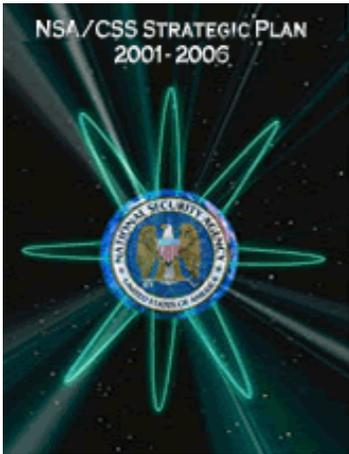




NSA/CSS Strategic Plan 2001-2006



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Message from the Director



MICHAEL V. HAYDEN
Lieutenant General, USAF
Director, NSA/Chief, CSS

Our end state is an NSA/CSS that - in tomorrow's technological environment - can create decisive U.S. strategic and tactical advantage by reliably providing otherwise denied information to U.S. decision makers in a timely manner and in an actionable format while at the same time denying access to U.S. information and information systems by adversaries and competitors.

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Information Superiority for America and Its Allies

Intelligence and information systems security complement each other. Intelligence gives the Nation an information advantage over its adversaries. Information systems security prevents others from gaining advantage over the Nation. Together the two functions promote a single goal: information superiority for America and its allies.

"Information superiority is the capability to collect, process, and disseminate an uninterrupted flow of information while exploiting or denying an adversary's ability to do the same."

- From "Joint Vision 2010"

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Mission



To Provide and Protect Vital Information for the Nation

The National Security Agency/Central Security Service is the Nation's key cryptologic organization. It is the world's best. It affords the decisive edge by providing and protecting vital information from the battlefield to the White House. It protects the security of U.S. signals and information systems and provides intelligence information derived from those of the Nation's adversaries. NSA/CSS works with its customers to gain a better understanding of their information requirements, and then works with its Intelligence Community and foreign partners to provide the best possible cryptologic products and services.

"US intelligence capabilities are critical instruments of our national power and integral to implementing our national security strategy."

-U.S. National Security Strategy, 1999

"...the security of information systems and networks (is) the major security challenge of this decade and possibly the next century...there is insufficient awareness of the grave risks we face in this arena."

- Joint Security Commission

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Transform the Cryptologic System



The National Security Agency/Central Security Service (NSA/CSS) must transform itself. NSA/CSS used technology to help win the Cold War, building a stable, well-funded, focused organization that provided a unique product to decision makers. As the preeminent information organization in the Industrial Age, we provided and protected the Nation's secrets. But the proliferation of information technologies and the emergence of the global network have begun to transform the world, altering fundamental ways of thinking and communicating. Old patterns are giving way to agile and collaborative processes and technologies. Old methods of behavior and communication still exist, but the future is clear. If NSA/CSS is to continue to serve the Nation by providing and protecting vital information, we must embrace change and resume our place on the forward edge of technology. NSA/CSS must master and operate in the global net of tomorrow.

GOAL 1: Ensure responsive intelligence information and information assurance for national decision-makers and military commanders.

GOAL 2: Continuously modernize the cryptologic system by using advanced technology to provide solutions for the production and protection of information.

GOAL 3: Shape the NSA/CSS work force to meet SIGINT and information assurance mission challenges.

GOAL 4: Maximize the use of resources through effective business processes and prudent risk to achieve and sustain information assurance solutions and responsive signals intelligence.

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Personal Obligations



Each of us bears personal responsibility for the transformation of NSA/CSS.

Our actions will be guided by the following principles:

- Integrity and Stewardship
- Lawfulness
- Loyalty and Commitment
- Openness and Respect
- Teaming and Collaboration
- Continuous Learning
- Service

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