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# Federal Focused Homeland Security Course Topics

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# Topics and Framing Questions

- **National Strategy for Homeland Security**

What are the appropriate mission areas, strategic goals and objectives, and initiatives for the national homeland security strategy?

- defining homeland security and its missions
- what must be accomplished
- who should do what to secure the homeland

- **DHS 2010**

Assuming homeland security outcomes are known, what is the best organizational structure to achieve those outcomes?

- revisiting past Commission recommendations
- dissecting current organizational issues

# Topics and Framing Questions

- **Homeland Security “End State” Performance Goals and Metrics**

What performance goals and measures should define the “end state” expectations for homeland security?

- goals/targets/measures for prevent, response, recover, resiliency
- Selecting inputs to processes to outputs to final outcomes

- **National Preparedness/Culture of Preparedness**

What is the nation’s preparedness vision and objectives to develop and sustain a culture of preparedness?

- impact of HSPD 8 and the National Preparedness Goal
- strengths/weaknesses of capabilities-based planning



# Topics and Framing Questions

- ***Regional Preparedness***

What is needed to develop and sustain effective regional partnerships for mutual preparedness and leveraging shared resources?

- understanding interdependencies and mitigating problems with regional partnership approaches
- defining a region, partners, incentives, structure, governance

- ***Private Sector and Nongovernmental Preparedness***

How can non-governmental entities with key roles in homeland security be full partners in preparedness?

- defining preparedness requirements and facilitation through changes in legal, political, and/or financial operations

# Topics and Framing Questions

- ***International Strategies***

What international strategies and tactics will effectively confront asymmetric tactics and in the longer term address the root causes of terrorism?

- intertwining of domestic and international efforts
- understanding strategies and practices of individual countries and international cooperative efforts

- ***National Response Mechanisms***

Are the NRP and the NIMS well-structured to provide the operational mechanisms for a national preparedness response for major events?

- strengths/weaknesses of the NRP and NIMS
- Encouraging adoption on a continuing basis

# Topics and Framing Questions

- ***Risk-Based Decision-making and Funding***

What is an acceptable level of risk to guide homeland security strategies and investments?

- choices regarding protection and allocation of resources
- integrating risk management principles and practices into programs

- ***National Security Interagency System***

What is needed to reform and restructure the interagency intelligence and information-sharing process?

- problems in applying the Goldwater-Nichols approach across diverse civilian agencies
- additional reform suggestions



# Topics and Framing Questions

- ***Crisis Leadership and Management***

What skills are needed to lead and manage in times of crisis?

- understand/prepare for crisis triggering and escalation, know critical leadership tasks, keep clear picture of events, organize and coordinate, streamline, communicate and manage the media, and learn from the crisis

- ***National and International Security Standards***

What should be the role of formal standards in homeland security preparedness?

- NFPA 1600 and ISO societal security standards—embedding homeland security into business processes

# Topics and Framing Questions

- ***International Policies and Practices***

What can we learn from other countries to improve our homeland security strategies and practices?

- Other country national strategies and practices that might be practically transferable to the United States

- ***A New Generation of Homeland Security Risks***

What are emerging, longer-term risks that will threaten homeland security?

- moving beyond near-term natural and man-made disasters
- environmental change, energy demands, demographic developments.....