



Acquisition Research Program:
Creating Synergy for Informed Change

Program-Awareness via Lexical Link Analysis (LLA)

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Experimentation, Naval Postgraduate School



Research Questions

Conceptual: 1) Can the information that emerges from the acquisition process be used to produce overall *awareness* of the *fit* between programs/projects/systems and *needs* for which they were intended?. 2) If a higher level of *awareness* is possible, will that enable system level regulation of programs/projects/systems for improvement of the acquisition system?

Focused: 1) Based on the normal evolution of documentation and current data-based program information, can requirements (needs) be connected to system capabilities? 2) Can requirements gaps be revealed?

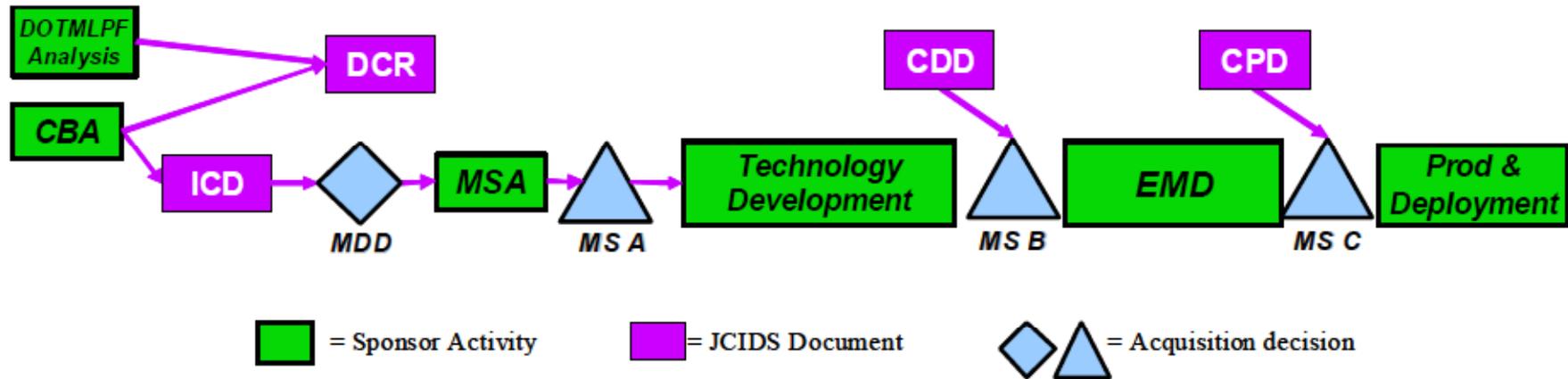
Theory development: Is there a correlation between system interdependency (links/relationships) and development costs?

Methodology: Is it possible to use natural language and other documentation (roughly, unformatted data) to produce visualization of the internal constructs useful for management, through lexical link analysis (LLA)?

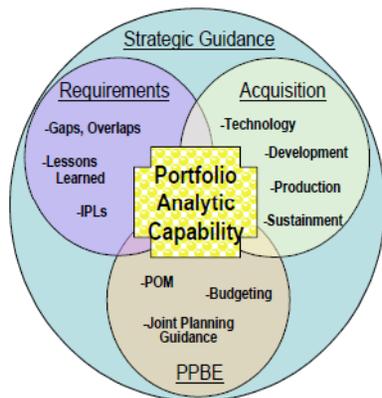




Critical Need: Automation



JCIDS Process and Acquisition Decisions
(From J-8 CJCSI 3170.01G)(JCIDS, 2009)



Multiple Portfolio Views:

- Systems vs. Capabilities
- Investment vs. Capabilities
- System Context
- Highly dependent programs (Joint Enablers)
- Procurement Optimization
- S&T vs. future needs
- Sustainment Efficiency
- Market Value

- Data is too voluminous, unformatted and unstructured!
- Need automation
- Extract relations among PE, MDAP and ACATII
- Extract costs





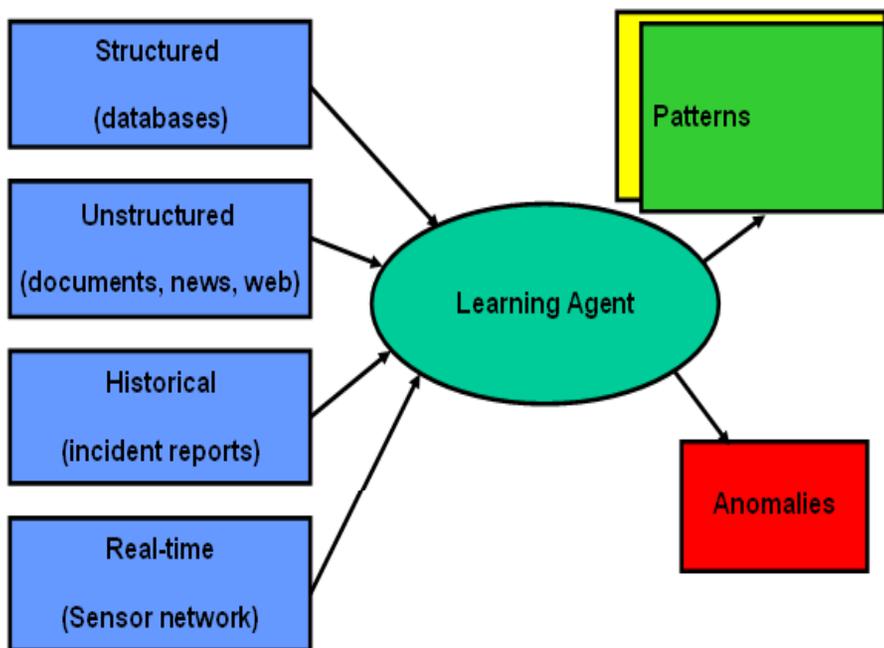
LLA for Analysis of Unstructured Data

- Apply Collaborative Learning Agents
 - Separate patterns and anomalies
 - Parallel computing using NPS High Performance Center (HPC)
- Develop Visualization
 - AutoMap
 - Radar
 - Matrix
- Conduct Pre-processing Steps
 - Named Entity Extraction
 - Leave out people, places and organizations
 - Parts of Speech Tagging
 - Separate nouns, verbs, adjectives, adverbs



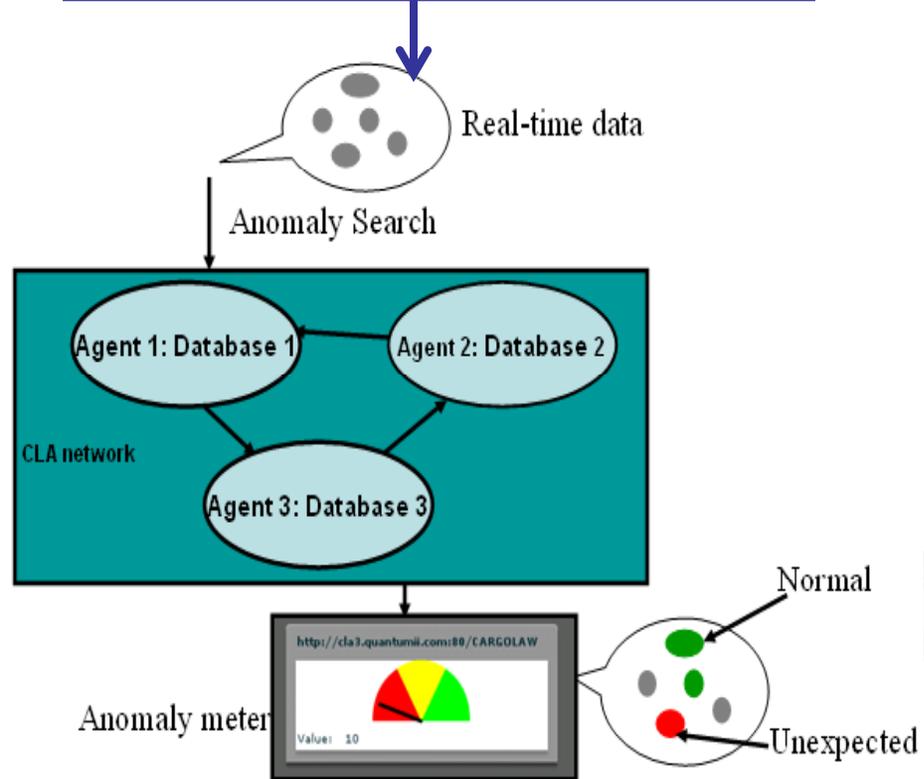


Apply Learning Agents to Perform LLA



A learning agent ingests structured, unstructured, historical or real-time data and separate patterns and anomalies.

Agent collaboration: multiple agents work together for anomaly detection





What is a learning agent?

- A computer program or software
 - Installed in a computer with permission
 - Perform automatic tasks
- Multi-agent, distributed networks are capable of
 - Self-managing (Hinchey et al, 2006)
 - Self-healing (Dashofy et al, 2002)
 - Self-optimizing, self-configuring, self-adapting...
- Our learning agent
 - Related to
 - Reinforcement learning (Sutton 1998)
 - Bayesian belief networks (Pearl, 1986; Ben-Gal, 2007)
 - Hidden Markov Models (Huang 1990)
 - Learning patterns and anomalies





Example

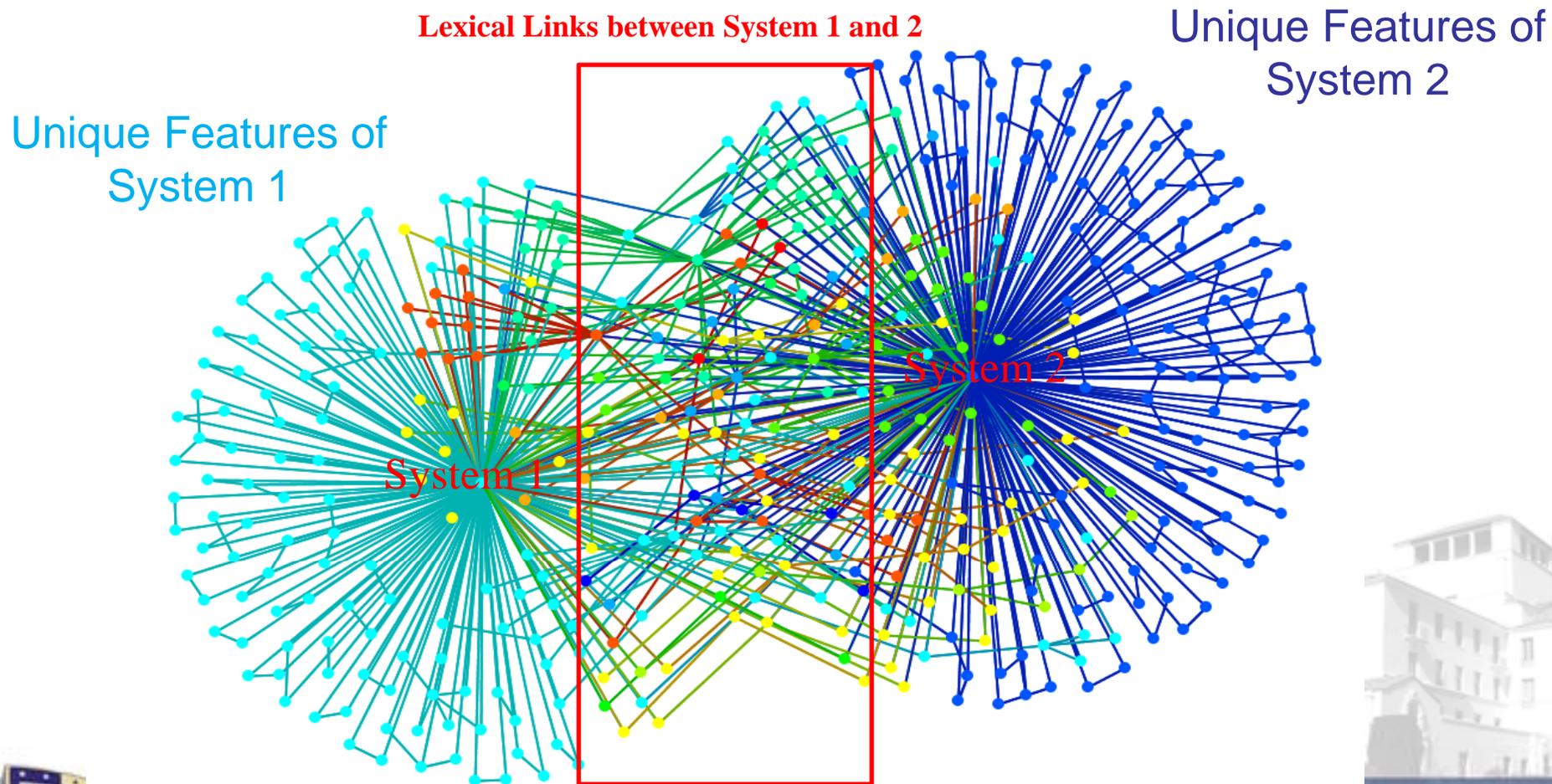
Analysis of Urgent Need Statements (UNS)

- Analyzed three lists of classified needs statements and links to Trident Warrior 10 technology capabilities
 - Navy classified UNS
 - C5F (5th Fleet)
 - Integrated Priority List (IPL)
 - CENTCOM and NAVCENT
- Validity checked by Subject Matter Experts

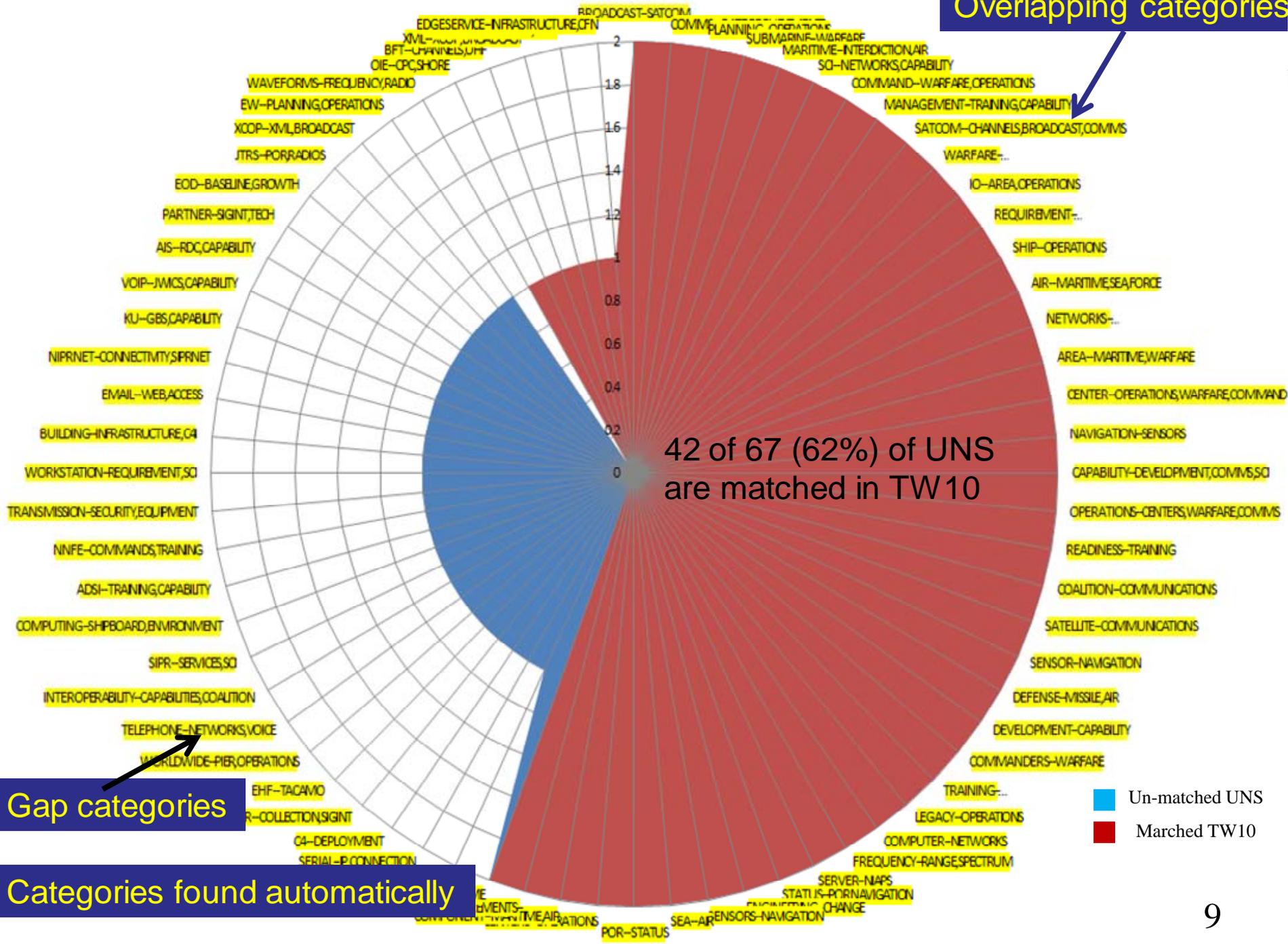




Visualization



Overlapping categories





Large Scale Data

- Program Elements
- Programs
 - Major DOD Acquisition Programs (MDAP)
 - Acquisition Category II (ACAT II)
- UJTLS
- Source
 - Rob Flowe OUSD(AT&L)/ARA/EI





DOD Program Elements

<http://comptroller.defense.gov/defbudget/fy2009/index.html>

The screenshot displays the 'Air Force Financial Management & Comptroller' website. The main content area is titled 'FY 2008 Air Force Budget Materials' and includes a search bar, a list of budget materials, and a 'Research, Development, Test & Evaluation' section. A red arrow points to the RDT&E section, which lists three PDF files: AF3600_RDTE_FY08_PB_v1.pdf, AF3600_RDTE_FY08_PB_v2.pdf, and AF3600_RDTE_FY08_PB_v3.pdf. The website also features a navigation menu at the top and a sidebar with 'Inside SAF/FM' information.

Supporting Documents

- FY08 Budget Rollout Brief
- FY08 Performance Based Budgeting Overview Book

Military Construction

- Air Force MILCON, FY08
- Air Force Reserve MILCON, FY08
- Air Force Reserve MILCON, FY09
- Air National Guard MILCON, FY08
- Air National Guard MILCON, FY09
- Military Family Housing, FY08

Military Personnel Programs

- Air Force MILPERS, FY08
- Air National Guard MILPERS, FY08
- Air Force Reserve MILPERS, FY08

Operations & Maintenance

- Air Force O&M, Vol 1, FY08
- Air Force O&M, Vol 2, FY08
- Air National Guard O&M, Vol 1, FY08
- Air National Guard O&M, Vol 2, FY08
- Air National Guard O&M, Accompanying Exhibits, FY08
- Air Force Reserve O&M, FY08

Global War on Terror

- Air Force MILCON GWOT Vol I, FY08
- Air Force MILCON GWOT Vol II, FY08
- Air Force MILPERS GWOT, FY08

Procurement

- Aircraft Procurement, Vol 1, FY08
- Aircraft Procurement, Vol 2, FY08
- Ammunition Procurement
- Missile Procurement, FY08
- Other Procurement, FY08

Research, Development, Test & Evaluation

The RDT&E volumes are cross bookmarked using a specific filename structure. In order for the bookmarks to function, download each file to the same directory on your local machine. The files should be saved as:

- AF3600_RDTE_FY08_PB_v1.pdf
- AF3600_RDTE_FY08_PB_v2.pdf
- AF3600_RDTE_FY08_PB_v3.pdf

The RDT&E volumes can be viewed directly via this website, but the inter-volume bookmarks will not function.

Base Realignment and Closure (BRAC)

- BRAC 1995 Commission, FY08
- BRAC 2005 Commission, FY08

Working Capital Fund

- Working Capital Fund, FY08

Inside SAF/FM

Search

search FM

Advanced Search

View All RSS

Links to Budget Materials

- Defense-wide Budget Documentation
- Army Budget Documentation
- Navy Budget Documentation
- OMB Budget Documentation

Previous Year's Budget Materials

- Current Fiscal Year
- Fiscal Year 2010
- Fiscal Year 2009
- Fiscal Year 2008
- Fiscal Year 2007
- Fiscal Year 2006
- Fiscal Year 2005
- Fiscal Year 2004
- Fiscal Year 2003
- Fiscal Year 2002
- Fiscal Year 2001
- Fiscal Year 2000
- Fiscal Year 1999
- Fiscal Year 1998
- Fiscal Year 1997





PE Narrative Justification

PE NUMBER: 0603421F
PE TITLE: GLOBAL POSITIONING SYSTEM

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Program Element

Exhibit R-2, RDT&E Budget Narrative Justification

DATE: February 2007

Narrative Justification

BUDGET ACTIVITY		PE NUMBER AND TITLE					Cost to Complete	Total
04 Advanced Component Development and Prototypes		0603421F GLOBAL POSITIONING SYSTEM						
Cost (\$ in Millions)		FY 2009 Estimate	FY 2010 Estimate	FY 2011 Estimate	FY 2012 Estimate	FY 2013 Estimate		
Total Program Element (PE) Cost		868.852	839.868	755.699	642.740	569.885	Continuing	TBD
4993 GPS III		868.852	839.868	755.699	642.740	569.885	Continuing	TBD

(U) **A. Mission Description and Budget**

Navstar Global Positioning System (GPS) is a space-based radio positioning, navigation, and time (PNT) distribution system. This Program Element (PE) funds the Research and Development (R&D) for GPS III space vehicles (SV) and the next generation Control Segment (OCX). This includes, but is not limited to, advanced concept development, systems engineering and analysis, satellite systems development, the study of augmentation systems, modernized control segment development, user equipment interfaces, training simulators, Integrated Logistics Support (ILS) products, and developmental test resources.

Funds will support engineering studies and analyses, architectural engineering studies, trade studies, systems engineering, system development, test and evaluation efforts, and mission operations in support of upgrades and product improvements for military and civil applications necessary to support efforts to protect U.S. military and allies' use of GPS. Additionally, funds will ensure a disciplined Capability Insertion Program plan to meet Joint Requirements Oversight Council (JROC) approved required capabilities. Funds will support science and technology, technology development and systems development to meet a Block approach (i.e., Block III A, Block III B, etc.).

In the FY07 PB, a restructure of the GPS III program provided funds for the GPS III SV and OCX. The FY08 PB completes the GPS III restructure. Funding for OCX supports an additional Prime Contractor to support OCX concept development, which includes, in addition to GPS III capabilities, the ability to control modernized signals.

This program is Budget Activity 4 - Advanced Component Development and Prototypes because it is in Phase A (Concept Development).

(U) **B. Program Change Summary (\$ in Millions)**

	FY 2006	FY 2007	FY 2008	FY 2009
(U) Previous President's Budget	85.172	315.314	492.094	781.671
(U) Current PBR/President's Budget	89.556	313.401	587.226	868.852
(U) Total Adjustments	4.384	-1.917		
(U) Congressional Program Reductions		-1.194		
(U) Congressional Rescissions		-0.723		
(U) Congressional Increases				
Reprogrammings	6.999	0.004		
SBIR/STTR Transfer	-2.615			
(U) Significant Program Changes:				
FY06: +\$6.999 for GPS III development efforts				

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Exhibit R-2 (PE 0603421F)





Acquisition Documents

PDF Version of Approved Universal Joint Task List (UJTL) Database With Conditions

This update contains UJTL Tasks approved in the following
Joint Staff Action Package:

JSAP J-7A 00202-08 (Renumbered to J-7A 30017-09)

27 CNO/PSYOP UJTL Task Changes

DJS approval date: 20 February 2009



Version 3 - Posted 12 March 2009

JOINT STAFF
WASHINGTON, D.C. 20318

PROGRAM ACQUISITION COSTS BY WEAPON SYSTEM



Department of Defense Budget
For Fiscal Year 2008

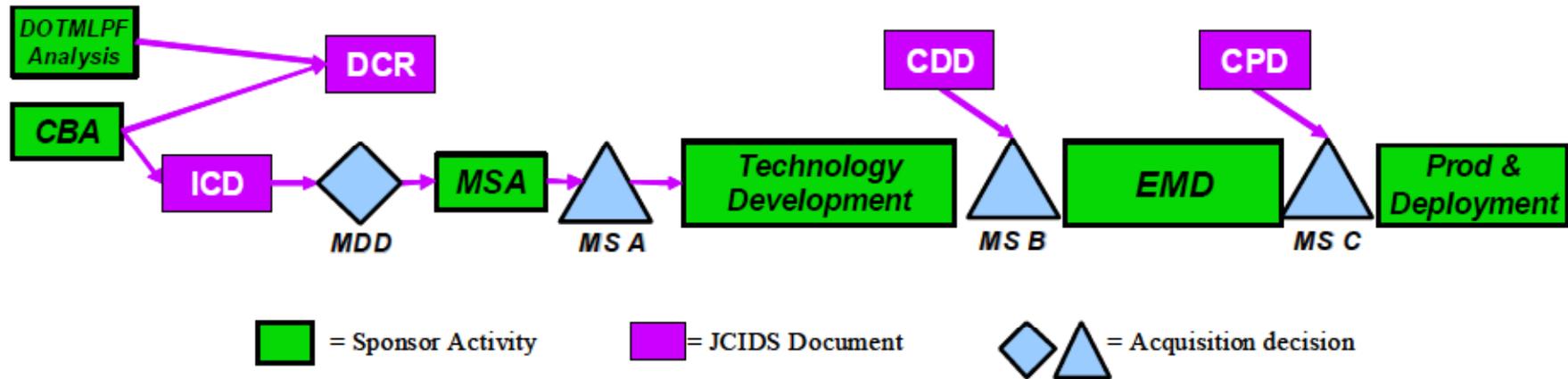
February 2007

- Program Elements: RDTE books
 - Air Force
 - Army
 - <http://asafm.army.mil/Document.aspx?OfficeCode=1200>
 - Navy
 - <http://www.finance.hq.navy.mil/fmb/11pres/BOOKS.htm>
- Universal Joint Task List
- Weapon Books

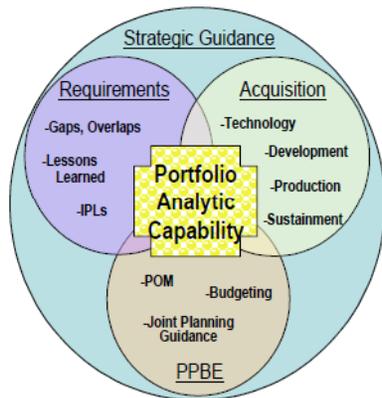




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- Multiple Portfolio Views:**
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LLA Methodology Can Help!

Warfighters
Requirements/Needs
(UJTLS)

RDTE Program Elements
(DOD Budget \$\$\$
Justification)

- How to validate LLA?
- Do PEs or Programs match requirements?
- Do inter-connected PEs or Programs cost more?

Weapon Book
(Final Products for
Procurement)

LLA automates the possibility to develop awareness of the "fit" between PE's, budget and warfighter requirements.





PE Links Identified by Human Analysts (Used for LLA Validation)

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Exhibit R-2a, RDT&E Project Justification

DATE **May 2009**

BUDGET ACTIVITY		PE NUMBER AND TITLE					PROJECT NUMBER AND TITLE				
05 System Development and Demonstration (SDD)		0604602F Armament/Ordnance Development					5361 Stores-Aircraft Interface				
Cost (\$ in Millions)	FY 2008 Actual	FY 2009 Estimate	FY 2010 Estimate	FY 2011 Estimate	FY 2012 Estimate	FY 2013 Estimate	FY 2014 Estimate	FY 2015 Estimate	Cost to Complete	Total	
5361 Stores-Aircraft Interface	0.000	0.000	6.685	0.000	0.000	0.000	0.000	0.000	Continuing	TBD	
Quantity of RDT&E Articles	0	0	0	0	0	0	0	0			

In FY 2010, Project 5361, Stores-Aircraft Interface (new), efforts were transferred from PE 0605011F, RDT&E for Aging Aircraft, Project 654685, Universal Armament Interface (UAI), in order to properly fund the maturing technology.

(U) **A. Mission Description and Budget Item Justification**
 Universal Armament Interface (UAI) is an Air Force initiative to develop, enhance, and implement standardized interfaces in aircraft, weapons and mission planning to support integration of weapons independent of aircraft Operation Flight Program (OFP) cycles. UAI is currently being implemented on the F-15E and F-16 Block 40/50 aircraft, Small Diameter Bomb (SDB) I and II, Joint Direct Attack Munition (JDAM), Joint Air-to-Surface Stand-off Missile (JASSM) and Precision Guided Munitions Planning Software (PGMPS). Additional aircraft and weapons have program plans to implement UAI. The UAI program office is responsible for development and enhancement of the standard, provision of certification tools (test assets) and implementation support to aircraft and weapons.

The UAI efforts were transferred (1) to ensure continued funding for UAI through the FYDP (PE 0605011F will be zeroed out in FY 2010 due to higher Air Force priorities), and (2) to properly fund the maturing technology. The new project number is established to provide greater visibility into UAI's budget. Funding UAI via the Arm/Ord PE will ensure that platform and weapon program offices have the support required to implement and update UAI.

This program is in Budget Activity 5 - System Development and Demonstration (SDD) because it supports armament integration, an SDD-type activity.

(U) **B. Accomplishments/Planned Program (\$ in Millions)**

	FY 2008	FY 2009	FY 2010
(U) ICD Dev/Updates			5.702
(U) UAI Common Component			0.786
(U) Certification Tool			0.197
(U) Total Cost	0.000	0.000	6.685

This is not a new start; these efforts were performed under PE 0605011F, RDT&E for Aging Aircraft, in FY 2008 and FY 2009.

(U) **C. Other Program Funding Summary (\$ in Millions)**

	FY 2008 Actual	FY 2009 Estimate	FY 2010 Estimate	FY 2011 Estimate	FY 2012 Estimate	FY 2013 Estimate	FY 2014 Estimate	FY 2015 Estimate	Cost to Complete	Total Cost
(U) N/A										

(U) **D. Acquisition Strategy**
 In December 2004, under the authority of a class Justification and Approval (J&A), the UAI program office awarded individual Cost Plus Fixed Fee (CPFF) contracts to Boeing, Lockheed-Martin, Northrop-Grumman and Raytheon. These four vendors are the Original Equipment Manufacturers (OEMs) for approximately 90% of the Department of Defense' platforms and weapons. Each OEM is responsible for a different piece of the total UAI requirement based on its platform or weapon expertise.

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Exhibit R-2a (PE 0604602F)

0604602F references 0605011F Forward Link

0605011F referenced by 0604602F Backward Link

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Validate LLA and Discover Statistically Significant Correlation

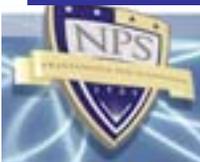
	PEs	PEs	PEs	PEs
	0101113F	0101122F	0101221N	0101226N
0204413N	36, PROFILE, CONTROLLER, ARTICLES, TACTICAL, FUNCTIONAL, TRANSFERS, DIGITAL	D, BLANK, PERFORMED, INTENTIONALLY, ELECTRICAL, ARTICLES, FUNCTIONAL, ACCO	D, BLANK, SUPT, NAVY, TRANSITION, INTENTIONALLY, DIGITAL, CONTRACTS, ARTICLES	S, INITIATIVES, METRICS, SUBTOTAL, TRANSFERS, TOTALS, PRIOR, READINESS, CATEG
0204571N	NERSHIP, DEVICES, OBSOLESCENCE, NAVIGATION, SUPPORTED, DAMAGE, IDENTIFICATION, REPORTING, INTEGRATED, MANUFACTURING, ENHANCEMENTS, DEVELOPS, AR	VIGATION, IDENTIFIED, PROFILE, ALTERNATIVES, UTILIZING, STRIKE, MODIFICATIONS	LEET, CYCLE, DEVICES, OBSOLESCENCE, NAVIGATION, IDENTIFIED, COMMENCE, SUPP	E, UNCLASSIFIED, LOOP, COUNTERMEASUREMENT, FACILITY, ENGINEERING, MILESTONE, RE
0204574N	TION, REPORTING, INTEGRATED, MANUFACTURING, ENHANCEMENTS, DEVELOPS, AR	ANK, INTENTIONALLY, ARTICLES, INVENTORY, PRIOR	EMERGENT, CERTIFICATION, UNCLASSIFIED, TESTED, INTEGRATED, SUBSURFACE, BLA	ELOPS, ARTICLES, METRICS, SUBTOTAL, TRANSFERS, DEC, TOTALS, PRIOR, CATEGORY, Q
LLA: # of Matched Word Hubs	261	88	413	54
LLA: Overall Match Score	156125	63013	326240	32278
LLA: # of Unique Word Hubs				
PE Forward Links	1			
PE Backward Links	1			
PE Links (Forward+Backward)	2	0	1	0
2009 Cost	38651	75	6,120	734
	0.396594525			

PEs

From LLA using the narrative descriptions of each PE

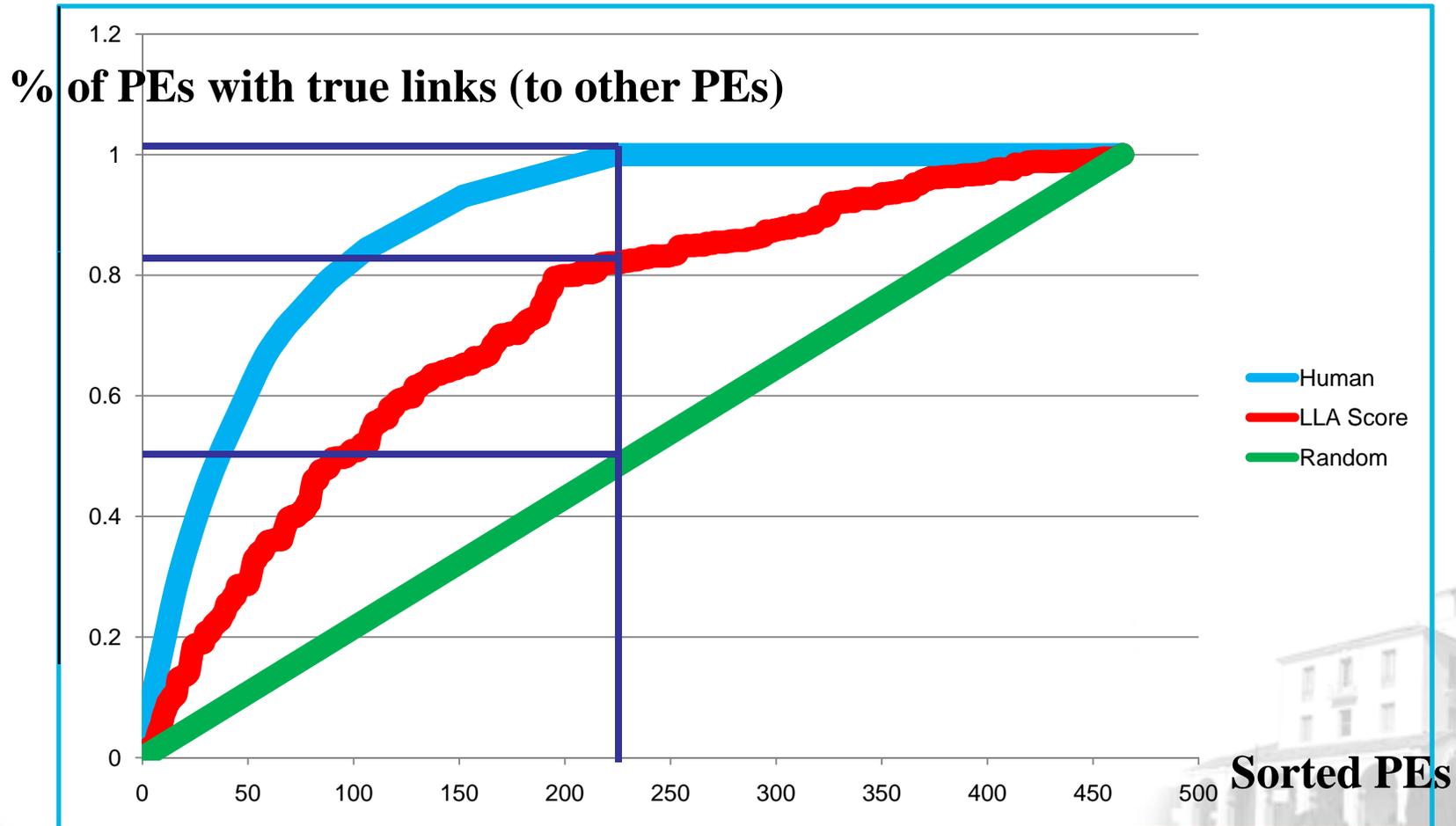
Pearson correlation between the two is 0.39 (p-value=0.0000001)

From human analysts





Use LLA Scores to Predict PE Links: Gains Chart



	A	B	C	
1		0101113F.txt	0101122F.txt	
2	0604226F.txt	0027656.27;STERLING--VA;OWNERSHIP--COST,COSTS;BP16--INITIAL,PE		5.33
3	0101126F.txt	0019881.86;OWNERSHIP--COST,COSTS;BP16--INITIAL,PE		8.1
4	0207581F.txt	0018671.22;BP16--INITIAL,PE		5.72
5	0603235N.txt	0018667.64;SOURCED--DATA,SOFTWARE		3.16
6	0302015F.txt	0017172.55;OGDEN--AIR,AFB;REPLACES--CURRENT;DEPENDENT--SURVEILLANCE		6.87
7	0207136F.txt	0013337.67;AFMSS--UPGRADES,SS		6.79
8	0207417F.txt	0007315.54;RNP--GLOBAL,SURVEILLANCE;GWOT--FUNDING		6.69
9	0207249F.txt	0006227.37;ATP--EFFORT,REQUIREMENTS		7.9
10	0401119F.txt	0006133.00;OWNERSHIP--COST,COSTS;WARTIME--CAPABILITY,MISSIONS		7.14
11	0207590F.txt	0004917.94;LITENING--INTEGRATION,TARGETING		7.96
12	0204229N.txt	0004916.45;WARTIME--CAPABILITY,MISSIONS		4.91
13	0303601F.txt	0004548.71;FAB--INCREMENT 1;EXTREMELY--FREQUENCY		7.79
14	0602271N.txt	0004227.58;EXTREMELY--FREQUENCY		3.22
15	0604503N.txt	0004227.12;EXTREMELY--FREQUENCY		3.79
16	0401219F.txt	0003843.68;REPLACE		
17	0303109N.txt	0003807.47;EXTREMELY--FREQUENCY		
18	0901212F.txt	0003596.23;NORMAL		
19	0605709A.txt	0003592.63;NORMAL		
20	0602236N.txt	0002746.67;EXTREMELY--FREQUENCY		
21	0205633N.txt	0002698.57;OWNERSHIP		
22	0604567N.txt	0002697.52;OWNERSHIP		
23	0603635M.txt	0002697.32;OWNERSHIP		
24	0204163N.txt	0002596.36;EXTREMELY--FREQUENCY		
25	0605976F.txt	0002396.59;GWOT--FUNDING		
26	0605805A.txt	0002288.60;OWNERSHIP		
27	0305114F.txt	0002081.56;DEPENDENT		
28	0604633A.txt	0002079.14;DEPENDENT		
29	0401218F.txt	0001767.75;REPLACE		
30	0101127F.txt	0001538.71;EXTREMELY--FREQUENCY		
31	0603430F.txt	0001537.24;EXTREMELY--FREQUENCY		
32	0604240F.txt	0001536.97;EXTREMELY--FREQUENCY		
33	0303131F.txt	0001536.38;EXTREMELY--FREQUENCY		
34	0603432F.txt	0001536.18;EXTREMELY--FREQUENCY		
35	0603854F.txt	0001535.96;EXTREMELY--FREQUENCY		
36	0602235N.txt	0001535.65;EXTREMELY--FREQUENCY		
37	0605712F.txt	0001534.91;EXTREMELY--FREQUENCY		

Links discovered by LLA

Links noted by analysts

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Exhibit R-2, RDT&E Budget Item Justification: PB 2011 Air Force		DATE: February 2010
APPROPRIATION/BUDGET ACTIVITY		R-1 ITEM NOMENCLATURE
3600: <i>Research, Development, Test & Evaluation, Air Force</i>		PE 0101113F: B-52 SQUADRONS
BA 7: <i>Operational Systems Development</i>		
<p>The B-52 Extremely High Frequency (EHF) will integrate and install the B-52 fleet with assured and survivable two-way EHF SATCOM link for Emergency Action Messages (EAMs) and report-backs to meet Joint Chiefs of Staff (JCS) nuclear protected Information Exchange Requirements (IER). The B-52 EHF will integrate the Family of Advanced Beyond-Line-of-Sight (BLOS) Terminal (FAB-T) Increment 1 system developed and procured by Space and Missile Command (SMC) through PE 0303601F. The FAB-T system consists of the Operator Interface Group, Modem Processor Group, and Antenna Group. The B-52 EHF will integrate the following capability into the CONECT baseline B-52 architecture: a high data rate BLOS communication link supporting IP-based Global Information Grid (GIG) interoperability. The two Multi-function Color Displays (MFCDs) and the additional J-Series Messages that were to be integrated into CONECT with the B-52 EHF have been moved to the Strategic Radar Replacement and CONECT programs, respectfully. In addition, the automated reporting of aircraft fuel level status off-board the jet capability will also be moved from the B-52 EHF. Disposition of this capability is pending an approved acquisition strategy. The B-52 EHF program is planned to be accomplished in three increments. Increment 1 is the up front program planning and risk reduction trade studies on items like radome mounting, environmental cooling system (ECS) capabilities, antenna boresighting, etc. Increment 2 will integrate, and install the FAB-T equipment for strategic connectivity, as well as implement trade study solutions. In addition, the ECS will need to be upgraded or replaced. The ECS modification requirements will allow enough margin to accommodate near-term, future roadmap efforts. Finally, Increment 3 will provide GIG and net ready capability as well as full integration with other B-52 systems.</p>		
<p>Trainers and upgrades for CONECT & EHF</p> <p>In order to maintain currency with the latest aircraft configuration, the CONECT and EHF programs will update existing trainers or use computer-based training to add CONECT and EHF functionality to meet user-training requirements and establish a system integration laboratory (SIL) for updates of the Weapon System Trainers (WST).</p>		
<p>Advanced Targeting Pod Functionality</p> <p>The B-52 Modernization program fully integrates Advanced Targeting Pods (ATP) by linking pod control, display and target geo-location with the B-52 Offensive Avionics System (OAS). The B-52 ATP effort continues the ATP (Sniper or LITENING) integration effort that began in FY07 with GWOT funding. The ATP effort develops aircraft software updates to add and incorporate advanced pod functionality into the B-52. In addition, this effort upgrades the software functions of the new Alternate Mission Equipment (AME) (Multi Function Display and the Integrated Hand Controller), developed and procured under the B-52 Advanced Weapons Integration (AWI) modification, and enables the B-52 to utilize a LITENING or Sniper pod. This effort provides hardware and software upgrades to the existing aircrew/maintenance trainers and the SIL.</p>		
<p>Weapons Improvements</p>		

wp_wp.matrix.html - Microsoft Excel

Home Insert Page Layout Formulas Data Review View Acrobat

Normal Page Layout Page Break Custom Full Ruler Formula Bar Gridlines Headings Message Bar Zoom 100% Zoom to Selection New Arrange Freeze Split View Window All Panes Hide Unhide

Weapon Systems

Weapon Systems

Weapon book

Constructive view: Does a program cost more with increased relations to others?

Pearson correlation between the two is 0.21 p-value<0.032 (statistically significant positive correlation)

1		A-10 AIRCRAFT.txt	ADVANCED EXTREMELY HIGH FREQUEN	ADVANCED MEDIUM RA		
69	STANDARD MISSILE.txt			AIR MISSILE AMRAAM.txt	2,MISSILE,GUIDED	
70	STRYKER FAMILY ARMORED VEHICLES.txt	1			2,MISSILE,GUIDED	
71	Shadow Raven.txt				2,SUBTOTAL	
72	T-45S GOSHAWK.txt					
73	TACTICAL TOMAHAWK CRUISE MISSILE.txt		1,SIZED			
74	TRANSFORMATIONAL SATELLITE COMMUNICATIONS SYSTEM TSAT.txt		5,USERS,TACTICAL,SURVIVABLE,SECURE,STRATEGIC			
75	TRIDENT II.txt				1,MISSILE	
76	UH-60 UTILITY HELICOPTER BLACKHAWK.txt					1
77	V-22 OSPREY.txt				2,SUBTOTAL	
78	VH-71 EXECUTIVE AIRCRAFT.txt					
79	VIRGINIA CLASS SUBMARINE.txt					
80	WIDEBAND GAPFILLER SYSTEM WGS.txt		6,EXPENDABLE,VARIANT,EVOLVED,SIZED,INTERMEDIATE			
81	WIND CORRECTED MUNITIONS DISPENSER WCMD.txt					1,EFFECTIVENESS
82	LLA:# of Matched Word Hubs	4	10	7	4	
83	LLA: Overall Match Score	52	35	93	31	6
84	LLA:# of Unique Word Hubs					
85	Total Cost	169.1	611	252.5	905.4	119

0.206295746

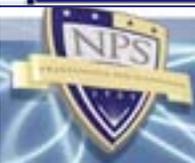
There is a statistically insignificant correlation between weapon systems' RDT&E cost and # of lexical links to ACAT II systems

	A	B	C	D	E
1		A-10 AIRCRAFT.txt	CY AEHF.txt	ADVANCED MEDIUM RANGE AIR-TO-AIR MISSILE AMRAAM.txt	AH-64 APACHE.txt
11	Unit Water Pod System (Camel).pdf	0.04	0.11,VEHICLE,TACTICAL	0.11,MEDIUM	0.05,INTEGRATED
12	Warfighter Information Network-Tactical (WIN-T).pdf	0.22,ENVIRONMENT,COMBAT,INTEGRATION,LOCKHEED	0.37,INTEGRATION,SECURE,COMMUNICATIONS,WARFIGHTER,DATA,TACTICAL,LOCKHEED	0.13,ENVIRONMENT,JOINT	0.16,INTEGRATED,SUPPORTS
13	Wire-Guided (TOW) Missiles.pdf	0.20,PRECISION,VEHICLES,RANGE,MISSILES,THREAT	0.16,LAUNCH,PRIME,VEHICLE,ADVANCED,CONTROL,ANTI	0.24,PRIME,GUIDED,MISSILE,AZ,ADVANCED,RANGE,RAYTHEON	0.18,PRIME,MISSILE,AZ,MOUNTED,CONTROL
14	XM101 Common Remotely Operated Weapon Station.pdf	0.20,ARMORED,TARGETS,VEHICLES,RANGE	0.03,VEHICLE	0.07,TARGETS,RANGE	0.13,SENSORS
15	XM307.pdf	0.19,ARMORED,TARGETS,COMBAT,INTEGRATION,VEHICLES	0.19,LAUNCH,PRIME,VEHICLE,INTEGRATION,ADVANCED,VARIANT	0.17,TARGETS,PRIME,ADVANCED,RAYTHEON	0.14,PRIME,MOUNTED
16	LLA:# of Matched Word Hubs	24	27	19	25
17	LLA: Overall Match Score	21.76839827	21.52527465	17.7039979	17.48533462
18	LLA:# of Unique Word Hubs	8			
19	PE Forward Links				
20	PE Backward Links				
21	PE Links(Forward+Backward)	0			
22	RDT&E Cost	2	603.2	41.4	193.7
24	Pearson correlation	0.181598022			

Weapon Systems

ACAT II Sys

**Pearson correlation between the two is 0.18
p-value<0.055 statistically insignificant**



Correlation between Unique # of LLA Word Hubs and Increasing Procurement Cost

	A	B	C	D	E
1		A-10 AIRCRAFT.txt	ADVANCED EXTREMELY HIGH FREQUEN CY AEHF.txt	ADVANCED MEDIUM RANGE AIR-TO- AIR MISSILE AMRAAM.txt	AH-64 APACHE.txt
111	Unit Water Pod System (Camel).pdf	0.04	0.11,VEHICLE,TACTICAL	0.11,MEDIUM	0.05,INTEGRATED
112	Warfighter Information Network- Tactical (WIN-T)	0.22,ENVIRONMENT,COMBAT,INTEGRATI ON,LOCKHEED	0.37,INTEGRATION,SECURE,COMMUNICA TIONS,WARFIGHTER,DATA,TACTICAL,LOC KHEED	0.13,ENVIRONMENT,JOINT	0.16,INTEGRATED,SUPPORTS
113	Wire-Guided (TOW) Missiles.pdf	0.20,PRECISION,VEHICLES,RANGE,MISSIL ES,THREAT	0.16,LAUNCH,PRIME,VEHICLE,ADVANCED ,CONTROL,ANTI	0.24,PRIME,GUIDED,MISSILE,AZ,ADVANC ED,RANGE,RAYTHEON	0.18,PRIME,MISSILE,AZ,MOUNTED,CONT ROL
114	XM101 Common Remotely Operated Weapon Station.pdf	0.20,ARMORED,TARGETS,VEHICLES,RANG E	0.03,VEHICLE	0.07,TARGETS,RANGE	0.13,SENSORS
115	XM307.pdf	0.19,ARMORED,TARGETS,COMBAT,INTEG RATION,VEHICLES	0.19,LAUNCH,PRIME,VEHICLE,INTEGRATI ON,ADVANCED,VARIANT	0.17,TARGETS,PRIME,ADVANCED,RAYTHE ON	0.14,PRIME,MOUNTED
116	LLA:# of Matched Word Hubs	24	27	19	25
117	LLA: Overall Match Score	21.76839827	21.52527465	17.7039979	17.48533462
118	LLA:# of Unique Word Hubs	8	14	7	8
119	PE Forward Links				
120	PE Backward Links				
121	PE Links(Forward+Backward)	0	0	0	0
122	Procurement Cost	167.1	7.8	312.1	711.7

Pearson correlation between the two is 0.34
p-value < 0.001 statistically significant





Results/Conclusions

- Provided an automated tool to surface important aspects among programs
- Proved LLA Validity for automation
 - Adequately models expected human performance but faster
- Demonstrated correlation among relations between programs
 - Cost drivers: Interrelated and Uniqueness
- Discovered statistically significant correlations of Lexical links between MDAP and ACAII, and RDT&E cost





Future Work

- Extract lexical links for applications
 - Continue to explore available acquisition data
 - Extract the cost of MDAP programs (PNO) from the PE documents
 - Compare with SAR (Selected Acquisition Report) as in the MDAP perspective
 - Search for other correlations among other program attributes
 - Identify more dependent variables
 - Diversity metrics
 - Predict program costs using this methodology
 - Cost and cost growth relative to the Milestone B
 - Cascade effect of program costs





Future Work

- Determine methods to leverage the NPS HPC to analyze larger data sets
- Develop improved graphic illustrations of findings
 - 3-D
 - Dynamic
- Provide an automatic LLA service for program self-awareness
 - Enterprise Lexicon Service
 - Meta-Data Registry
- Establish a complex system theory for a cross-domain
 - Law of requisite variety
 - Design Structure Matrix





Acquisition Research Program:
Creating Synergy for Informed Change

Program-Awareness via Lexical Link Analysis (LLA)

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