bills. We will develop this relationship in the context of powers assigned under the Constitution of the United States to the Congress and the President. In the context of this discussion, intelligence activities are interpreted to mean those directed at agent or governments outside the United States, related specifically to key federal responsibilities of providing for common defense and conduct of foreign affairs. We are not talking here about gathering of information in support of domestic law enforcement -- an entirely separate, though no less controversial, constitutional issue. Other Constitutional powers -- such as appropriation of funds and organization and staffing government activities -- play an integral role in execution of intelligence activities; however, they are incidental to the primary competition over policy and will be incorporated as an adjunct to our main discussion.

**ACCESSION NUMBER: ADA440638**

<http://handle.dtic.mil/100.2/ADA440638>

Jacques, Heinisha S. **Director of National Intelligence: Another Bureaucratic Layer or an Effective Office?** Fort Leavenworth, KS: Army Command and General College, 2006. 71p.

**Abstract:** Since its inception, the intelligence community (IC) has had several persistent problems that continue today -- information sharing, activity coordination, and analysis validity. As a result of 9/11, the IC was closely scrutinized. The findings of the National Commission on Terrorist Attacks Upon the United States led to the Intelligence Reform and Terrorism Prevention Act of 2004, creating a Director of National Intelligence (DNI) to serve as the principal advisor to the President on intelligence. The 9/11 Commission's recommendation is thought to be an all-encompassing solution to various problems plaguing the IC. While creating a unbiased director who could focus equally on all members of the IC may seem like an all-encompassing solution, this research will examine the responsibilities of the DNI and determine what solutions it really can bring to the problems of the IC. The primary research question is as follows: Is the DNI able to solve the persistent problems of the IC as required by the Intelligence Reform Act? The results of the analysis indicate that the DNI will be able to help solve the problems of the IC; however, to do that the director will require additional authority.

**ACCESSION NUMBER: ADA460721**

<http://handle.dtic.mil/100.2/ADA460721>

Jones, Garrett, and Douglas H. Dearth. **Intelligence Support to United Nations Activities.** Carlisle Barracks, PA: Army War College, 15 April 1993. 37p.

**Abstract:** With the end of the Cold War, the United Nations has been reinvigorated as a forum for the maintenance of world peace. The trend at present is clearly toward a more proactive stance, with the United Nations becoming involved in preventive diplomacy and peacemaking efforts. With this proactive stance has come an increasing need for intelligence support to United Nations activities. This study examines some of the problems associated with such an effort and possible structures and processes which can be implemented by both the United Nations and the United States. The key conclusions drawn by the study are that an intelligence structure within the United Nations needs to be established, with an emphasis toward making the process available to all members of the United Nations, while permitting individual countries to limit their involvement and protect their own unilateral interests. Within the United States government, a central structure needs to be established under the DCI to properly support United Nations activities as a U.S. policy tool, while effectively protecting U.S. intelligence community equities.

**ACCESSION NUMBER: ADA263869**

<http://handle.dtic.mil/100.2/ADA263869>

Kennedy, Douglas B. **Operation HAIK: The Eisenhower Administration and the Central Intelligence Agency in Indonesia, 1957-1958.** Athens, GA: University of Georgia, 1996. 107p.

**Abstract:** When Dwight D. Eisenhower entered the Oval Office in 1953, the perceived menace of a monolithic, communist conspiracy aimed at conquering the 'Free World' provided the focal point for his foreign policy. He encouraged the 'rollback' of communism, which was a strategy dedicated to liberating those satellite states that the Soviets continued to dominate through intimidation and control, and strove to prevent the influence of communism in the Third World. Eisenhower viewed his election victory as a mandate to carry out a more active policy against Soviet-inspired communism. Although he feared the military and political assault on the free nations by the Soviets, he exhibited an even greater apprehension regarding uncontrolled U.S. spending on the military during peacetime. The president's main objective became balancing the maximum level of deterrence while minimizing costs. The CIA provided Eisenhower the means to continue the war against communism without relying on overt capabilities, and without taxing the American economy. In the middle of his second administration, Eisenhower continued to show his enthusiasm for the CIA's role in stemming the spread of communism by authorizing a covert action in Indonesia, later known as Operation HAIK (pronounced 'hike'). The operation showed the president's enthusiasm towards countering communism at a low intensity conflict level. When the situation demanded an increase in commitment of overt support to achieve success, he chose to reevaluate the situation and not get further involved.

**Accession Number: ADA321861**

<http://handle.dtic.mil/100.2/ADA321861>

Leadbetter, Wyland F., Jr and Stephen J. Bury. **Prelude to Desert Storm: A Case Study in the Politicization of Intelligence.** Washington, DC: National War College, 1992. 26p.

**Abstract:** The Central Intelligence Agency (CIA) is charged with the responsibility for collection and analysis of intelligence and its distribution to the president and his staff. In recent years this responsibility has been expanded to include Congress and other government departments and agencies. As policymakers deal with more complicated and time-sensitive issues they look for clear and complete intelligence information that will inform and guide their decision-making efforts. Policymakers work with ambiguity and complexity. There is a natural tendency for them to seek intelligence information which supports their own view. They consider intelligence information which support their position to be a potential political threat. Some will ignore unfavorable intelligence, while others may attempt to discredit it through the political process (Gates, 218-221). It is also generally acknowledge that in a politically charged environment some policymakers selectively use intelligence to influence public debate or policy. A small number disingenuously label intelligence they dislike as too soft, biased, slanted or "cooked" to destroy its legitimacy (Gates, 219).

**ACCESSION NUMBER: ADA440540**

<http://handle.dtic.mil/100.2/ADA440540>

Levinson, Robert M. **The Utility of Quantitative Methods for Political Intelligence Analysis: A Case Study in Latin America.** Master's thesis. Wright-Patterson AFB, OH: Air Force Institute of Technology, 20 October 1995. 110p.

**Abstract:** The paper examines the suitability of current intelligence analysis developed during the Cold War era and finds a lack of quantitative techniques that are prevalent in academic social science research. Several areas where quantitative research might be applied successfully to intelligence analysis are proposed. A case study examining political instability in Latin America is utilized to demonstrate how these techniques might be applied. Data is taken from the World

Handbook of Political and Social Indicators for nineteen Latin American countries. Two simple models are developed using bivariate and multiple regression techniques applied to time series analysis. A scenario for how these models might be applied in the intelligence collection, analysis, and policy formation process is postulated. The paper concludes that quantitative methods can have significant utility for the intelligence community in concert with current analytical methods. Suggestions are provided as to how these techniques might be incorporated into the intelligence community.

**REPORT NUMBER: TR-95-128**

**ACCESSION NUMBER: ADA300517**

<http://handle.dtic.mil/100.2/ADA300517>

Lewis, Ellen K. **'A World of Secrets: The Uses and Limits of Intelligence', by Walter Laquer - An Analysis.** Student report. Maxwell, AFB, AL: Air Command and Staff College, 1988. 32p.

**Abstract:** An analysis of Walter Laqueur's book *A World of Secrets: The Uses and Limits of Intelligence* concludes that it is useful professional reading for Air Force intelligence specialists. A synopsis of Laqueur's book and comparison of his conclusions with other contemporary focuses on three issues: the impact of intelligence on policy, the causes of intelligence failures, and the prospects for improvement of intelligence analysis.

**REPORT NUMBER: ACSC-88-1580**

**ACCESSION NUMBER: ADA195602**

Nash, Arnold W., III. **Intelligence Reform and Implications for North Korea's Weapons of Mass Destruction Program.** Monterey, CA: Naval Postgraduate School, 2005. 97p.

**Abstract:** This thesis analyzes the current intelligence reform initiatives in light of multiple recommendations from post-9/11 commissions tasked with studying intelligence shortcomings. Using North Korea as a case study, it examines how reform efforts will increase capabilities to better understand Pyongyang's WMD programs and affect U.S. strategy on North Korea. Three reform sets should significantly improve U.S. understanding of North Korea's WMD programs. Collection reforms should allow intelligence agencies to gather more information to gain increased insight into Pyongyang's WMD programs. Analysis reforms will develop alternative methods and create streamlined procedures to avoid failures such as those witnessed in Iraq. Collaboration reforms should enable the Intelligence Community to shed its "stovepipe" mentality, facilitating unity of effort in reducing intelligence gaps on North Korea's dangerous programs. Intelligence reform, while necessary, is insufficient to deal with the North Korean threat. An engagement strategy could help the Intelligence Community better understand North Korea and its WMD programs by bringing Pyongyang into the international fold and lowering its isolationist tendencies. Engagement could increase intelligence collection opportunities and give decisionmakers more relevant information yielding better decisions and improved counterproliferation efforts. Finally, ongoing reforms should better equip policymakers to tackle broader issues such as terrorism and counterproliferation.

**ACCESSION NUMBER: ADA439618**

[http://edocs.nps.edu/npspubs/scholarly/theses/2005/Sep/05Sep\\_Nash.pdf](http://edocs.nps.edu/npspubs/scholarly/theses/2005/Sep/05Sep_Nash.pdf)

<http://handle.dtic.mil/100.2/ADA439618>

Patrick, Mark S. **'The Berlin Crisis in 1961' U.S. Intelligence Analysis and the Presidential Decision Making Process.** Medford, MA: Fletcher School of Law and Diplomacy, 1997. 127p.

**Abstract:** Intelligence analysis played a crucial role in the presidential decision making process throughout the Berlin Crisis. This paper focuses on how intelligence analysis might have aided or

misled President Kennedy during the 1961 phase of the crisis, especially during the months of January to July. It also examines presidential leadership of the decision making unit. It considers excerpts of analysis and official correspondence received by the President and sets that advice in the proper historical context by considering its source and the time frame in which it was offered relative to the crisis. It discusses the options as President Kennedy had them presented to him in an effort to recreate the crisis environment in the mind of the reader, and to improve the current presidential crisis decision making process. This paper assumes a building block approach which can be broken down into four major areas of emphasis. First, it focuses on crisis management. It refines the period of time analyzed relative to the Berlin Crisis as a whole, then, Chapters 2 and 3 describe the international crisis management perspective and discuss the crisis background.

**ACCESSION NUMBER: ADA326122**

<http://handle.dtic.mil/100.2/ADA326122>

Reid, Edwina C. **Congressional Intelligence Oversight: Evolution in Progress 1947-2005**. Monterey, CA: Naval Postgraduate School, 2005. 91p.

**Abstract:** From the creation of the Intelligence Community as part of the National Security Act of 1947 to present day, congressional oversight has varied depending on popular interest generated by media reports of scandal or due to perceived failures. Conversely the Intelligence Community has used the varying degrees of oversight as an opportunity to participate in activities outside its charter. This thesis examines the evolution of congressional oversight from virtually non-existent to the current efforts to reform the Intelligence Community. What this study demonstrates is that oversight has primarily been driven in response to an abuse or a failure. It has been popular interest fueled by media involvement that has forced congressional action. This is demonstrated by examining the wave of reform after the publication of the Central Intelligence Agency's abuse of power in 1970, again after the revelation of the Iran-contra affair in 1986 and lastly after the September 11th attacks. The study also uncovers a reoccurrence in the recommended reforms, particularly the recommendation for the creation of a Director of National Intelligence and the need for greater congressional involvement.

**ACCESSION NUMBER: ADA439590**

[http://edocs.nps.edu/npspubs/scholarly/theses/2005/Sep/05Sep\\_Reid.pdf](http://edocs.nps.edu/npspubs/scholarly/theses/2005/Sep/05Sep_Reid.pdf)

<http://handle.dtic.mil/100.2/ADA439590>

Salazar, Steven L. **Transforming the Intelligence Community**. Carlisle Barracks, PA: Army War College, 2002. 46p.

**Abstract:** The United States is on a course to eradicate transnational terrorism. The U.S. Army will clearly play a major role in this effort at home and abroad. The Army has also begun to transform itself. The Army G-2, Lieutenant General Robert Noonan has developed an intelligence transformation plan that depends on the ability to reach back to access intelligence fused at the national level. Responsibility for providing this service belongs to the Intelligence Community. However, the American intelligence apparatus is still organized for the Cold War. The thirteen loosely grouped agencies of the Intelligence Community are not structured to effectively provide the intelligence necessary to support national decision makers, much less tactical commanders. The Central Intelligence Agency is central' in name only. It does little to effect an overall coordinated intelligence effort by the government's different agencies. Congress must act now reorganize an intelligence apparatus that can effectively and efficiently prioritize intelligence requirements, manage collection, conduct analyses and disseminate usable intelligence products in a timely manner. These functions must be capable of supporting leaders at all levels within an environment of diverse threats and complex U.S. responses.

**ACCESSION NUMBER: ADA404900**

<http://handle.dtic.mil/100.2/ADA404900>

Schalch, Margaret E. **Intelligence Reform: The “Phoenix” of 9/11?** Carlisle Barracks, PA: Army War College, 2003. 54p.

**Abstract:** On Wednesday, 12 September 2001 before the dust had settled in Lower Manhattan, the attacks began on the Intelligence Community. Someone had to shoulder the blame and the most logical target was the Intelligence Community which is responsible for warning policy-makers of looming crises and threats to our national security. Shortly thereafter, Congress launched a joint inquiry, conducted by the Senate Select Committee on Intelligence and the House Permanent Select Committee on Intelligence. The inquiry concluded that the Intelligence Community had plenty of strategic warning regarding an imminent spectacular” event prior to 11 September, but lacked actionable” intelligence to tell specifically when, where, and how such an attack might occur. This paper argues that the pre-911 national security structure was not optimized to deal with complex transnational threats, such as international terrorism, which blur the lines between national security and crime. It shows how our strategic focus which served U.S. policy makers well during the Cold War fell short in warning against terrorism. It explains how the mandate to protect civil rights and preserve enduring American values has clashed with security concerns and U.S. interests. Further, the paper reviews the recommendations of various recent committees regarding intelligence reform. It concludes by recommending a revised national security structure that more effectively integrates foreign and domestic intelligence collection and analysis without compromising the rights of U.S. citizens-and one that will enhance our ability to preempt, disrupt and defeat terrorism.

**ACCESSION NUMBER: AD-A414 650**

<http://handle.dtic.mil/100.2/ADA414650>

Shawhan, Karl J. **Vital Interests, Virtual Threats: Reconciling International Law with Information Warfare and United States Security.** Maxwell, AFB, AL: Air University, School of Advanced Airpower Studies, 1999. 98p.

**Abstract:** The dominance of the U.S. military means that traditional threats, short of weapons of mass destruction, currently pose little risk to U.S. sovereignty. Non-traditional threats, however, pose asymmetric dilemmas for the United States. The increased U.S. military and economic reliance on information systems introduces new vulnerabilities not adequately protected by traditional kinetic force arms. Additionally, international law does not adequately provide response mechanisms for the United States in case of a Computer Network Attack. The United States needs to establish policy directives and diplomatic initiatives to secure its information sovereignty for the future. This thesis examines the history of technology and sovereignty, which reveals a model for the evolution of international law. Specifically, the history of sea, air, and space provide examples on past issues of sovereignty. A three-stage pattern of international law emerges. Under the assumption that sovereignty issues related to information warfare will follow the same path, the current state of sovereignty regarding information is established. To focus the study, a functional outline for international convention, the International Regime for Information Security (IRIS), is advanced. IRIS balances U.S. domestic privacy needs with U.S. national security demands. Specifically, technology issues regarding digital identification and encryption are weighed against civil liberties and intelligence needs. After examining the advantages and disadvantages of the IRIS regime, this paper recommends its use as a model for a future international convention on information warfare. Within an IRIS-type regime, compromise between civil liberty advocates and intelligence service organizations are necessary. Through digital identification and universally strong encryption, privacy and security concerns will be satisfied.

**ACCESSION NUMBER: ADA391632**

<http://handle.dtic.mil/100.2/ADA391632>

Stai, Bradley P. **Congressional Oversight of Intelligence Activities and the Iran-Contra Affair: How Should the President Deal With Congress.** Charlottesville, VA: Judge Advocate General’s School, 1993. 110p.



**Abstract:** During the Iran-Contra Affair, the President and some members of the National Security Council (NSC) staff failed to report to Congress that they were providing covert assistance to the Contras and selling arms to Iran despite the fact that such reports were required by law. The same members of the NSC staff lied to Congress about their support of the Contras, and destroyed documents and fabricated chronologies to cover up their involvement in such activities. In the end, Congress passed new laws to tighten existing statutory reporting and accountability requirements. However, these changes failed to address the real causes of the Iran-Contra Affair. The Iran-Contra Affair occurred, not because existing laws and procedures were flawed, but rather because the President failed to exercise strong, ethical leadership and to issue clear guidance on how he expected the NSC staff to deal with Congress. In addition, the President and some members of the NSC staff simply did not understand the necessity of congressional oversight and of cooperating with Congress. This paper's thesis is that congressional oversight of intelligence activities is necessary in a constitutional democracy; that those who engage in intelligence activities must cooperate with Congress in the conduct of its intelligence oversight responsibilities; and that the President alone can and should ensure this cooperation.

**ACCESSION NUMBER: ADA456704**

<http://handle.dtic.mil/100.2/ADA456704>

Stille, Mark E. **The Influence of British Operational Intelligence on the War at Sea in the Mediterranean June 1940 - November 1942.** Newport, RI: Naval War College, Department of Operations, 08 February 1994. 43p.

**Abstract:** Intelligence derived from a number of sources, primarily the decryption of high-level German and Italian communications, provided British forces in the Mediterranean with extraordinary insights into Axis naval operations. This level of intelligence was instrumental to the success of British forces during most of the decisive points during the naval war in the Mediterranean and indirectly had great influence on the ground war in North Africa. Many of the hallmarks of the nature in which operational intelligence was used retains relevance for today's operational commander. These include use of intelligence to identify and attack enemy centers of gravity, the importance of incorporating intelligence into the planning process, use of intelligence as a force multiplier but not as a force substitute, and the dissemination and handling of sensitive intelligence.

**ACCESSION NUMBER: ADA279583**

<http://handle.dtic.mil/100.2/ADA279583>

Stilwell, Richard G. **Keeping the Nation's Secrets: A Report to the Secretary of Defense by the Commission to Review DoD Security Policies and Practices.** Washington, DC: DOD Security Review Commission, 19 November 1985. 121p.

**Abstract:** The report contains an introduction, executive summary, overview and a three part report with sixty-three recommendations for change in DoD security policies and procedures related to the protection of classified material. Policy and Procedures, the first section of the report's main body, includes classified information access (clearances, investigations, adjudication, cryptographic controls, personnel supervisory evaluations and personnel information collection), managing and controlling classified information (classification, dissemination, transmission, retention and storage, special access program and international transfer agreements), and detecting and countering hostile intelligence, security awareness, reporting of possible espionage, and detecting and investigating security violators). Management and execution, the second part of the report, includes command emphasis, organizational arrangements, research, training, career development and program oversight. Resource management is the third and final section of the report.

**ACCESSION NUMBER: ADA161998**

Stubbs, John B. **Superterrorism and the Military Instrument of Power.** Maxwell AFB, AL: Air University, Air Command and Staff College, 1998.

**Abstract:** This paper examines superterrorism as a fundamentally new threat to US national security that requires reexamination of US policy for using the Military Instrument of Power (MIOP). The thesis is that examining superterrorism using contemporary war theory can provide guidance in developing a new national security strategy to counter the threat. Three assumptions are made to bound the problem set; superterrorism presents a significant new threat to US national security, current US policy regarding superterrorism may not be sufficient, and MIOP application will be limited to international terrorism. After defining the nature and scope of the superterrorism problem, the focus shifts to analysis using three contemporary war theory constructs including interests and responses, enemy as a system, and Revolution in Military Affairs (RMA). The war theory analysis draws three conclusions: superterrorism represents a core national security interest and therefore warrants unilateral use of the MIOP, potentially using the full range of military resources; superterrorism represents an RMA and must be countered with fundamental changes in doctrine and operational concept rather than just relying on technology improvements; and a superterrorist can be attacked as a system provided appropriate MIOP tools are brought to the fight and there is sufficient intelligence to determine enemy centers of gravity. War theory analysis conclusions provide a framework for developing new strategy and policy for countering superterrorism. Any policy for employing the MIOP against superterrorism must start with establishing a threshold for what specific acts cross into the new paradigm. New policy must address past shortfalls in strategy, **policy** and procedure.

**ACCESSION NUMBER: ADA402553**

<http://handle.dtic.mil/100.2/ADA402553>

Swaine, Michael D. **The Role of the Chinese Military in National Security of Policymaking.** Research report. Santa Monica, CA: Rand Corporation, 1996. 105p.

**Abstract:** This report identifies and defines the leadership, structures, and processes governing Chinese military involvement in China's national security policy process. It emphasizes the specific mechanisms, both personal and bureaucratic, formal and informal, by which the Chinese military currently participates in national security policymaking, as well as the likely views and interests that the military seeks to advance in the national security arena.

**REPORT NUMBER: RAND/MR-782-OSD**

**ACCESSION NUMBER: ADA314066**

<http://handle.dtic.mil/100.2/ADA314066>

Swicker, Eileen G. **Strategic Restructuring of the U.S. Intelligence Community: A Civilian Intelligence Reserve.** Research project. Carlisle Barracks, PA: Army War College, 15 March 1998. 43p.

**Abstract:** The end of the Cold War led to significant reductions in national security spending and corresponding reductions in the Intelligence Community's (IC) workforce. The IC faces an increasing range of issues of interest to policy makers and remains responsible for covering both traditionally hostile states and new, transnational issues. The new challenges require skills not needed during the Cold War, and the current IC workforce lacks the specialized knowledge to fully cover the emerging transnational and global issues. Continuing budget restrictions prevent the IC from recruiting necessary specialists as full-time staff officers. This study argues that by developing a multi tiered Civilian Intelligence Reserve, the IC can gain access to collection and analytical expertise not found in the IC now.

**ACCESSION NUMBER: ADA342156**

<http://handle.dtic.mil/100.2/ADA342156>

Teitelbaum, Lorne. **The Impact of the Information Revolution on Policymakers' Use of Intelligence Analysis.** Santa Monica, CA: Rand Graduate School, 2005. 228p.

**Abstract:** The goal of this dissertation is to examine how the U.S. intelligence community can provide the best support to American policymakers. With the information revolution coming from the combination of rapid technological advances in both computing power and communications power, intelligence analysis may be far less relevant to policymakers today than it has been traditionally. Policymakers since the end of World War II have relied on intelligence when they needed information on foreign policy issues, but the explosion of available information today, much of it free or for sale with instant delivery on the World Wide Web (WWW), challenges the traditional role of intelligence in supporting the policymaking community.

**ACCESSION NUMBER: ADA437137**

<http://handle.dtic.mil/100.2/ADA437137>

Tritten, James J. **Non-Traditional Forms of Intelligence.** Monterey, CA: Naval Postgraduate School, Department of National Security Affairs, 30 August 1993. 102p.

**Abstract:** Report considers the new requirements for non-traditional forms of intelligence. Emphasis on new scenarios which require specialists in new forms of intelligence and areas of expertise. Due to the pace of rapid change and wide spectrum of threats, traditional attempts to determine intentions may not work. Authors recommend prioritized review of potential enemy capabilities with emphasis on potential military capability (population, geography, economics, technology for military potential capability), and more emphasis on long-range intelligence using deductive vice inductive approach. Report addresses current intelligence emphasis on technology and proliferation, and recommends identifying countries bent on acquiring new capabilities, what countries have the surplus capital to make such investments, and what levels they can internalize and absorb. Paralleling any effort to identify potential customers must be an economic intelligence program to delineate what is readily available on the open marketplace. Authors also conclude that there are no simple or quick fixes and that reorganization of the intelligence community is not the answer, but may be part of it. They strongly endorse more emphasis on human intelligence as a panacea. Report concludes that the real issue is strategic planning for intelligence, not intelligence in support of strategic planning. The intelligence community has the opportunity to assist the policy world in shaping the future and needs a plan to do this.

**REPORT NUMBER: NPS-NS-93-003**

**ACCESSION NUMBER: ADA273430**

<http://handle.dtic.mil/100.2/ADA273430>

Tritten, James J. and Paul N. Stockton. **Reconstituting National Defense: The New U.S. National Security Strategy.** Monterey, CA: Naval Postgraduate School, 30 September 1991. 198p.

**Abstract:** Explanation of President Bush's new national security strategy and General Colin Powell's Base Force. Sources of strategy. Analysis of major unresolved issues, such as: unilateral U.S. capability for war at strategic, operational, and tactical levels; impact on DoD organizations and joint military operations, the industrial and manpower base. Chapter on changing requirements for the U.S. intelligence community. Chapter on impact of Operations DESERT SHIELD/DESERT STORM. Analysis of role in Congress in formulating the strategy and their response to date. Implications for maritime and nuclear forces. Regional assessment from perspective of Asia and Europe. Study concludes that the major stress points of new strategy are: industrial reconstitution, additional requirements for intelligence, and the role that will be played

by allies and the Congress. Includes impact of August 1991 coup in Soviet Union and unilateral announced by President Bush at end of September 1991.

**REPORT NUMBER: NPS-NS-91-012**

**ACCESSION NUMBER: ADA243832**

<http://handle.dtic.mil/100.2/ADA243832>

United States. Department of Defense. Office of the Under Secretary of Defense for Policy. **Procedures Governing the Activities of DOD Intelligence Components that Affect United States Persons.** DOD Directive 5240.1-R Washington, DC: Department of Defense, Office of the Under Secretary of Defense for Policy, December 1982. 58p.

**Abstract:** This DoD regulation sets forth procedures governing the activities of DoD intelligence components that affect United States persons. It implements DoD Directives 5260.1, and replaces the November 30, 1979 version of DoD Regulation 5240.1-R. It is applicable to all DoD intelligence components. Executive Order 12333, "United States Intelligence Activities," stipulates that certain activities of intelligence components that affect U.S. persons be governed by procedures issued by the agency head and approved by the Attorney General..

**REPORT NUMBER: DOD-5240.1-R**

**ACCESSION NUMBER: ADA267680**

<http://www.dtic.mil/whs/directives/corres/pdf/524001r.pdf>

United States. Office of Technology. **Technology Against Terrorism: Structuring Security.** Washington, DC: OTA, 1992. 145p.

**Abstract:** Terrorism is not a new phenomenon, but it has become more prominent during the past two decades. Terrorist attacks have included not only political assassinations, but also large-scale attacks, often aimed at third parties, causing massive casualties. Two well-known examples are car bombings, employing hundreds of kilograms of high explosives, and attacks on commercial aircraft around the world. The U.S. Government and the American public became acutely aware of terrorism after the bombing of Pan American Flight 103 over Lockerbie, Scotland in December 1988. The recent war in the Persian Gulf heightened fears of renewed terrorist attacks on U.S. targets, both overseas and at home. In 1989, because of growing concern over terrorist threats, several Senate Committees requested that OTA study the role of technology in fighting terrorism and the Federal effort in promoting related research and development. The requesting Committees were: Governmental Affairs; Foreign Relations (Subcommittee on Terrorism, Narcotics, and International Operations); and Commerce, Science, and Transportation, together with its Subcommittee on Aviation. The Senate Select Committee on Intelligence also endorsed the study.

**ACCESSION NUMBER: ADA360398**

<http://handle.dtic.mil/100.2/ADA360398>

<http://www.wws.princeton.edu/ota/disk1/1992/9235/9235.PDF>

Williams, Charles A. **Intelligence Support to U.N. Peacekeeping Operations.** Washington, DC: Industrial College of the Armed Forces, April 1993. 30p.

**Abstract:** The United Nations' ability to resolve conflict will determine, to a large extent, the stability of emerging world order. Effective intelligence support greatly enhances peacekeeping and peacemaking, the operational aspects of conflict resolution. Providing effective and timely intelligence support to the United Nations' conflict resolution mission is in the U.S. national interest. The United States is dependent on international trade for both raw materials and markets for our products. Regional tension or conflict can disrupt world trade impacting our economy and potentially threatening our national security. The United States clearly benefits from the peaceful resolution of disputes: successful conflict resolution efforts serve our national interests. The

United States is the most powerful country, but it has neither the desire nor resources to impose and enforce a 'Pax American.' A less costly and risky alternative is supporting the United Nations which is assuming an increasing role in conflict resolution since the end of the cold war. With the best intelligence capability in the world it's logical for the U.S. to provide intelligence as our U.N. contribution; however, several issues require analysis and policy decisions: What can intelligence support do for peacekeeping efforts? Is intelligence support the most effective type? How should we share our intelligence? How do we protect intelligence sources? Should the U.S. share sensitive intelligence? These questions serve as the framework for this paper.

**REPORT NUMBER: NDU/ICAF-93-S81**

**ACCESSION NUMBER: ADA277016**

<http://handle.dtic.mil/100.2/ADA277016>

Wishart, Eric. **Intelligence Networks and the Tri Border Area of South America: The Dilemma of Efficiency Versus Oversight.** Monterey, CA: Naval Postgraduate School, 2002. 112p.

**Abstract:** This thesis examines the intelligence communities of Argentina, Brazil, and Paraguay to determine how to better coordinate and share information between themselves and the United States to combat the emerging threat of terrorism within the border region shared by the three Latin American countries. The thesis argues from the standpoint that the primary intelligence effort should be economic and HUMINT due to the currently low threat levels, and that the threat should be handled by civilian agencies. It examines each community based on an Ideal Type intelligence community model that balances efficient, competitive, all-source intelligence organizations with oversight at the various levels. The thesis also examines U.S. foreign policy in the region to determine if it has helped or hindered each country's intelligence community to better align itself with the ideal type model. It concludes with policy recommendations for the United States to develop better bilateral relationships with each country, as well as recommendations to help to form a regional coordination initiative that will allow multilateral intelligence sharing.

**ACCESSION NUMBER: ADA411244**

[http://edocs.nps.edu/npspubs/scholarly/theses/2002/Dec/02Dec\\_Wishart.pdf](http://edocs.nps.edu/npspubs/scholarly/theses/2002/Dec/02Dec_Wishart.pdf)

<http://handle.dtic.mil/100.2/ADA411244>

Woosley, Thomas E. **Intelligence Support for Counterproliferation.** Research Report. Carlisle Barracks, PA: Army War College, 1996. 40p.

**Abstract:** The success of the Clinton Administration's policy of Counterproliferation will likely depend on the ability of the Intelligence Community to deliver actionable intelligence to a wide range of consumers. This study explores fundamental, non-technical challenges and discusses implications of U.S. intelligence capabilities and limitations. It relies on an examination of recent pronouncements by policymakers, assessments of key Intelligence Community leaders and traditional sources.

**ACCESSION NUMBER: ADA309481**

<http://handle.dtic.mil/100.2/ADA309481>

## WEB SITES

### United States Intelligence Community – Official Sites

Air Force ISR (Intelligence, Surveillance and Reconnaissance) Agency

<http://www.afisr.af.mil/>

Central Intelligence Agency (CIA)

<https://www.cia.gov/>

Center for the Study of Intelligence

<https://www.cia.gov/library/center-for-the-study-of-intelligence/index.html>

Defense Intelligence Agency (DIA)

<http://www.dia.mil/>

Department of State -- Bureau of Intelligence and Research

<http://www.state.gov/s/inr/>

Department of the Treasury – Terrorism and Financial Intelligence

<https://ustreas.gov/offices/enforcement/>

Federal Bureau of Investigation (FBI)

<http://www.fbi.gov/>

Marine Corps Intelligence Activity (MCIA)

<http://www.quantico.usmc.mil/display.aspx?Section=MCIA>

National Air & Space Intelligence Center (NASIC)

<http://www.afisr.af.mil/units/nasic/index.asp>

National Defense Intelligence College (JMIC)

<http://www.dia.mil/college/>

National Geospatial & Intelligence Agency (NGA)

<http://www.nga.mil/>

National Intelligence Council (NIC)

[http://www.dni.gov/nic/NIC\\_home.html](http://www.dni.gov/nic/NIC_home.html)

National Reconnaissance Office (NRO)

<http://www.nro.gov/>

National Security Agency (NSA)

<http://www.nsa.gov>

Office of the Director of National Intelligence (DNI)

<http://www.dni.gov/>

Office of the National Counterintelligence Intelligence Executive (NCIX)

<http://www.ncix.gov/>

Office of Naval Intelligence (ONI)

<http://www.oni.navy.mil/>

United States Army Intelligence and Security Command (INSCOM)

<http://www.inscom.army.mil/>

United States Intelligence Community

<http://www.intelligence.gov/index.shtml>

University of Military Intelligence

[https://www.universityofmilitaryintelligence.army.mil/DOD\\_Authorization.asp](https://www.universityofmilitaryintelligence.army.mil/DOD_Authorization.asp)

### **International Intelligence Community - Official Sites**

Australia Defence Signals Directorate

<http://www.dsd.gov.au/>

Canada Security Intelligence Service

<http://www.csis-scrs.gc.ca/>

Canada IT Security

<http://www.cse-cst.gc.ca/>

UK MI-5

<http://www.mi5.gov.uk/>

UK Government Communications Headquarters

<http://www.gchq.gov.uk/>

UK Communications-Electronics Security Group

<http://www.cesg.gov.uk/>

### **Good Links**

Center for International Policy

<http://www.ciponline.org/>

CIA Speeches, Testimony and Other Products (FAS)

<http://www.fas.org/irp/cia/product/>

Columbia University Libraries US Government Documents: The US Intelligence Community

<http://www.columbia.edu/cu/lweb/indiv/lehman/guides/intell.html>

Cryptome

<http://cryptome.org/>

FAS (Federation of American Scientists) Intelligence Resource Program

<http://www.fas.org/irp/index.html>

George Washington University National Security Archive

<http://www.gwu.edu/~nsarchiv/>

U.S. Intelligence Policy Documentation Project

<http://www.gwu.edu/~nsarchiv/intelligence/>

Literature of Intelligence Bibliography Searchable Database (Ransom Clark)

<http://intellit.muskingum.edu/>

Loyola Homepage on Strategic Intelligence

<http://www.loyola.edu/dept/politics/intel.html>

MASINT (FAS)

[http://www.fas.org/irp/program/masint\\_evaluation\\_rep.htm](http://www.fas.org/irp/program/masint_evaluation_rep.htm)

MASINT (IC-21)

[http://www.fas.org/irp/congress/1996\\_rpt/ic21/ic21007.htm](http://www.fas.org/irp/congress/1996_rpt/ic21/ic21007.htm)

Military Intelligence Sites - unofficial (Loyola University).

<http://www.loyola.edu/dept/politics/milintel.html>

National Commission of Terrorist Attacks Upon the United States

<http://www.911commission.gov/>

National Security Institute Resource Net

<http://nsi.org/>

OSINT (FAS)

<http://www.fas.org/irp/eprint/oss980501.htm>

US Intelligence and Security Agencies (by the Federal of American Scientists)

<http://www.fas.org/irp/official.html>



## **Good Links – Business and Professional**

Air America Association

<http://www.air-america.org>

Association of Former Intelligence Officers

<http://www.afio.com>

Association of Old Crows

<https://www.myaoc.org/eweb/StartPage.aspx>

CIA Careers

<https://www.cia.gov/careers/index.html>

Intelligence Forum

<http://www.intelforum.org/>

Intelligence Online Newsletter Reprints

<http://perso.orange.fr/intelligence-adi/>

International Intelligence History Association

<http://www.intelligence-history.org/>

Lookout Point Global Business Intelligence Systems

<http://www.lookoutpoint.com/index.html>

National Military Intelligence Association

<http://www.nmia.org>

Naval Intelligence Professionals

<http://www.navintpro.org/>

Open Source Solutions

<http://www.oss.net/extra/tools/parser/index.cgi?url=/html/parse/index.html>

OPSEC Professionals Society

<http://www.opsecsociety.org/>

Society of Competitive Intelligence Professionals

<http://www.scip.org/>

Stratfor.com

<http://www.stratfor.com/>

## **Publications**

CIA FOIA documents

<http://www.foia.cia.gov/>

CIA Center for the Study of Intelligence Books and Monographs

<https://www.cia.gov/library/center-for-the-study-of-intelligence/csi-publications/index.html>

CIA World Factbook

<https://www.cia.gov/library/publications/the-world-factbook/index.html>

DIA FOIA documents

<http://www.dia.mil/public-affairs/foia/>

FBI Freedom of Information Act Reading Room

<http://foia.fbi.gov>

A Framework for Reform of the U.S. Intelligence Community (John Gentry)

<http://www.fas.org/irp/gentry/index.html>

Improving Intelligence Analysis (FAS)

<http://www.fas.org/irp/offdocs/int012.html>

Literature of Intelligence: A Bibliography of Materials, With Essays, Reviews and Comments by J. Ransom Clark

<http://intellit.muskingum.edu/index.html>

Making Intelligence Smarter: The Future of U.S. Intelligence (Council on Foreign Relations)

<http://www.fas.org/irp/cfr.html>

National Commission on Terrorist Attacks Upon the United States [9-11 Commission]

<http://www.9-11commission.gov/>

Preparing for the 21<sup>st</sup> Century: An Appraisal of U.S. Intelligence.

[http://www.access.gpo.gov/su\\_docs/dpos/epubs/int/report.html](http://www.access.gpo.gov/su_docs/dpos/epubs/int/report.html)

Psychology of Intelligence Analysis (Richards Heuer)

<https://www.cia.gov/library/center-for-the-study-of-intelligence/csi-publications/books-and-monographs/psychology-of-intelligence-analysis/index.html>

“The Real C.I.A.: Enemies, Secrets and Spies” [website based on the documentary] New York Times Tim Weiner

<http://www.nytimes.com/library/national/index-cia.html>

Report of the Commission on Protecting and Reducing Government Secrecy. 1997.

<http://www.access.gpo.gov/congress/commissions/secrecy/index.html>

Sharing Secrets With Lawmakers: Congress as a User of Intelligence

<https://www.cia.gov/library/center-for-the-study-of-intelligence/csi-publications/books-and-monographs/sharing-secrets-with-lawmakers-congress-as-a-user-of-intelligence/toc.htm>

Shutdown in Peru. The Secret U.S. Debate over Intelligence Sharing with Peru and Colombia

<http://www.gwu.edu/~nsarchiv/NSAEBB/NSAEBB44/>