



**NAVAL
POSTGRADUATE
SCHOOL**

MONTEREY, CALIFORNIA

THESIS

**IMPLEMENTATION AND UTILIZATION OF SECTION
1206 OF THE NATIONAL DEFENSE AUTHORIZATION
ACT FOR FY2006 AND BEYOND**

by

Samuel J. Wickline

December 2008

Thesis Advisor:
Second Reader:

Richard Doyle
Don Summers

Approved for public release; distribution is unlimited

THIS PAGE INTENTIONALLY LEFT BLANK

REPORT DOCUMENTATION PAGE			<i>Form Approved OMB No. 0704-0188</i>		
Public reporting burden for this collection of information is estimated to average 1 hour per response, including the time for reviewing instruction, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden, to Washington headquarters Services, Directorate for Information Operations and Reports, 1215 Jefferson Davis Highway, Suite 1204, Arlington, VA 22202-4302, and to the Office of Management and Budget, Paperwork Reduction Project (0704-0188) Washington DC 20503.					
1. AGENCY USE ONLY (Leave blank)		2. REPORT DATE December 2008	3. REPORT TYPE AND DATES COVERED Master's Thesis		
4. TITLE AND SUBTITLE: Implementation and Utilization of Section 1206 of the National Defense Authorization Act for FY2006 and Beyond			5. FUNDING NUMBERS		
6. AUTHOR(S) Wickline, Samuel J.					
7. PERFORMING ORGANIZATION NAME(S) AND ADDRESS(ES) Naval Postgraduate School Monterey, CA 93943-5000			8. PERFORMING ORGANIZATION REPORT NUMBER		
9. SPONSORING / MONITORING AGENCY NAME(S) AND ADDRESS(ES) N/A			10. SPONSORING / MONITORING AGENCY REPORT NUMBER		
11. SUPPLEMENTARY NOTES The views expressed in this thesis are those of the author and do not reflect the official policy or position of the Department of Defense or the U.S. Government.					
12a. DISTRIBUTION / AVAILABILITY STATEMENT Approved for public release; distribution is unlimited			12b. DISTRIBUTION CODE		
13. ABSTRACT (maximum 200 words) Section 1206 of the 2005 National Defense Authorization Act established a new program giving DOD the authority to spend up to \$200M to train and equip foreign militaries to undertake counterterrorism or stability operations. This is the first major DOD authority for training and equipping other military forces. DOD previously trained and equipped foreign military forces through State Department programs considered cumbersome and ineffective. In FY2006, DOD and the State Department were given about \$100 million for nine projects involving 15 countries, projects directed, administered and supervised by the Defense Security Cooperation Agency. In some cases, Section 1206 has proven effective in countering terrorist activity in countries receiving assistance. Opponents of the policy argue that it inappropriately gives DOD power to affect foreign policy. In the last three years, DOD has bypassed State Department approval on some projects that may have been in the interest of national security but not foreign policy. Opponents of the policy want assurance that DOD is held accountable for how they implement Section 1206 and that Section 1206 projects are in accordance with U.S. foreign policy. However, when terrorists hide among the local population, the military must interact with civilians blurring the line between defense and foreign policy.					
14. SUBJECT TERMS Section 1206 Global Train and Equip Authority			15. NUMBER OF PAGES 75		
			16. PRICE CODE		
17. SECURITY CLASSIFICATION OF REPORT Unclassified	18. SECURITY CLASSIFICATION OF THIS PAGE Unclassified	19. SECURITY CLASSIFICATION OF ABSTRACT Unclassified	20. LIMITATION OF ABSTRACT UU		

NSN 7540-01-280-5500

Standard Form 298 (Rev. 2-89)
Prescribed by ANSI Std. Z39-18-298-102

THIS PAGE INTENTIONALLY LEFT BLANK

Approved for public release; distribution is unlimited

**IMPLEMENTATION AND UTILIZATION OF SECTION 1206 OF THE
NATIONAL DEFENSE AUTHORIZATION ACT FOR FY2006 AND BEYOND**

Samuel J. Wickline
Captain, United States Marine Corps
B.S., United States Naval Academy, 2003

Submitted in partial fulfillment of the
requirements for the degree of

MASTER OF SCIENCE IN MANAGEMENT

from the

**NAVAL POSTGRADUATE SCHOOL
December 2008**

Author: Samuel J. Wickline

Approved by: Richard Doyle
Thesis Advisor

Don Summers
Second Reader

Terry Rea, Acting Dean
Graduate School of Business and Public Policy

THIS PAGE INTENTIONALLY LEFT BLANK

ABSTRACT

Section 1206 of the 2005 National Defense Authorization Act established a new program giving DOD the authority to spend up to \$200M to train and equip foreign militaries to undertake counterterrorism or stability operations. This is the first major DOD authority for training and equipping other military forces. DOD previously trained and equipped foreign military forces through State Department programs considered cumbersome and ineffective. In FY2006, DOD and the State Department were given about \$100 million for nine projects involving 15 countries, projects directed, administered and supervised by the Defense Security Cooperation Agency. In some cases, Section 1206 has proven effective in countering terrorist activity in countries receiving assistance. Opponents of the policy argue that it inappropriately gives DOD power to affect foreign policy. In the last three years, DOD has bypassed State Department approval on some projects that may have been in the interest of national security but not foreign policy. Opponents of the policy want assurance that DOD is held accountable for how they implement Section 1206 and that Section 1206 projects are in accordance with U.S. foreign policy. However, when terrorists hide among the local population, the military must interact with civilians blurring the line between defense and foreign policy.

THIS PAGE INTENTIONALLY LEFT BLANK

TABLE OF CONTENTS

I.	INTRODUCTION.....	1
A.	BACKGROUND	1
B.	SCOPE AND METHODOLOGY	2
1.	Scope.....	2
2.	Methodology	2
C.	ORGANIZATION OF STUDY	2
II.	THE NEED FOR SECTION 1206	5
A.	INTRODUCTION.....	5
B.	OVERVIEW OF THE STATE DEPARTMENT’S FOREIGN MILITARY SALES AND FINANCING PROGRAM	6
1.	Origins and Evolution of FMS and FMF.....	7
2.	Issues	8
C.	OVERVIEW OF THE STATE DEPARTMENT’S INTERNATIONAL MILITARY EDUCATION AND TRAINING PROGRAM	8
1.	Origins and Evolution	9
2.	Activities.....	9
3.	Issues	9
D.	FLEXIBILITY OF SECTION 1206.....	10
E.	LEGISLATIVE ORIGIN.....	10
F.	CHAPTER SUMMARY.....	12
III.	THE 1206 PROCESS.....	13
A.	SECTION 1206 PROCESS	13
1.	Conditions.....	13
2.	DOD and State Department Cooperation.....	13
3.	Defense Security Cooperation Agency Role in Section 1206 Authority.....	14
4.	Congressional Notification	14
5.	Project Submission.....	15
B.	THE PERSPECTIVE OF THE EUROPEAN COMMAND	15
C.	THE PERSPECTIVE OF THE UNDER SECRETARY OF DEFENSE FOR POLICY	18
D.	CHAPTER SUMMARY.....	20
IV.	OPPOSITION ARGUMENT AND ISSUES	21
A.	INTRODUCTION.....	21
B.	TESTIMONY OF DR. GORDON ADAMS	21
C.	EMBASSY LEVEL IMPLEMENTATION ISSUES.....	24
D.	CHAPTER SUMMARY.....	25
V.	LEGISLATIVE EVOLUTION OF SECTION 1206.....	27
A.	INTRODUCTION.....	27

B.	THE PERSPECTIVE OF THE SECRETARY OF DEFENSE	27
C.	REPORT TO CONGRESS	29
D.	LEGISLATIVE MODIFICATIONS FROM FY2007 TO FY2009	30
1.	FY2007	30
2.	FY2009	31
E.	CHAPTER SUMMARY	31
VI.	THE IMPLEMENTATION OF SECTION 1206	33
A.	INTRODUCTION	33
B.	OPERATIONAL IMPACTS OF SECTION 1206 FUNDED PROJECTS IN LEBANON	33
1.	Background	34
2.	Section 1206 Usage	35
3.	Operational Impact	36
a.	<i>M113 Spare Parts</i>	36
b.	<i>2.5 Ton Truck Delivery</i>	37
c.	<i>Helicopter Repair and Maintenance</i>	37
d.	<i>Small Arms Ammunition</i>	38
e.	<i>Communications Equipment</i>	38
C.	OPERATIONAL IMPACTS OF SECTION 1206 FUNDED PROJECTS IN PAKISTAN	38
1.	Background	39
2.	Section 1206 Usage	39
3.	Operational Impact	40
a.	<i>Night Helicopter Operations</i>	40
b.	<i>Body Armor</i>	40
c.	<i>Maintenance and Repair</i>	41
d.	<i>Gunship Support</i>	41
D.	OPERATIONAL IMPACTS OF SECTION 1206 FUNDED PROJECTS IN YEMEN	41
1.	Background	42
2.	Section 1206 Usage	42
3.	Operational Impact	43
a.	<i>Equipment for Border Forces</i>	43
b.	<i>Maintenance Support</i>	44
E.	OPERATIONAL IMPACTS OF SECTION 1206 FUNDED PROJECTS IN SÃO TOME AND PRINCIPE	44
1.	Background	44
2.	Section 1206 Usage	45
3.	Operational Impact	45
a.	<i>Ability to Observe</i>	45
b.	<i>Ability to Identify</i>	46
c.	<i>Ability to React</i>	46
F.	CHAPTER SUMMARY	46
VII.	SUMMARY AND CONCLUSION	47
A.	SUMMARY	47

B.	CONCLUSION	48
C.	AREAS FOR FURTHER RESEARCH.....	48
APPENDIX A	49	
APPENDIX B	51	
APPENDIX C	55	
APPENDIX D	57	
BIBLIOGRAPHY	59	
INITIAL DISTRIBUTION LIST	61	

THIS PAGE INTENTIONALLY LEFT BLANK

LIST OF TABLES

Table 1.	FY2006 Lebanon 1206 Cases	35
Table 2.	FY2007 Lebanon 1206 Cases	36
Table 3.	FY2006 Pakistan 1206 Cases.....	39
Table 4.	FY2007 Pakistan 1206 Cases.....	40
Table 5.	FY2006 Yemen 1206 Cases.....	42
Table 6.	FY2007 Yemen 1206 Cases.....	43
Table 7.	FY2006 São Tome and Principe 1206 Cases.....	45

THIS PAGE INTENTIONALLY LEFT BLANK

I. INTRODUCTION

A BACKGROUND

Section 1206 of the National Defense Authorization Act for Fiscal Year 2006 gave the President authority to spend DOD funding to build the partnership security capacity of foreign military and security forces. Section 1206 was to be used by the DOD to better respond to certain urgent needs and emerging threats.¹

Section 1206, commonly referred to as Global Train and Equip Authority, provides the President the authority to direct the Secretary of Defense to conduct or support programs to build the capacity of foreign military forces to perform counterterrorism operations or to participate in or support military and stability operations in which U.S. armed forces participate.²

Section 1206 authorizes funding to be used for training, supplies and equipment and is funded within the DOD operations and maintenance account. Section 1206 of the National Defense Authorization Act for Fiscal Year 2006 is significant because it is the first major DOD authority to be used expressly to train other military forces.³

Section 1206 funding has become a somewhat controversial DOD foreign assistance program. Many believe that Section 1206 gives the DOD too much power, and that the authority should lie within the State Department. One argument states that Section 1206 has only dealt with a few isolated emergency requirements, and that most of the funding has been used for projects that could have been supported via the normal budget process for State funded security assistance programs.⁴ Another issue with

1 Nina M. Serafino, *The Department of Defense Role in Foreign Assistance: Background, Major Issues, and Options for Congress*. CRS Report for Congress. August 25, 2008. p. 73.

2 *Ibid.*, p.74.

3 Nina M. Serafino, *Section 1206 of the National Defense Authorization Act for FY2006: A Fact Sheet on Department of Defense Authority to Train and Equip Foreign Military Forces*. CRS Report for Congress. June 3, 2008. p. 1.

4 Nina M. Serafino, *The Department of Defense Role in Foreign Assistance: Background, Major Issues, and Options for Congress*. CRS Report for Congress. August 25, 2008. p. 76.

Section 1206 is that private contractors are primarily used to conduct the training. Analysts question why the program rests with the DOD if U.S. troops are not actually conducting the training. However, the main argument against Section 1206 is that it is a step toward the militarization of civilian authority, arguing that it gives the DOD the power to affect foreign policy.⁵

B. SCOPE AND METHODOLOGY

1. Scope

The primary objective of this thesis is to identify the policy and implementation issues surrounding Section 1206. In addition, I will also discuss the policy objectives of Section 1206, its legislative evolution, the key players involved, and the impact that it has had globally.

2. Methodology

To address the objective of this thesis, I studied the legislation that gave rise to and subsequently modified Section 1206 in the House and Senate defense authorization bills for FY2006, 2007, and 2009. I also reviewed reports for Congress, testimony to Congress and Government Accountability Office reports. In addition, I researched many news articles and governmental reports that address the topic of Global Train and Equip Authority.

C. ORGANIZATION OF STUDY

To address Section 1206, I first reviewed the State Department programs that preceded Global Train and Equip Authority. These programs laid the foundation for Section 1206, but were also the reason the authority was created. The next topic discussed the flexibility of Section 1206 compared to the State Department programs.

⁵ Nina M. Serafino, *The Department of Defense Role in Foreign Assistance: Background, Major Issues, and Options for Congress*. CRS Report for Congress. August 25, 2008. p. 77.

Section 1206 was created to fill the gaps of its predecessor programs. To round off the first section, the legislation that established Section 1206 of the FY2006 National Defense Authorization Act was discussed.

The next section of the thesis discusses the process of Section 1206. It examines what agencies are involved with the authority and how they interact. Testimony by the Commander of U.S. European Command and the Undersecretary of Defense for Policy is presented discussing the authority's values to global security.

The third section of the thesis will examine the issues raised by opponents of Global Train and Equip Authority. Section 1206 receives opposition because it is the first major DOD program that is authorized to conduct security assistance. Testimony by Dr. Gordon Adams of American University and a Senate Foreign Relations Committee report examine the authority and discuss legislative and implementation issues.

The next section of the thesis discusses the legislative evolution of Section 1206. The section begins with testimony by the Secretary of Defense discussing the positive elements of the authority and asking Congress to make the authority permanent and more robust. The section also examines the modifications in the legislation in the FY2007 and FY2009 defense authorization bills.

The last section of the thesis details the ground-level impact that Section 1206 has had. Four specific projects were chosen—Lebanon, Pakistan, Yemen, and São Tome and Principe—and examined by the types of materials they were granted and the impact it had on their security.

THIS PAGE INTENTIONALLY LEFT BLANK

II. THE NEED FOR SECTION 1206

A. INTRODUCTION

To understand why Section 1206 is needed, it is important to first understand the environment that was in play prior to its existence. During the Cold War, the U.S. put in place programs led by the State Department to help build partners and train foreign forces. These programs, still in place today, take years from inception to execution. In that era and until September 11, 2001, the long lead time was not as important as it became after 9/11.

In the post September 11, 2001 world, the ability to respond to emergent threats quickly became very important. Section 1206 allows the State Department and DOD to cooperate and put into action Global Train and Equip initiatives in a relatively short period of time. Global Train and Equip Authority helps build foreign partner capacity, which is critical to U.S. security. Building foreign partner capacity reduces stress on U.S. forces by training foreign forces to handle conflicts on their own, which may prevent U.S. military interventions in the future. Also, foreign forces can be more effective in their own country than U.S. forces, because they have a deeper understanding of the language and culture. The U.S. military does not have the reach to deny terrorists sanctuary everywhere in the world, so building partners helps deny terrorists areas to work. Also, terrorists occupy spaces in many countries with which the U.S. is at peace, so it is vital that the U.S. work with these countries to reduce terrorist safe havens.⁶

Global Train and Equip Authority is considered by Combatant Commanders to be the single most important tool for building partner operational capacity, shaping the environment and countering terrorism outside of Iraq and Afghanistan.⁷

⁶ DOD FY 2009 Budget Request Summary Justification. February 4, 2008. p. 101.

⁷ Ibid., p. 102.

B. OVERVIEW OF THE STATE DEPARTMENT'S FOREIGN MILITARY SALES AND FINANCING PROGRAM

U.S. Foreign Military Sales (FMS) is the principle vehicle through which the U.S. government makes sales of weapons and associated equipment and training to friendly foreign nations.⁸ Basically, a purchasing country enters into a contract specifying the price to be paid for the military equipment being obtained. The U.S. government then procures the items from a U.S. manufacturer and pays the manufacturer with the payment from the purchasing country. Foreign Military Financing (FMF) permits loans or forgiven payments to countries that may have problems paying for needed weapons and military equipment.⁹

The annual budget justification for FMS and FMF is formulated primarily by the State Department, with specific input on specific country accounts provided by the DOD. DOD handles the implementation of the FMS cash and credit.¹⁰

The State Department has the primary responsibility of determining which nations are to receive assistance based on national policy. The Arms Export Control Act (AECA) specifies which conditions must be met for a country to be eligible to purchase defense articles from the United States. The President also determines a country's eligibility based on national security interests. Also, countries that enter into a contract give binding commitments to use the articles for self defense and are not allowed to sell items to third parties without the consent of the U.S. government.¹¹

The responsibility of for implementing FMS programs rest with the Defense Security Cooperation Agency (DSCA). The DSCA Security Assistance Officers who manage the programs on the ground are located in the U.S. embassies.¹²

⁸ Nina M. Serafino, *The Department of Defense Role in Foreign Assistance: Background, Major Issues, and Options for Congress*. CRS Report for Congress. August 25, 2008. p. 53.

⁹ *Ibid.*, p. 53.

¹⁰ *Ibid.*, p. 53.

¹¹ *Ibid.*, p. 53.

¹² *Ibid.*, p. 54.

1. Origins and Evolution of FMS and FMF

FMS began during the Cold War, primarily to help the allies of the U.S. rebuild their military defenses after World War II. The U.S. had three core rationales for military assistance:

- To enhance the ability of allied and friendly countries to defend themselves against external aggression or internal subversion by Communist or unfriendly forces.
- To enhance bilateral security relationships to deter aggression against allied and friendly nations.
- To express tangible U.S. support for political actions of allied and friendly nations that the United States sought to encourage.¹³

Over time, our European allies grew stronger and they stopped receiving military aid and started paying cash for major weapons systems through FMS. Since the Cold War, FMS and FMF have been instrumental in supporting U.S. national security interests.

When FMS began, only the more industrialized allies of the United States participated in it, while the Military Assistance Program (predecessor to FMF) gave aid to the less affluent countries. Most of the countries that used to receive aid now pay cash for military purchases, which include Turkey, Greece, South Korea, the Philippines and Taiwan.¹⁴

Today, the principle goals of FMS remain the same, but the number of purchasing countries has increased. This increase has been significant in Middle Eastern countries, especially those that produce oil.¹⁵

¹³ Nina M. Serafino, *The Department of Defense Role in Foreign Assistance: Background, Major Issues, and Options for Congress*. CRS Report for Congress. August 25, 2008. p. 54.

¹⁴ *Ibid.*, p. 54.

¹⁵ *Ibid.*, p. 55.

The primary countries to receive FMF in the last thirty years are Egypt and Israel. In FY2006, Egypt and Israel received approximately \$1.3 billion and \$2.3 billion, respectively. Additionally, both countries had their repayments waived by the U.S. government.¹⁶

2. Issues

There have not been any significant problems with the management of FMS or FMF between the State Department and DOD over the years. The delineation of responsibility and authority is clear, and implementation has generally worked smoothly. Both departments would agree that more funding is necessary to provide articles to countries with limited financial resources.¹⁷

In the past few years, DOD has argued that FMS/FMF lack the flexibility to respond to rapidly changing environments. An FY2009 budget document stated that traditional security assistance (including FMS/FMF) takes three to four years from concept to execution.¹⁸ DOD indicates that this lead time is too long to meet emerging threats.

C. OVERVIEW OF THE STATE DEPARTMENT'S INTERNATIONAL MILITARY EDUCATION AND TRAINING PROGRAM

The International Military Education and Training Program (IMET) falls under the policy authority of the State Department and is implemented by the DOD through the DSCA. IMET provides opportunities for foreign military personnel to attend a variety of U.S. military educational institutions and training courses. The policy decisions regarding which countries will be eligible for IMET programs lie primarily with the State Department, with input from the DOD.¹⁹

16 Nina M. Serafino, *The Department of Defense Role in Foreign Assistance: Background, Major Issues, and Options for Congress*. CRS Report for Congress. August 25, 2008. p. 55.

17 *Ibid.*, p. 55.

18 *Ibid.*, p. 55.

19 *Ibid.*, p. 56.

1. Origins and Evolution

IMET was formed as an outgrowth of the Military Assistance Program, and was to provide exclusively for various forms of military training to friendly foreign nations. In 1990, the changing political-military environment warranted a new direction for the traditional IMET program. Congress noted that there was a need for a program to bring an increased emphasis on enhancing the skills and professionalism of civilian and military leaders of foreign nations. Therefore, Expanded IMET (E-IMET) was formed. E-IMET was focused on training foreign civilian and military officials in managing and administering military establishments and budgets; creating and maintaining effective military judicial systems and military codes of conduct, including observance of internationally recognized human rights; and fostering greater respect for the principle of civilian control of the military.²⁰

2. Activities

The IMET program funds a variety of training programs conducted by the DOD. These include the various war colleges in the DOD that focus on national security policy and the politico-military aspects of defense policies and programs. Another major category of IMET is the professional military education sector. There are numerous courses available for professional military education. Some of these are the U.S. Army Infantry School, the Air Force Institute of Technology and the service command and staff colleges. E-IMET also offers courses in the United States. These include the Defense Resource Management Institute, the Center for Civil-Military Relations and the Naval Justice School.²¹

3. Issues

As with FMS/FMF, there have not been any significant problems between the State Department and DOD over the division of management tasks associated with

²⁰ Nina M. Serafino, *The Department of Defense Role in Foreign Assistance: Background, Major Issues, and Options for Congress*. CRS Report for Congress. August 25, 2008. p. 56.

²¹ *Ibid.* p., 58.

IMET. Again, there is a clear delineation of responsibilities and authorities, and implementation has worked smoothly. However, the DOD argued that IMET—as with FMS/FMF—lacks the flexibility to respond to rapidly changing environments.²²

D. FLEXIBILITY OF SECTION 1206

Because FMS/FMF and IMET were created during the Cold War, they are not an optimal fit for the current operational environment. Traditional security assistance—FMS/FMF and IMET—takes between three and four years from concept to execution. Global Train and Equip Authority allow a response to urgent and emergent threats or opportunities in six months or less.²³

Under traditional security assistance programs, a country receives roughly the same amount of assistance from year to year, unless there are new needs and changes to the strategic environment. However, FMS/FMF and IMET are not efficient in reacting to emergent requirements. With Global Train and Equip programs, countries must compete for funds and priority goes to the countries with the highest security interests to the U.S. Therefore, there is no entitlement that countries receive any funding, so competitiveness drives flexibility as well.²⁴

E. LEGISLATIVE ORIGIN

In 2005, as part of its FY2006 budget submission, DOD requested Global Train and Equip Authority.²⁵ Neither the House nor the Senate had provided for Global Train and Equip Authority in the original bills passed by their respective Armed Services Committees. However, Senator Inhofe, the second ranking member of the Senate Armed Services Committee, proposed an amendment to the National Defense Authorization Act

22 Nina M. Serafino, *The Department of Defense Role in Foreign Assistance: Background, Major Issues, and Options for Congress*. CRS Report for Congress. August 25, 2008. p. 58.

23 DOD FY 2009 Budget Request Summary Justification. February 4, 2008. p. 103.

24 *Ibid.*, p. 103.

25 Nina M. Serafino, *The Department of Defense Role in Foreign Assistance: Background, Major Issues, and Options for Congress*. CRS Report for Congress. August 25, 2008. p. 73.

for FY2006 for “military activities of the Department of Defense, for military construction, and for defense activities of the Department of Energy” for “building the partnership security capacity of foreign military and security forces.”²⁶

The amendment to the bill gave the President the authority to build the capacity of partner nations to “disrupt or destroy terrorist networks, close safe havens, or participate in or support United States, coalition, or international military or stability operations.”²⁷ The President was allowed to provide equipment, supplies, services, training, and funding to support the capacity building process. The amendment called for \$750 million per fiscal year to fund the program with a requirement that Congress was to be notified at least seven days prior to initiation of a capacity building program. The bill authorized armies, guard, border security, civil defense, infrastructure protection, and police forces to be trained or equipped.²⁸

The bill was passed by the Senate with only a few modifications to the Inhofe amendment. The bill proposed that Congress be notified at least 15 days prior to a project’s initiation, vice seven from the amendment. Also, the bill proposed that Section 1206 should follow the authorities and limitations in the Foreign Assistance Act of 1961.²⁹

There was no similar provision for Global Train and Equip Authority in the House Armed Services Committee bill. In the Conference Report on defense authorization, further modifications to this authority were made. The report pointed out that in the past this type of authority had always been performed by the Department of State. The Conference Report further defined the capacity building programs and made it clear that the United States had to be a participant in each project. The report limited the resources that could be applied to the program to equipment, supplies, and training. The provision also required that the Secretary of Defense jointly formulate with the Secretary of State any program conducted under the authority. The report limited the authority to

26 United States Congress. Senate. S.1042. SA 2432.

27 Ibid.

28 Ibid.

29 United States Congress. Senate. S.1042 (As passed by Senate).

two years, and required the President to submit a report to Congress explaining the strengths and weaknesses of the current laws governing building partnership capacity.³⁰ The report also stated that the authority was a pilot program and reauthorization depended on the report to Congress from the President. Following the passage of the Conference Report, Section 1206 became law.

F. CHAPTER SUMMARY

This chapter discussed the need for Global Train and Equip Authority, as well as its legislative origin. FMS/FMF and IMET are traditional State Department programs on which Section 1206 is loosely based. FMS/FMF and IMET were formed towards the beginning of the Cold War to handle a Cold War environment. Section 1206 is more flexible and intended to provide more capability to deal with the urgent threats that the U.S. faces in a post Cold War environment.

³⁰ United States Congress. House. National Defense Authorization Act for Fiscal Year 2006. Conference Report.

III. THE 1206 PROCESS

A. SECTION 1206 PROCESS

1. Conditions

The Section 1206 Process is meant for DOD and State Department cooperation in coordinating and conducting Global Train and Equip programs. Section 1206 requires that programs under its authority observe and respect human rights, fundamental freedoms and the legitimate civilian authority within that country. Global Train and Equip Authority cannot be used to provide assistance that is prohibited by any other provision of law. The authority also may not be used to provide assistance to a country that is prohibited from receiving such assistance by any other provision of law.³¹

Under Section 1206, the President may direct the Secretary of Defense to conduct programs to support a foreign country's national military forces to aid them in conducting counterterrorist operations or participate in or support military and stability operations in which U.S. Armed Forces are a participant. The authority allows funding to be used for equipment, supplies and training. The FY2006 National Defense Authorization Act allowed the Secretary of Defense to use up to \$200,000,000 of funds available for defense-wide operation and maintenance to conduct and support activities directed by the President under the limitations of Section 1206.³²

2. DOD and State Department Cooperation

Global Train and Equip Authority must be jointly approved by the DOD and State Department. Section 1206 of the FY2007 John Warner National Defense Authorization Act delegated approval authority from the President to the Secretary of Defense with

³¹ Nina M. Serafino, Section 1206 of the National Defense Authorization Act for FY2006: A Fact Sheet on Department of Defense Authority to Train and Equip Foreign Military Forces. CRS Report for Congress. June 3, 2008. p. 2.

³² National Defense Authorization Act for Fiscal Year 2006. H.R. 1815.

Secretary of State concurrence. DOD and State Department officials interpret the term “concurrence” to mean that the Secretary of Defense and the Secretary of State must approve all projects.³³

3. Defense Security Cooperation Agency Role in Section 1206 Authority

The Defense Security Cooperation Agency (DSCA), as with FMS/FMF and IMET, is the management agency that provides security cooperation between the U.S. and foreign nations. The DSCA has security assistance officers at embassies that implement Section 1206 programs in the same way that other traditional State Department funded security assistance programs are implemented. The DSCA establishes terms and conditions of equipment transfers and provides fiscal oversight. At the embassy the security assistance officer is the point of contact to ensure delivery and proper use by the recipient country.³⁴

4. Congressional Notification

The President is directed to provide a written copy to Congress of any directives given to the Secretary of Defense to conduct or support Global Train and Equip programs. No fewer than 15 days prior to a project occurring, the Secretary of Defense in coordination with the Secretary of State is required to submit to the congressional defense, foreign affairs, and appropriations committees a notice of the fundamentals of the project to be undertaken.³⁵

Additionally, Congress directed the President to submit a report one year from the date of enactment examining the following issues:

³³ Section 1206 Security Assistance Program—Finding on Criteria, Coordination, and Implementation. Government Accountability Office Report. February 28, 2007. p. 2.

³⁴ Section 1206 Security Assistance Program—Finding on Criteria, Coordination, and Implementation. Government Accountability Office Report. February 28, 2007. p. 3.

³⁵ National Defense Authorization Act for Fiscal Year 2006. H.R. 1815.

- The strengths and weaknesses of the Foreign Assistance Act of 1961, the Arms Export Control Act, and any other provision of law related to the building of the capacity of foreign governments or the training and equipping of foreign military forces.
- The changes, if any, that should be made to the Foreign Assistance Act of 1961, the Arms Export Control Act, and any other relevant provision of law that would improve the ability of the United States Government to build the capacity of foreign governments or train and equip military forces.
- The organizational and procedural changes, if any, that should be made in the State Department and DOD to improve their ability to conduct programs to build the capacity of foreign governments or to train and equip military forces.
- The resources and funding mechanisms required to assure adequate funding.³⁶

5. Project Submission

A normal Section 1206 submission follows this basic template:

- Combatant Commander/Chief of Mission initiates request and completes proposal template.
- Combatant Commander/Chief of Mission coordinates with their DOD/State Department counterpart and submits proposal through their chain-of-command.
- The Joint Staff, DOD, and State Department review and prioritize all proposals.
- The DSCA assesses executability and verifies cost estimates.
- The Office of the Secretary of Defense Comptroller determines funding availability.
- Proposals go to the Secretary of Defense and Secretary of State for approval.
- Upon approval, the proposals are submitted to the President.
- Congress is notified within 15 days of execution of the project.³⁷

B. THE PERSPECTIVE OF THE EUROPEAN COMMAND

During his April 7, 2006 testimony of General James L. Jones, then Commander of U.S. European Command, to the House Armed Services Committee regarding capacity building of foreign nations military's, it was made clear what Global Train and Equip

³⁶ National Defense Authorization Act for Fiscal Year 2006. H.R. 1815.

³⁷ Sattler, LGEN John F. The View from the Joint Staff. (PP)

Authority could accomplish in the European Command area of responsibility. General Jones began his testimony by placing the funding and authority related to Section 1206 within the larger context of security cooperation in his area of responsibility:

When I testified before this committee last month, I stated that we based our strategies on the principle that it is much more cost-effective to prevent conflicts than it is to stop one once it's started. I cannot overstate the importance of our theater security cooperation programs as the centerpiece to securing our Homeland from the irregular and catastrophic threats of the 21st Century. EUCOM's programs represent a proactive approach to building partnership capacity with the intent of enabling emerging democracies to defend their homeland, defeat terrorist extremists, develop common economic and security interests, and respond to health crises such as potential pandemic influenza outbreaks.³⁸

General Jones continued by speaking about the changing security landscape that has evolved since the end of the Cold War. The increasingly inter-connected world that we live in has compelled the U.S. to develop new strategies to deal with present day challenges and threats. The U.S. cannot afford to use the security cooperation tools developed for the Cold War environment. General Jones stated that three essential elements must be achieved in this security environment to be successful:

..timely intervention to unanticipated challenges that will help mitigate or prevent crises that are harmful to U.S. interests; the need to work closely with our friends and allies to enhance regional security; and institutional innovations that contribute to comprehensive coordination throughout the interagency and within the framework of the international community.³⁹

General Jones believes that Global Train and Equip Authority will be the catalyst to security cooperation reform. He states that all of the Combatant Commanders are using a new approach by focusing on and addressing threats at their inception, which is called "Phase Zero." Combatant Commanders are trying to eliminate conditions favorable to

³⁸Gen James L. A. Jones, A Commander's Perspective on Building the Capacity of Foreign Countries Military Forces. April 7, 2006. p. 1.

³⁹ Ibid., p. 2.

terrorist networks in their areas of responsibility. To combat these conditions, they are conducting counterterrorist operations and participating in or providing support to military and stability operations in which the U.S. is a participant.⁴⁰

During his testimony, General Jones highlighted two European Command initiatives that would greatly benefit from Global Train and Equip Authority. The first initiative was the Gulf of Guinea Maritime Security Initiative. General Jones explained that the Gulf of Guinea has an ungoverned maritime environment that is easy for terrorists and criminals to operate. The coastal area is nearly 2,000 nautical miles long and largely uncontrolled, and corruption in the local, regional and national governments make the problem worse. The region lacks significant maritime and coastal security forces, and is not able to provide a deterrent to prevent criminal and malicious acts in the area. At the same time, in a parallel effort, the issues of poor governance, lack of legal infrastructure, and pervasive corruption must be addressed.⁴¹

The second initiative General Jones proposed was the Trans-Sahara Counterterrorism Initiative (TSCTI). TSCTI is the long-term interagency plan to combat terrorism in trans-Saharan Africa using the full range of political, economic, development and security tools. TSCTI was created due to concern about Islamic terrorist organizations operating in the Sahel region of Africa. The approach to combat these terrorist organizations is to build indigenous capacity and facilitate cooperation between the governments of the Sahel region. If this initiative is left unattended, political instability in Africa could require reactive and repeated interventions that could have a large price tag. However, for a small investment upfront to address the problem proactively, TSCTI has the potential to produce significant results.⁴²

40 Gen James L. Jones, A Commander's Perspective on Building the Capacity of Foreign Countries Military Forces. April 7, 2006. p. 1.

41 Ibid., pp. 4-5.

42 Ibid., pp. 5-6.

General Jones concluded his testimony as follows:

Section 1206 funding and authorities are important steps toward creating the kind of flexible, responsive, interagency programs we need for the 21st Century. These efforts support the long-term strategic objectives of the Global War on Terrorism by building understanding and consensus on the terrorist threat, laying foundations for future “coalitions of the willing,” and extending our country’s security perimeter.⁴³

C. THE PERSPECTIVE OF THE UNDER SECRETARY OF DEFENSE FOR POLICY

The Honorable Eric Edelman, Under Secretary of Defense for Policy, also addressed the House Armed Services Committee on April 7, 2006. In the beginning of Mr. Edelman’s testimony, he referred to the National Security Strategy and the Quadrennial Defense Review. He pointed out that the National Security Strategy called for a transformation of America’s national security institutions and for strengthened alliances to defeat terrorism and prevent attacks against the U.S. The Quadrennial Defense Review stated that the ability of the U.S. to work with allies to influence the global environment is necessary in defeating terrorist networks. Mr. Edelman went on to say:

Sending our troops into harm’s way without competent partner military and security forces significantly increases the risks they face. The existence of capable, competent partners reduces stress on our military, as many Global War on Terrorism tasks are best accomplished by and with partner nations who know the local geography, language, and culture.⁴⁴

Mr. Edelman went on to point out that it costs \$90,000 to sustain a U.S. troop in theater, whereas it only costs \$11,000 to support an Afghan troop or \$40,000 for an Iraqi troop.⁴⁵

⁴³ Gen James L. Jones. A Commander’s Perspective on Building the Capacity of Foreign Countries Military Forces. April 7, 2006. p. 7.

⁴⁴ Edelman, Eric. Testimony before the House Armed Services Committee on Train and Equip Authority. April 7, 2006.

⁴⁵ Ibid.

He added that building partnership capacity was essential in reducing ungoverned areas, thus depriving terrorist organizations areas to operate. “The train and equip authorities created during the Cold War,” he said, “are ill-suited to the adaptive, asymmetric, non-state threats we face today.”⁴⁶

Mr. Edelman noted that in October 2001, the President announced support for training Georgian forces to close terrorist safe havens along its borders. To do this, the U.S. used funds from seven different U.S. sources in two agencies as well as allied contributions. It took seven months to begin staff level training, nearly a year to begin tactical training, and the four battalions did not stand up until two and half years from inception. However, once the battalions were active they made significant contributions.⁴⁷

Mr. Edelman praised the vision of Congress to initiate the Section 1206 Authority, but he listed the following challenges:

- Section 1206 is limited to national military forces, when a variety of security and non-national military forces are on the front lines.
- The authority comes from defense-wide operations and maintenance funds, which is a small portion of DOD operations and maintenance funds.
- The authority is limited by numerous foreign assistance restrictions, and there is no waiver option for critical national security issues.
- The authority is limited to \$200 million, when the demand for projects is much higher than that.
- The authority requires Presidential certification for each specific country, which is a time consuming process that detracts from the speed in which projects can be executed.

⁴⁶ Eric Edelman. Testimony before the House Armed Services Committee on Train and Equip Authority. April 7, 2006.

⁴⁷ Ibid.

After discussing the challenges, Mr. Edelman reported that DOD and the State Department had developed changes to the Global Train and Equip Authority and submitted them to Congress for consideration.⁴⁸

Mr. Edelman closed his remarks by discussing the nature of the strategic environment:

In the wake of the Soviet Union's collapse, fragile states were viewed primarily as a humanitarian issue. However, we now recognize fragile states and ungoverned areas as potential breeding grounds for terrorism and safe havens for global terrorist organizations. 1206 authority helps us address this reality by leveraging and coordinating the strengths of the Departments of State and Defense to build partnership capacity, win the Global War on Terrorism, and protect the lives of our active duty, reserve, and National Guard servicemen and women.⁴⁹

D. CHAPTER SUMMARY

This chapter discussed the Section 1206 process and the need for it from the perspective of the commander of U.S European Command and the Undersecretary of Defense for Policy during the middle of FY2006. These two key players testified about the benefits of the authority as well as areas that could be modified to make the authority better. Section 1206 Authority has regulations and conditions that must be met, just like any other authority. Section 1206 projects are worked cooperatively between the DOD and Department of State, and approved projects are managed by the DSCA, who establishes the terms and conditions of transfers and provides fiscal oversight.

⁴⁸ Eric Edelman. Testimony before the House Armed Services Committee on Train and Equip Authority. April 7, 2006.

⁴⁹ Ibid.

IV. OPPOSITION ARGUMENT AND ISSUES

A. INTRODUCTION

Since its inception, Section 1206 has been one of the most controversial DOD foreign assistance programs. The most widely argued point is that Global Train and Equip Authority gives DOD too much influence on foreign policy. Training and equipping the world's armies is a major foreign policy decision. Whenever the U.S. decides to train and equip a foreign military, it is perceived as an endorsement of that military and a reflection of how the U.S. projects its power. Also, strengthening a military has the ability to affect the balance of power within a region or country.

In addition to foreign policy, there are also issues with how Section 1206 is implemented at the embassy level. For example, embassies have complained about the lack of communication concerning projects, and analysts question DOD use of contractors to conduct projects.

B. TESTIMONY OF DR. GORDON ADAMS

Dr. Gordon Adams, a Professor of International Studies at American University and a former OSD Comptroller, testified before the Senate Committee on Foreign Relations on April 24, 2008 concerning the national security toolkit. Dr. Adams pointed out that since 2001 there has been a continual expansion of security and foreign assistance programs being carried out through the DOD and that many of the programs parallel existing Department of State programs.⁵⁰ It is also a growing concern that U.S. foreign assistance within DOD has grown from 7 percent in 1998 to nearly 22 percent in 2005.⁵¹

⁵⁰ Gordon Adams. Rebalancing and Integrating the National Security Toolkit. April 24, 2008. p. 13.

⁵¹ Ibid., p. 14.

Dr. Adams noted that the DOD has sought permanent authority under Title 10 of the U.S. Code for Section 1206, has asked for increased funding authority, and wants to waive the restrictions of the Foreign Assistance Act. Dr. Adams asked the Foreign Relations Committee to look closely at programs such as Section 1206 before making them permanent, arguing that:

While it is understandable that DOD would focus on combating terrorist organizations, the central direction of U.S. foreign and national security policy is not the responsibility of the Defense Department. It is the responsibility of the White House and the Department of State.⁵²

Dr. Adams also discussed the down-side risks of the increased role of DOD in foreign affairs. First, continuing the trend imposes a severe cost on the military. It expands their roles and missions when they are already fighting two wars and stretched thin. The governance and economic development of countries is not a military mission and requires additional operations, requirements and training of our forces. Also, the funding comes from DOD operating funds that compete for other initiatives that could support the troops in the field.⁵³

Second, assuming that only the military has the funding and organization to carry out programs such as Section 1206 has the effect of further weakening the civilian toolkit that currently exists. The State Department's development and diplomatic tools have been weakened by fiscal neglect and inattention, so expanding the military's role makes the weaknesses of the civilian tools a self-fulfilling prophecy by becoming less organized, funded or staffed for the responsibilities they should have.⁵⁴

Third, assigning programs such as Section 1206 to DOD reduces their visibility to Congress. Section 1206 makes up less than one percent of the approximate half trillion dollar DOD budget. Therefore, it will not receive the amount of oversight it would were it in the less robust International Affairs budget.⁵⁵

52 Gordon Adams. Rebalancing and Integrating the National Security Toolkit. April 24, 2008. p. 14.

53 Ibid., p. 15.

54 Ibid., p. 15.

55 Ibid., p. 15.

Fourth, and possibly the most serious, using DOD to perform security assistance programs puts a uniformed face on U.S. international engagement. This expanded military role is not always viewed benignly outside the U.S. A growing foreign assistance role for our military could send the wrong message, one that could prove to be counter-productive in the long term.⁵⁶

Dr. Adams went on to say that the DOD is a key implementer of security assistance, and they should continue to fill that role. However, they should be filling the role “under the policy direction and budget planning of America’s foreign policy agencies, which are responsible for and attentive to the overall relationship between the U.S. and the recipient country.”⁵⁷ He also said the military’s role in security assistance should be limited to “short-term, humanitarian, emergency-based, and in areas where the security environment does not permit civilian operations.”⁵⁸

Dr. Adams proposed that Global Train and Equip Authority should fall under the existing FMF program. An option for providing more flexible train and equip support would be to provide it through a drawdown—a special allocation of funds—by the President on the recommendation of the Secretary of State. Dr. Adams noted that this was a simple fix that would increase the flexibility of FMF and allow projects to be executed on shorter notice. Dr. Adams further argued that programs like Section 1206 should be a State Department responsibility because “the initiative should lie with the department that has responsibility for our overall relationship with other countries and can set the desirability of a T&E program in the framework of our broader strategic and foreign policy purposes.”⁵⁹ Dr. Adams stated that in the end, foreign/security assistance requires a balance of DOD and State Department responsibilities. Currently, the balance

56 Gordon Adams. *Rebalancing and Integrating the National Security Toolkit*. April 24, 2008. p. 15.

57 *Ibid.*, p. 16.

58 *Ibid.*, p. 16.

59 *Ibid.*, p. 17.

resides with the DOD, and it is critical for the State Department to get the balance back and provide the broader policy oversight for which the State Department should be responsible.⁶⁰

C. EMBASSY LEVEL IMPLEMENTATION ISSUES

Global Train and Equip Authority has specific language in the bill that governs the conditions for its uses. However, due to a lack of oversight and coordination the authority was misused. In FY2006, only 5 of 14 proposals that were submitted to the State Department and DOD for review by combatant commands were coordinated with the ambassadors and embassy teams. In 9 of the 14 proposals, coordination took place before the State Department or DOD notified Congress.⁶¹ In the case of the Trans-Sahara Counter Terrorism Initiative, one embassy was not notified that it was to receive assistance until after the President announced it in May 2006. The ambassador subsequently opposed the assistance and prevailed. In the Gulf of Guinea initiative, the embassy team that covers Sao Tome and Principe did not know that its participation was being considered until late into the process. In this case, the ambassador supported the mission. In a third case, Equatorial Guinea, a problematic country that is a strategic point in the Gulf of Guinea, was on the original presidential list of Section 1206 countries before it was removed due to congressional scrutiny.⁶²

There was also concern about using Section 1206 funding to train and equip nations with human rights violations. In 2006 and 2007, Global Train and Equip Authority was used to provide the Sri Lankan military with nearly \$14 million. During this time frame, the Sri Lankan government was accused of supporting a non-governmental force known as the Karuna group that regularly attacked civilians. Simultaneously, the U.S. Congress was developing language to restrict security assistance to Sri Lanka. In 2007, Chadian security forces received \$6 million in Global

⁶⁰ Gordon Adams. Rebalancing and Integrating the National Security Toolkit. April 24, 2008. p. 17.

⁶¹ Section 1206 Security Assistance Program—Findings on Criteria, Coordination, and Implementation. Government Accountability Office Report. February 28, 2007. p. 3.

⁶² U.S. Congress. Senate. Committee on Foreign Relations. Embassies as Command Posts in the Anti-Terror Campaign. December 15, 2006. p. 12.

Train and Equip Authority to create a light infantry rapid reaction force. At the same time, according to Amnesty International, those security forces were engaged in extrajudicial killings, politically motivated disappearances, rape, the use of child soldiers, and battles with a rebel armed group.⁶³

Another issue deals with the appropriate mix of military and civilian foreign assistance. In the Caribbean, there is a threat of terrorists trafficking humans and equipment via boat/ship to the U.S. To mitigate this, the Dominican Republic received approximately \$7.5 million in Section 1206 funding in FY2006 for interceptor boats and maritime communications systems and training, and \$800,000 in U.S. funds went towards public diplomacy.⁶⁴ In this case, the majority of the funding was used to fix a problem in the short term and only a small amount of funding was provided to fix the long term problem. The issue lies with how the U.S. divides its foreign/security assistance resources.

Others oppose Section 1206 because the program relies heavily on private contractors.⁶⁵ The argument is that if Section 1206 is inherently defense related it should be conducted by military service members. In turn, if it can be solely conducted by private contractors then the State Department should be able to control the authority.⁶⁶

D. CHAPTER SUMMARY

This chapter discussed the range of issues concerning Section 1206 from the policy level to the embassy/ground level. To some critics, Section 1206 is seen as contributing to a trend of militarization of diplomatic functions. Other opposition to Section 1206 stems from problems of implementation at the embassy level concerning communication and coordination between combatant commanders and embassy teams.

⁶³ U.S. Defense Department's Global "Train and Equip" Authority Lacks Critical Safeguards. Amnesty International. May 2008.

⁶⁴ U.S. Congress. Senate. Committee on Foreign Relations. Embassies as Command Posts in the Anti-Terror Campaign. December 15, 2006. p. 12.

⁶⁵ Nina M. Serafino. The Department of Defense Role in Foreign Assistance: Background, Major Issues, and Options for Congress. CRS Report for Congress. August 25, 2008. p. 77.

⁶⁶ Ibid., p. 77.

THIS PAGE INTENTIONALLY LEFT BLANK

V. LEGISLATIVE EVOLUTION OF SECTION 1206

A. INTRODUCTION

As a new piece of legislation and a pilot program, Section 1206 received much attention from Congress. At the same time, the Secretaries of Defense and State were looking at ways to optimize the way Global Train and Equip Authority could be utilized. This chapter describes the requests from the two Secretaries and the actual modifications that Congress agreed to.

B. THE PERSPECTIVE OF THE SECRETARY OF DEFENSE

On April 15, 2008, Secretary of Defense Robert M. Gates addressed the House Armed Services Committee regarding the challenges facing our national security apparatus. At the beginning of his testimony, he spoke about the flexibility of the Global Train and Equip Authority, the authority's ability to respond to emerging threats and opportunities, and the how it has become a model for interagency cooperation.⁶⁷

Secretary Gates then addressed the opposition to Section 1206, explaining why the authority should rest with the DOD and the State Department. He stated that, "In my view, building partner capacity is a vital and enduring military requirement--irrespective of the capacity of other departments—and its authorities and funding mechanisms should reflect that reality."⁶⁸ He then made the caveat that Section 1206 must be implemented in close coordination with the Department of State.⁶⁹ Noting the military's previous lack of interest in programs like FMF, Gates indicated that large amounts of capacity building would be necessary to fulfill the mission of the military when FMF began. After 9/11, military planners understood that America's security was reliant upon the security of her partners. Secretary Gates stated, "As borne out by Afghanistan, Iraq, and in other

⁶⁷ Robert M. Gates. Testimony to the House Armed Services Committee. April, 15. 2008.

⁶⁸ Ibid.

⁶⁹ Ibid.

theaters large and small, success in the war on terror will depend as much on the capacity of allies and partners in the moderate Muslim world as on the capabilities of our own forces.”⁷⁰

Secretary Gates noted that in the past, there was a reasonable degree of certainty about the adversary that U.S. forces would face. However, the last 25 years have shown that threats can emerge from anywhere. At the same time, our resources and forces have and will remain finite, even considering the personnel plus-ups of the Army and Marine Corps. To fill this gap, he said, “we must help our allies and partners to confront extremists and other potential sources of global instability with their borders.”⁷¹ He added that this type of work takes years, and it needs to begin before festering problems turn into crises that require military intervention causing substantial financial, political, and human cost.⁷²

Secretary Gates then noted that Section 1206 was not a duplicate of, or substitute for, how the State Department conducts FMF. “Historically,” Gates noted, “the FMF account has been used by State to build relationships and nurture access over a period of many years.”⁷³ The primary benefits of Section 1206 will be seen in 10 to 15 years, he added, but immediate impacts have already been made. Examples include:

- Providing urgently needed parts and ammunition for the Lebanese Army to defeat a serious Al Qaeda-affiliated terrorist threat in a Palestinian refugee camp.
- Supplying helicopter spare parts, night-vision devices, and night-flight training to enhance the ability of Pakistani Special Forces to help fight Al Qaeda terrorists in the Northwest Territories.
- Setting up cordons run by partner nations in waters surrounding Indonesia, Malaysia, and the Philippines that, over time, will reduce the risk of terrorism and piracy in Southeast Asia.⁷⁴

70 Robert M. Gates. Testimony to the House Armed Services Committee. April, 15. 2008.

71 Ibid.

72 Ibid.

73 Ibid.

74 Ibid.

Secretary Gates then asked Congress to extend Section 1206, because it was due to expire at the end of the fiscal year. He also asked that Congress make the authority permanent because building partner capacity is an enduring DOD mission. He asked to increase the funding authority to \$750 million per fiscal year, which was a reflection of combatant commander requirements. He also requested that Section 1206 not be limited to “military forces” and should include “security forces.” He argued that forces abroad come under many different names and categories, but they often look like our own military forces. Secretary Gates commented, “The Department [DOD] does not seek to train “beat cops,” but we cannot impose our institutional arrangements on our partners.”⁷⁵

In regards to Section 1206, Secretary Gates concluded:

It is also important to remember that our competitors, antagonists, and potential adversaries are not standing still when it comes to extending their influence through security assistance. If we don’t build the capacity of our own partners, then others may either exploit their vulnerabilities or look for ways to co-opt them.⁷⁶

C. REPORT TO CONGRESS

The report to Congress that was required by the language in Section 1206(f) of the 2006 National Defense Authorization Act was delegated to the Secretary of State by the President. The document addressed all of the issues identified by Congress, and specifically addressed changes to Section 1206.⁷⁷

The Secretary of State asked for the following amendments to Section 1206 of the FY2007 National Defense Authorization Act:

- Increase the funding level from \$300 million to \$750 million.
- Allow assistance to non-military security forces.

⁷⁵ Robert M. Gates. Testimony to the House Armed Services Committee. April, 15. 2008.

⁷⁶ Ibid.

⁷⁷ Report to Congress: Section 1206(f) of the 2006 National Defense Authorization Act. July 3, 2007.

- Elimination of the sunset clause.
- Enable training of forces to participate in or support military and stability operations that are consistent with the security interests of the U.S.
- Build the capacity of security forces in a country when U.S. forces are deployed in large-scale stability operations in that country.
- Allow waiver authority to the President or the Secretary of State under existing waiver authorities or upon determining that it is in the national security interests of the U.S.⁷⁸

The Secretary of State stated the proposed changes would increase the U.S. Government's ability to meet time-sensitive requirements to build the capacity of foreign security forces.⁷⁹

D. LEGISLATIVE MODIFICATIONS FROM FY2007 TO FY2009

1. FY2007

In the John Warner National Defense Authorization Act for FY2007, there were four major modifications to Section 1206 from the previous year. The first modification placed the Secretary of Defense (with concurrence from the Secretary of State) in charge of Global Train and Equip Authority instead of the President.⁸⁰ The next modification increased the funding authority from \$200 million to \$300 million and allowed the funding to come from the operations and maintenance account—a much bigger account than the previously authorized defense-wide operations and maintenance account.⁸¹ The third modification directed the Secretary of Defense, in coordination with the Secretary of State, to notify Congress in writing of any Global Train and Equip programs they

78 Report to Congress: Section 1206(f) of the 2006 National Defense Authorization Act. July 3, 2007.

79 Ibid.

80 John Warner National Defense Authorization Act for Fiscal Year 2007. H.R.5122.

81 Ibid.

intended to conduct.⁸² In the previous year's bill this was conducted by the President. The last modification extended the authority of the program by one year, which gave it a termination date of September 30, 2008.⁸³

2. FY2009

In the Duncan Hunter National Defense Authorization Act for Fiscal Year 2009, there are three primary modifications. The first modification added the authority to build the capacity of a foreign country's maritime security forces to conduct counterterrorism operations, whereas before only national military forces were included in the authorization.⁸⁴ The next modification increased the funding level from \$300 million to \$350 million per fiscal year and allowed programs that cross one fiscal year to use funding from the fiscal year in which the program was initiated.⁸⁵ The last modification extended the authority three years, which gave it a termination date of September 30, 2011.⁸⁶

E. CHAPTER SUMMARY

This chapter discussed the Secretary of Defense's perspective on Global Train and Equip Authority, the report to Congress from the Secretary of State that was directed from the FY2006 National Defense Authorization Act, and the actual modifications to the FY2006 National Defense Authorization Act in the FY2007 and FY2009 Acts.

⁸² John Warner National Defense Authorization Act for Fiscal Year 2007. H.R.5122.

⁸³ Ibid.

⁸⁴ Duncan Hunter National Defense Authorization Act for Fiscal Year 2009. S.3001.

⁸⁵ Ibid.

⁸⁶ Ibid.

THIS PAGE INTENTIONALLY LEFT BLANK

VI. THE IMPLEMENTATION OF SECTION 1206

A. INTRODUCTION

Between FY2006 and FY2008, Global Train and Equip Authority has been used in over thirty countries, to include all of the U.S. Combatant Commands. Over fifty Section 1206 projects totaling more than \$500 million have given many countries and regions counterterrorism capabilities they could not have afforded to procure on their own. (For more information refer to Appendices A, B and C).

In February 2008, the Office of Global Security Affairs in the Office of the Secretary of Defense requested an assessment of Section 1206 programs to be conducted by the Center for Naval Analysis (CNA).⁸⁷ The assessment was to cover the operational impact of Section 1206 funded projects in selected countries and an “evaluation of the alignment between 1206 programs and broader national goals.”⁸⁸ To collect data for this study, CNA conducted background research leveraging government, academic, and media sources, and consulted military and civilian subject matter experts in the Washington, D.C. area.⁸⁹

B. OPERATIONAL IMPACTS OF SECTION 1206 FUNDED PROJECTS IN LEBANON

The Section 1206 projects for Lebanon in FY2006 and FY2007 have focused on providing trucks, vehicle spare parts, aircraft spare parts, small arms, secure communications and body armor to the Lebanese Armed Forces (LAF).⁹⁰

⁸⁷ Eric Thompson. Assessments of the Impact of 1206-funded Projects in Selected Countries: Lebanon, Pakistan, Yemen, São Tome and Principe. July 2008. p. 5.

⁸⁸ Ibid., p. 5.

⁸⁹ Ibid., p. 5.

⁹⁰ Ibid., p. 11.

1. Background

In April 2005, Syrian forces withdrew from Lebanon turning the security of the country over to the LAF. However, the LAF was not prepared to conduct this mission due to inadequate forces and aging equipment as a result of Lebanon's isolation from the international community, because of the Syrian domination of the Lebanese government. In fact, the U.S. had not provided security assistance to Lebanon since 1989.⁹¹

In July 2006, Israel began a 33-day air and ground attack against Hezbollah and suspected Hezbollah infrastructure in Lebanon. The United Nations Security Council passed a resolution that called for the deployment of Lebanese forces into southern Lebanon to assure Lebanese sovereignty, to ensure Israeli security, to assert control over areas previously held by Hezbollah, and to disrupt smuggling across the Syrian border. The Combined Border Force (CBF) was created, comprised of LAF and other forces. The CBF's mission is to secure the border region to prevent the flow of weapons to non-state actors, which include Hezbollah and other terrorist organizations.⁹²

In May 2007, Fatah al-Islam, an Islamist terrorist organization that had operated near the Nahr Al-Barid Palestinian refugee camp in Northern Lebanon, attacked a Lebanese Army unit guarding the camp. The LAF responded by attacking the camp to flush out the Al-Qaeda linked organization. The LAF suffered over 2,000 casualties in the three month battle.⁹³

The LAF has an extremely limited budget. An estimated 90-95 percent of their defense budget goes to wages and benefits of active duty and retired soldiers.⁹⁴ Also political turmoil, conflict and terrorist attacks have combined to squelch tax revenue. Therefore, there is limited funding available for acquisition, training, and operations and maintenance.

91 Eric Thompson. Assessments of the Impact of 1206-funded Projects in Selected Countries: Lebanon, Pakistan, Yemen, São Tome and Principe. July 2008. p. 11.

92 Ibid., p. 12.

93 Ibid., p. 12.

94 Ibid., p. 12.

2. Section 1206 Usage

In FY2006, Lebanon's projects focused on providing mobility support to the LAF as it prepared to begin its counterterrorism mission. The approximately \$10 million in Global Train and Equip authority in FY2006 (as depicted in Table 1) was used for parts for 2.5 ton trucks, spares for M113 armored personnel carriers, parts for Commercial Utility Cargo Vehicles (CUGVs), and spare parts for UH-1H helicopters.⁹⁵

Table 1. FY2006 Lebanon 1206 Cases

FY06	Case	Case Value	Program Value
Lebanon	Vehicle spares for 5-ton trucks	\$3,360,000	\$10,489,390
	M113 APC spare parts	\$2,304,960	
	CUCV spare parts	\$2,363,200	
	UH-1H spare parts	\$1,129,787	
	UH-1H spare parts	\$1,331,443	

In FY2007, Lebanon received approximately \$30 million in Section 1206 authority (as shown in Table 2).⁹⁶ These projects included small arms ammunition, weapons, night vision devices, body armor, additional vehicle spares, transportation of U.S. 2.5 ton trucks from Germany, secure communications equipment, and a training program site survey to evaluate training needs and capacity for LAF units.⁹⁷

⁹⁵ Eric Thompson. Assessments of the Impact of 1206-funded Projects in Selected Countries: Lebanon, Pakistan, Yemen, São Tome and Principe. July 2008. p. 13.

⁹⁶ Ibid., p. 13.

⁹⁷ Ibid., pp. 13-14.

Table 2. FY2007 Lebanon 1206 Cases

FY07	Case	Case Value	Program Value
Lebanon	Small arms ammo	\$6,939,107	\$30,397,307
	EDA transportation	\$1,029,879	
	UH-1H spare parts	\$5,500,000	
	M4 and M16 spare parts	\$500,000	
	Training program site survey	\$399,000	
	Wheeled vehicle spare parts	\$4,440,000	
	Individual soldier equipment OCIE	\$3,070,000	
	LOS LAN comms equipment	\$204,437	
	Secure comms equipment, NVGs	\$6,427,884	
	SAPI body armor	\$1,887,000	

3. Operational Impact

a. M113 Spare Parts

The LAF has approximately 1,000 M113 Armored Personnel Carriers in its inventory.⁹⁸ However, many of them are used as fixed fighting positions because they lack spare parts and track pads. The LAF has had the M113s in their inventory for many years and they are able to maintain and repair the vehicles. They are even able to make spare parts in their machine shops for the simpler parts. However, they are unable to replace specialized parts such as electronic sensors that they are unable to make. Therefore, the logistics brigade can make good use of any spare parts that are provided. The Section 1206 funded track pads were put to use immediately and transformed fixed fighting positions into vehicles that once again maneuvered. Those vehicles were then used to conduct patrols and support deployed forces.⁹⁹

⁹⁸ Eric Thompson. Assessments of the Impact of 1206-funded Projects in Selected Countries: Lebanon, Pakistan, Yemen, São Tome and Principe. July 2008. p. 14.

⁹⁹ Ibid., p. 15.

b. 2.5 Ton Truck Delivery

Section 1206 funded 200 2.5 ton trucks delivered from Germany to Beirut.¹⁰⁰ The trucks were more modern versions of the 2.5 ton trucks in the LAF inventory. The trucks arrived in Lebanon in December 2006 and January 2007. The trucks that were operational were immediately put into service deploying, repositioning, and providing logistics support and supplies to units in the country.¹⁰¹

The LAF indicated that of the 200 vehicles, 169 were in service.¹⁰² The non-mission capable vehicles had maintenance or repair parts problems. The LAF did report that they did not receive technical manuals with the vehicles. This made it difficult for them to troubleshoot the modern equipment, such as the automatic tire pressure system and the automatic transmission.¹⁰³

c. Helicopter Repair and Maintenance

The LAF Air Force has 23 UH-1 helicopters in its fleet.¹⁰⁴ Prior to receiving Section 1206 funded spare parts, the LAF had between five to six operational aircraft on a given day. After the funding, there were between ten and eleven operational aircraft per day.¹⁰⁵ The helicopters were used for medical evacuations, surveillance and reconnaissance, command and control of dispersed forces, and ground attacks via the use of 250-pound bombs.¹⁰⁶

100 Eric Thompson. Assessments of the Impact of 1206-funded Projects in Selected Countries: Lebanon, Pakistan, Yemen, São Tome and Principe. July 2008. p. 15.

101 Ibid., p. 15.

102 Ibid., p. 15.

103 Ibid., p. 15.

104 Ibid., p. 16.

105 Ibid., p. 16.

106 Ibid., p. 17.

d. Small Arms Ammunition

The U.S. delivered over five million rounds of pistol and M16 ammunition to the LAF just following the conclusion of the Nahr Al Barid battle.¹⁰⁷ This ammunition was used to replace the depleted small arms ammunition stocks. This ammunition provides less than four ammunition basic loads for LAF M16s and nine ammunition basic loads for LAF pistols.¹⁰⁸

e. Communications Equipment

In FY2007, the LAF purchased Datron secure, frequency hopping radios using Section 1206 funding. These radios included handheld models, backpack models and radio sets for vehicles. These radios provided the first secure communications capability for the LAF. Prior to receipt of the new radios, the LAF units were using non-secure VHF radios and cell phones to pass operational information. The LAF reported that they are now able to pass sensitive information over secure channels to headquarters.¹⁰⁹

C. OPERATIONAL IMPACTS OF SECTION 1206 FUNDED PROJECTS IN PAKISTAN

Section 1206 projects in Pakistan are intended to provide the capability for Pakistani special operations forces to conduct airborne night strike operations against terrorists in the Federally Administered Tribal Areas (FATA) in eastern Pakistan. FY2006 and FY 2007 Section 1206 projects in Pakistan have focused on increasing the capacity and capability of the Pakistani rotary wing aviation units and improving the equipment and training of Pakistani special operations forces.¹¹⁰

107 Eric Thompson. Assessments of the Impact of 1206-funded Projects in Selected Countries: Lebanon, Pakistan, Yemen, São Tome and Principe. July 2008. p. 17.

108 Ibid., p. 18.

109 Ibid., pp. 18-19.

110 Ibid., p. 23.

1. Background

The Pakistani military has limited capability to operate in the FATA. Ground travel by road is extremely dangerous and susceptible to ambushes, sniper attacks, and improvised explosive devices. Pakistani units engaged in combat with enemies in the FATA find that their adversary has superior knowledge of the territory and has a tactical advantage. With that advantage, the enemy uses the cover of night to conduct surveillance, reinforcement, withdrawal and to stage attacks against Pakistani forces.¹¹¹

2. Section 1206 Usage

In FY2006, Section 1206 projects (displayed in Table 3) for Pakistan included spare parts, aviation body armor, night vision goggles (NVGs), a night targeting system for Cobra helicopters, and limited visibility training for pilots. The aircraft targeted for spare parts were the Mi-17 hip transport helicopters, Bell 412 transport helicopters, and the AH-1 Cobra attack helicopters.¹¹²

Table 3. FY2006 Pakistan 1206 Cases

FY06	Case	Case Value	Program Value
Pakistan	Aviation NVGs, helmet mounts	\$648,299	\$23,315,456
	Cobra, B412 spares and accessories	\$13,410,880	
	Mi-17 spare parts	\$6,400,000	
	Aviation body armor	\$168,000	
	Site survey for C-NITE	\$99,157	
	Limited visibility pilot training	\$2,589,120	

FY2007 Section 1206 projects (as shown in Table 4) included body armor, weapons and ammunition, weapons modification, radios, and additional modifications to Mi-17 helicopters, including door mounted machine guns. Most of the distribution of FY2007 Section 1206 funded equipment is paired with specialized training by U.S. special operations forces under a program called Joint Combined Exchange Training.¹¹³

111 Eric Thompson. Assessments of the Impact of 1206-funded Projects in Selected Countries: Lebanon, Pakistan, Yemen, São Tome and Principe. July 2008. p. 24.

112 Ibid., p. 25.

113 Ibid., p. 26.

Table 4. FY2007 Pakistan 1206 Cases

FY07	Case	Case Value	Program Value
Pakistan	Mi-17 modifications	\$6,721,776	\$13,753,543
	Radios, soldiere equipment, Ak-47 accessories, 9mm pistols, ammo	\$1,339,979	
	Comms system, infantry target system, Ak-47 accessories	\$5,172,948	
	GPS, body armor, non-lethal weapons	\$518,840	

3. Operational Impact

a. *Night Helicopter Operations*

Limited visibility training and NVG equipment and training have had an operational impact on forces conducting counterterrorist operations. As a result of the training and equipment, the training and operational profile has changed. Prior to Section 1206 funding, there were no night time helicopter training or operational missions. Since the funding has been received, 60 percent of the training and 20 percent of operational missions are conducted at night.¹¹⁴ Since the training, it was reported that special operations forces have been extracted from dangerous situations, and the Pakistani Army has been able to conduct night time medical evacuations of casualties. Officials in the Pakistani Army believe that the increased capability gives the troops on the ground a boost in morale and will reduce casualties in the long run.¹¹⁵

b. *Body Armor*

Section 1206 funded aviation body armor has impacted Pakistani operations in the FATA by expanding the operations area. The Mi-17 helicopters are not armored and don't have any cockpit protection, so the body armor gives the pilots and crew the added confidence to conduct operations in the FATA.¹¹⁶

¹¹⁴ Eric Thompson. Assessments of the Impact of 1206-funded Projects in Selected Countries: Lebanon, Pakistan, Yemen, São Tome and Principe. July 2008. p. 27.

¹¹⁵ Ibid., p. 28.

¹¹⁶ Ibid., p. 29.

c. Maintenance and Repair

The operational availability of the Mi-17, Bell 412, and Cobra helicopters has a direct impact on the operations that Pakistani special operations forces can execute in the FATA. Since July 2007, Pakistani operational tempo has increased dramatically. This increase has put a strain on the Pakistani Army's capabilities, especially aviation. Section 1206 funded spare parts have been integral in keeping Pakistani aircraft in the air. The Section 1206 funded parts have increased operational availability of aircraft by over 65 percent.¹¹⁷

d. Gunship Support

Section 1206 funding was used for spare parts to keep Pakistani Cobras in the air. Officials of the Pakistani Army believe that there is both an operational and psychological impact from having Cobra helicopters available to support special operations forces. Operationally, the Cobras provide suppressive and covering fire for the Mi-17s that deploy and extract personnel.¹¹⁸ The Mi-17s are slow to take off and land and they possess little firepower, so the Cobras complement them well. Psychologically, the Cobras are a deterrent to the enemy. It was noticed that the enemy is less willing to maneuver and fight when Cobras are in the air.¹¹⁹

D. OPERATIONAL IMPACTS OF SECTION 1206 FUNDED PROJECTS IN YEMEN

In Yemen, FY2006 and FY2007 Section 1206 projects focused on strengthening the capabilities and capacity of the Yemeni Armed Forces to suppress terrorist activity and prevent cross-border arms trafficking.¹²⁰

117 Eric Thompson. Assessments of the Impact of 1206-funded Projects in Selected Countries: Lebanon, Pakistan, Yemen, São Tome and Principe. July 2008. pp. 29-30.

118 Ibid., p. 31.

119 Ibid., p. 31.

120 Ibid., p. 35.

1. Background

The main security concerns in Yemen are the porous state of its borders and the presence of terrorists in ungoverned areas. Uncontrolled Yemeni borders provide opportunities for terrorists, arms and other materials to flow in and out of the country uncontested. Also, the central government in Yemen lacks control over large areas of the country that allow terrorists to operate. Traditionally, the northern portion of Yemen is an ungoverned area that extremists have used to launch attacks into Saudi Arabia and beyond.¹²¹

2. Section 1206 Usage

In FY2006, Section 1206 projects (as depicted in Table 5) focused on the mission of patrolling the Yemeni border. Yemeni forces received light tactical vehicles, Harris tactical radios, weapons, ammunition, night vision devices, tactical radios, and computer equipment for a SOF command center.¹²²

Table 5. FY2006 Yemen 1206 Cases

FY06	Case	Case Value	Program Value
Yemen	M4A1 carbines, ammo, spares	\$209,544	\$4,291,374
	M24 sniper rifles, ammo, spares	\$187,628	
	M240B machine guns, ammo, spares	\$292,575	
	Ammunition	\$195,020	
	Vehicular radios, spares, installation	\$381,395	
	Light tactical vehicles (Ford Rangers), spares	\$1,875,820	
	CT operations center computers	\$100,000	
	YSOF operations center	\$100,000	
	HF/VHF radios, spares, training	\$949,392	

In FY2007, Section 1206 projects (as shown in Table 6) focused on logistics and mobility support to the Yemeni special operations forces.¹²³

¹²¹ Eric Thompson. Assessments of the Impact of 1206-funded Projects in Selected Countries: Lebanon, Pakistan, Yemen, São Tome and Principe. July 2008. pp. 35-36.

¹²² Ibid., p. 37.

¹²³ Ibid., p. 37.

Table 6. FY2007 Yemen 1206 Cases

FY07	Case	Case Value	Program Value
Yemen	Maintenance training	\$36,556	\$25,988,422
	M115A1 UAHs and spares	\$7,030,000	
	5-ton cargo trucks and spares	\$7,292,000	
	Infantry light armored vehicles and spares	\$9,629,866	
	M113 and M35 spares	\$1,750,000	
	Joint visual inspection	\$250,000	

3. Operational Impact

a. *Equipment for Border Forces*

The Yemeni military has deployed Section 1206 funded weapons, night vision goggles, radios and trucks to conduct border security operations. However, the Yemeni forces do not have enough manpower and equipment to establish control over the entire border.¹²⁴

The Yemeni military has integrated the light tactical vehicles into their border patrol arsenal. They have made modifications to the trucks by adding .50 caliber machine guns and bench seats. They have also added commercial trucks to their arsenal to increase their operating area. The Section 1206 funded vehicle spares have been important to keep the vehicles operational.¹²⁵

The Section 1206 funded Harris radios have also been of great importance to the Yemeni Armed Forces. The radios allow the Yemeni forces to pass information and coordinate operations in the northern border region.¹²⁶

¹²⁴ Eric Thompson. Assessments of the Impact of 1206-funded Projects in Selected Countries: Lebanon, Pakistan, Yemen, São Tome and Principe. July 2008.. p. 38.

¹²⁵ Ibid., pp. 38-39.

¹²⁶ Ibid., p. 39.

b. Maintenance Support

As a result of Section 1206 funding, the Yemeni forces have improved their inventory storage, tracking and control program for U.S.-supplied equipment. They have improved their warehouses and developed a computerized inventory control system. The light tactical vehicles are essentially commercially available Ford trucks, and the parts for them have significant black market value in Yemen. Therefore, the Yemeni logistics command created controls and accountability procedures to track the vehicle spares.¹²⁷

E. OPERATIONAL IMPACTS OF SECTION 1206 FUNDED PROJECTS IN SÃO TOME AND PRINCIPE

In FY2006, Section 1206 projects for São Tome and Principe supported the development of a regional maritime awareness capability. São Tome and Principe needed the capability to monitor licit and illicit traffic in the country's territorial waters and the economic exclusion zone.¹²⁸

1. Background

The waters of the Gulf of Guinea support commercial trade, fishing, petroleum export, and other maritime industries. However, due to poor maritime security by São Tome and Principe and other Gulf of Guinea countries, smugglers, human traffickers, and pirates operate freely in the waters. The recent discovery of off-shore oil deposits in the gulf waters has brought added attention to the need to improve maritime safety and security.¹²⁹

127 Eric Thompson. Assessments of the Impact of 1206-funded Projects in Selected Countries: Lebanon, Pakistan, Yemen, São Tome and Principe. July 2008. p. 39.

128 Ibid., p. 41.

129 Ibid., pp. 41-42.

São Tome and Principe has a disintegrating maritime force due to lack of maintenance and spare parts. Due to the poor state of its maritime security force, São Tome and Principe has extremely porous borders and minimal security to protect its one major commercial port or two minor oil and fishing ports.¹³⁰

2. Section 1206 Usage

In FY2006, São Tome and Principe received \$6.8 million (displayed in Table 7) in Section 1206 funding to address illicit maritime activities in what had long been an ungoverned area. The Section 1206 funding was used to acquire commercially available maritime surface search radar, electro-optical/infra-red sensors, computer systems and communications equipment and training for São Tome and Principe Coast Guard personnel.¹³¹

Table 7. FY2006 São Tome and Principe 1206 Cases

FY06	Case	Case Value	Program Value
São Tome and Principe	RMAC technology insertion	\$512,000	\$6,800,000
	Hardware	\$2,932,000	
	Shipping	\$15,000	
	Site surveys and equipment installation	\$1,053,000	
	Maintenance	\$50,000	
	Training	\$260,000	
	Testing	\$180,000	
	On-site support/assessment	\$1,000,000	
	Transition/sustainment package	\$195,000	
	Defense Transportation service charge	\$448,000	
	FMS admin charge	\$155,000	

3. Operational Impact

a. Ability to Observe

São Tome and Principe added Automated Information System receivers to three of their four regional maritime awareness capability sites, and they are integrated

¹³⁰ Eric Thompson. Assessments of the Impact of 1206-funded Projects in Selected Countries: Lebanon, Pakistan, Yemen, São Tome and Principe. July 2008. p. 42.

¹³¹ Ibid., p. 43.

into the Maritime Safety and Security Information System, a global database that tracks ships all over the world. They have also added new radars that are now detecting vessels up to 50 miles out in good weather and 25 miles out in adverse weather.¹³² When the radars are fully operational, São Tome and Principe has the ability to develop a radar picture covering most of its territorial waters.¹³³

b. Ability to Identify

The Automated Information System receivers allow the São Tome and Principe Coast Guard to monitor vessels and identify suspicious behavior in their waters. The receivers collect position, ship name, cargo, last port of call and next port of call information. São Tome and Principe can identify suspicious activity by vessels that are stopped or traveling at extremely slow speeds in their territorial waters. São Tome and Principe has additional hopes of having the capability to recognize patterns of suspected illicit activity.¹³⁴

c. Ability to React

Section 1206 funding has provided VHF communication equipment to the São Tome and Principe Coast Guard. The VHF communications equipment allows the maritime force to hail ships, conduct search and rescue operations, and ask nearby ships to report suspicious ships. The radios also allow the São Tome and Principe Coast Guard to help identify ships that have their Automated Information System transponders turned off.¹³⁵

F. CHAPTER SUMMARY

The CNA study on the impact of Section 1206 projects in Lebanon, Pakistan, Yemen, and São Tome and Principe gave an assessment of how Section 1206 was utilized and has affected each country. While Section 1206 is a young program, the utilization appears to match the intent of its use in the four countries discussed.

¹³² Eric Thompson. Assessments of the Impact of 1206-funded Projects in Selected Countries: Lebanon, Pakistan, Yemen, São Tome and Principe. July 2008. p. 45.

¹³³ Ibid., p. 45.

¹³⁴ Ibid., p. 46.

¹³⁵ Ibid., p. 46.

VII. SUMMARY AND CONCLUSION

A. SUMMARY

Global Train and Equip authority was created to be a flexible and fast acting security cooperation program to fill gaps left by FMF/FMS and IMET. The authority has proponents and opponents, in part because Section 1206 is the first program of its kind in the DOD. Proponents praise the authority because it has the ability to address critical global security issues rapidly, while opponents believe that Section 1206 symbolizes a militarization of diplomatic functions. Section 1206 has grown as a program over the last three years. It is hard to quantitatively measure the effect of Global Train and Equip Authority, but there is evidence that the materials and training provided to the nations that have received assistance have had a positive impact in select cases.

Since the inception of Section 1206, key players such as the Secretaries of State and Defense, the Combatant Commanders, and members of Congress have attempted to give the authority the correct breadth and depth to optimize its effectiveness. Since FY2006, the program has expanded both in dollars and scope. However, some opponents object to this growth trend. Poor coordination between the embassy teams, Combatant Commanders and their counterparts in Washington has resulted in the mismanagement of some Section 1206 projects. Others are skeptical of Section 1206 authority because it represents a DOD program that infringes upon diplomatic functions.

On the ground level, Section 1206 has impacted various countries and regions. Specifically, Lebanon, Pakistan, Yemen, and São Tome and Principe have received significant contributions from Section 1206. Section 1206 contributions were targeted to help those countries address their security gaps. Each has become more capable at addressing their threats, which should reduce the need for U.S. intervention.

B. CONCLUSION

Global Train and Equip Authority has been an asset to the U.S. during the Global War on Terror, filling gaps that existed in State Department programs that provide other types of security assistance. More importantly, Section 1206 has created greater cooperation among many agencies that influence global security. However, Section 1206 is a short term solution to correcting the shortcomings of the FMF/FMS and IMET programs. These programs need to be revamped to be able to react to the demands of today's security environment while incorporating the lessons learned about agency cooperation from Section 1206. Once that occurs, the authority and funding for the projects that Section 1206 is used should be the responsibility of the State Department.

C. AREAS FOR FURTHER RESEARCH

Section 1206 could be further researched in the area of ground-level impact. There is limited documentation regarding the subject. Researching this area is important because it examines whether countries are given assets for the specific reason of conducting counterterrorism operations, and if so, how those assets have impacted their capability to negate the terrorist threat.

APPENDIX A

Section 1206 Fiscal Year 2006 Project Descriptions¹³⁶

Project Name	Countries Involved	Project Description/Objectives
Caribbean Basin: Forward Defense of the U.S. Homeland (\$14.4M)	Dominican Republic, Panama	Provides interoperable communications and computers with training and technical support to establish a joint maritime command, control, and communications architecture to support counterterrorism operations
Gulf of Guinea: Countering Threats to U.S. Energy Sources (\$6.8M)	Nigeria, Sao Tome and Principe	Establishes a Regional Maritime Awareness Capability through the use of commercial available equipment; promotes stability and enhances counterterrorism capabilities.
Indonesia: Securing Strategic Sea Lanes (\$18.4M)	Indonesia	Assists in developing an Integrated maritime Surveillance System to support maritime security in Indonesia, including the Malacca Strait, and facilitates counterterrorism operations.
Lebanon: Reducing Hezbollah's Operational Space (\$10.5M)	Lebanon	Helps the Lebanese Armed Forces bolster the government of Lebanon's ability to exert control over its territory and reduce the operations space of militias such as Hezbollah.
Pakistan: Improving Counterterrorism Strike Capabilities (\$23.3M)	Pakistan	Helps develop integrated rotary wing assets capable of expediting the receipt, analysis, and dissemination of intelligence. Facilitates the rapid planning and expedition of Pakistani counterterrorist special operations raids in the Federally Administered Tribal Areas and border region to fight terrorist and anti-coalition militants.
Sri Lanka: Reducing Ungoverned Maritime Spaces (\$10.9M)	Sri Lanka	Promotes the development of a Counterterrorism Maritime Security Capability.
Thailand: Securing Strategic Sea Lanes (\$5.3M)	Thailand	Helps establish an intelligence fusion hub critically located on the Andaman Sea to support Royal Thai Navy operations and enhance counterterrorism capabilities.
Trans-Sahara African Countries: Securing the Region Against Terrorists (\$6.2M)	Algeria, Chad, Morocco, Nigeria, Senegal, Tunisia	Helps develop a secure multinational information sharing network to share and store information effectively. Enables countries to act on information that is essential to disrupt and attack terrorist networks, and conduct peace and security operations.
Yemen: Countering Cross-Border Terrorist Activity (\$4.3M)	Yemen	Help increase the capability of the Yemeni Armed Forces to prevent cross-border arms trafficking and helps suppress terrorist activity.
	Total	\$100.1M

¹³⁶ Section 1206 Security Assistance Program—Finding on Criteria, Coordination, and Implementation. Government Accountability Office Report. February 28, 2007. p. 25.

THIS PAGE INTENTIONALLY LEFT BLANK

APPENDIX B

Section 1206 Fiscal Year 2007 Project Descriptions¹³⁷

Country	Project	Capability/Concept of Operation	Cost (millions)
Albania, Georgia, Macedonia, Ukraine	Eastern Europe Coalition CT and Stability Operations	Provide countries who have contributed personnel to coalition CT operations with the necessary equipment and training expected from a NATO country	\$28.200
Bahrain	Analytical Cell CT	Provide Bahrain with computers and link analysis software that with intelligence capability	\$0.390
Bahrain	Coastal Patrol Craft	Provide 2 Mark V coastal patrol craft capable of patrolling Bahraini ports and coastline	\$24.500
Caribbean	Basin Maritime Security T&E	Provide Caribbean partner nations with high speed vessels with communication and navigation systems to support rapid interdiction of illicit trafficking	\$14.600
Chad	Light Infantry T&E	Provide soldier systems to build an Anti-Terrorism Regiment	\$6.000
Chad	Tactical Airlift Capacity	Provide Chad with equipment and training to develop airdrop capability with current aviation assets	\$1.700
Chad	Tactical Communications	Provide HF communication capability for infantry units	\$0.300
Djibouti	Regional Maritime Awareness Network	Coastal surveillance stations equipped with radar and AIS monitoring along Bab al Mandeb Strait	\$8.000
Djibouti, Ethiopia, Kenya and Tanzania	Regional Security Initiative	Aviation assets and training for CT operations	\$18.000
Indonesia	Celebes Sea and Malacca Strait Network	Provide real time high speed network capable of sharing a common operating picture within command centers	\$6.100

¹³⁷ Department of Defense. Section 1206 Global Train and Equip Projects Summary (FY06-FY08).

Country	Project	Capability/Concept of Operation	Cost (millions)
Indonesia	Coastal Surveillance Stations	Radar, AIS monitoring	\$11.500
Indonesia	Eastern Fleet Regional Command Center	Systems on naval vessels, radar centers, C&C centers for information sharing	\$3.800
Indonesia	Maritime Equipment for Eastern Fleet	Provide 8 Indonesian ships with systems providing common operating picture developed with feeds from coastal radars and command centers.	\$7.300
Lebanon	Military Assistance to Lebanese Armed Forces	Repair parts for aviation assets and vehicles and small arms to improve operational mobility, sustainability, firepower and forces	\$30.600
Malaysia	CENTRIX Station	Provide armed forces with a system capable of developing and sharing a common operating picture within command centers	\$0.500
Malaysia	Eastern Sabah MDA Radar	40 NM radars along coast of Sulu and Sulawesi Seas	\$13.600
Malaysia	Maritime Domain Awareness of "Eyes in the Sky"	Forward Looking Infrared Radar sites on the Malaysian coast to increase effectiveness of Multi-national "Eyes in the Sky" program to patrol Strait of Malacca	\$2.200
Mauritania	Light Infantry Company T&E	Provide equipment necessary to build an additional infantry company for Mauritania	\$4.500
Mexico	CT Training	Mexican forces will be trained in urban warfare, forensics and marksmanship tactics, techniques and procedures	\$1.000
Northwest & Central Africa	African Maritime Security T&E	Provide coastal nations with radar, electro-optical, infrared and AIS sites for surveillance and communications equipment to monitor this maritime area	\$5.800
Northwest Africa	Partner Nation Intel Capability	Provide training to Trans-Sahara nations on use and sharing of intel in order to detect, monitor and track terrorist activities	\$1.100

Country	Project	Capability/Concept of Operation	Cost (millions)
Pakistan	Border Area Train and Equip	Aviation night vision, systems (weapons, communication and night vision) for individual soldiers and ground units	\$5.200
Pakistan	Marines T&E	Provide Marines with all weather interdiction capability--night vision devices and weapons	\$0.520
Pakistan	Maritime Security and Border Security Operations	Provide all weather interdiction capability--night vision devices, soldier systems, electronic devices and weapons	\$8.100
Philippines	Equipment and Training for Islander Aircraft	Patrol aircraft with Forward Looking Infrared Radar/Intelligence Surveillance and Reconnaissance	\$6.400
Philippines	Equipment and Training for UH-1 Aircraft	Helicopter patrols of southern coast night and offensive capabilities with machine guns, insertion capability, and night vision goggles	\$4.400
Philippines	HF Radios for Coast Watch Sough	Provide radios for command centers, outposts, and detachments along Philippines southern coast	\$1.800
Philippines	Maritime Security Force T&E	Provide 3 two-boat detachments along with support equipment to include communication, navigation and night vision equipment and weapons	\$2.900
Sri Lanka	Aircraft Command and Control	Communication capability and range with real time data link to an operations center	\$6.000
Sri Lanka	Maritime Security Force T&E	Equipment and training to establish a small boat interdiction capability available day or night with a trained force of 150 personnel	\$1.400
West Africa & Chad	Civil Military Support Operations Training	Provide nations in this region with capabilities to support civilian populations during disasters and other civil-military operations.	\$3.400
Yemen	CT Unit and Mobile Training Teams	Provide border and interior patrol forces with training and equipment necessary for patrols to include a variety of vehicles	\$26.000
Kazakhstan	Stability Operations Brigade T&E	Provide the Kazakh Peacekeeping Brigade with necessary basic soldier equipment for coalition operations and training equipment expected from a NATO unit	\$19.300
Total			\$275.110

THIS PAGE INTENTIONALLY LEFT BLANK

APPENDIX C

Section 1206 Fiscal Year 2008 Project Descriptions¹³⁸

Country	Project	Capability/Concept of Operation	Cost (millions)
Azerbaijan	Naval Commando Unit CT Training	Train forces in boat operations, diving, C&C and instruction techniques	\$2.000
Bahrain	Defense Force Special Ops T&E	Provide special forces with T&E to include soldier systems and vehicles necessary to conduct CT ops in urban and desert environments	\$3.400
Caribbean	Caribbean Basin Capability Enhancement	Expansion of FY06/07 project	\$23.200
Georgia	Special Forces Training and Equipping	Provide Georgia with necessary equipment (training and communications) and vehicles for coalition CT operations	\$12.000
Indonesia	Coastal Surveillance	Coastal surveillance stations equipped with radar and AIS	\$3.500
Kenya	Border Security Initiative	Provide training on border security	\$2.000
Lebanon	Special Ops T&E	Equip special operations forces with soldier systems to include night vision devices and weapons to reduce Hezbollah operational space and influence	\$7.400
Malaysia	Maritime Awareness Program	Radars along coast of eastern Sabah and a system for developing/transmitting a single common operating picture to enhance detection and interdiction	\$9.900
Pakistan	SSG T&E	Provide Pakistani Special Services Group with individual soldier equipment, basic electronic systems and breaching equipment	\$14.000
Philippines	Border Control with RHIBs	Provide a low-visibility and night time interdiction capability with small vessel equipped with necessary communication and navigation equipment and weapons	\$6.400
Philippines	Coast Watch South	Radar sites along Sulu archipelago	\$9.500
Tunisia	Suppressing Trans-Border Terrorist Activity	Provide surveillance and night vision equipment for individuals and aviation	\$10.000
Total			\$103.300

¹³⁸ Department of Defense. Section 1206 Global Train and Equip Projects Summary (FY06-FY08).

THIS PAGE INTENTIONALLY LEFT BLANK

APPENDIX D

Letter of Acceptance (LOA) Instructions and applicable notes for FY2007 Section 1206 pseudo LOAs financed with FY2007 Operation and Maintenance funds are listed below.¹³⁹

Instructions for Preparing a Section 1206 of PL 109-364 Pseudo LOAs
1. <i>Case Identifier</i> . DSCA (Strategy Directorate) will assign a case identifier composed of country code (e.g. “B5”), Implementing Agency code of the DOD Component providing the support, and a case designator assigned by DSCA (Strategy Directorate).
2. <i>Nickname Field</i> . The country/organization receiving the support and the pseudo case authority and the text “(Non-FMS)” (e.g., Bandaria, PL 109-364, Sec 1206 (Non-FMS)) are identified in the “nickname” field on the pseudo LOA.
3. <i>Purchaser’s Reference Field</i> . Included the following statement below in the Purchaser’s Reference Field of the Customer Request: <p style="padding-left: 40px;">“Based on the written request provided by the Section 1206 of PL 109-364 Program Originator [insert Program Originator’s name (e.g., Department of State, Combatant Commands, etc.)] to Defense Security Cooperation Agency, dated [insert date of written request]. The legal authority is Section 1206 of PL 109-364. See note [insert LOA note number] for additional information.”</p>
4. <i>Terms of Sale Field</i> . The Term of Sale for Section 1206 pseudo LOAs is Cash with Acceptance.
5. <i>Authority Field</i> . Public Law 109-364.
6. <i>Authority Fiscal Year</i> . 2007.
7. <i>Purchaser Signature Field (Customer Signatory Name on Distribution Tab of Case Detail)</i> . Insert the authority and the statement that no purchaser signature is required (e.g., Section 1206, PL 109-364 (Non-FMS – No Purchaser Signature Required)).
8. <i>Purchaser Mailing Address</i> . Insert “Department of Defense.”
9. <i>MASL</i> . Use valid existing MASLs for items being transferred or contact DSCA to approve new MASLs, if required.
10. <i>Delivery Term Code</i> . For Section 1206 of PL 109-364 pseudo LOAs, use the Delivery Term Code (DTC) for Defense Transportation System that will provide shipment all the way into recipient country. This is generally accomplished through DTC 7, unless DTC 9 suffices.

¹³⁹ Defense Security Cooperation Agency. Assignment of Code “B5” for National Defense Authorization Act for Fiscal Year 2007 (Public Law 109-364), Section 1206—Security Assistance Management Manual (SAMM) E-Change 73 (DSCA Policy 07-10). March 2, 2007.

THIS PAGE INTENTIONALLY LEFT BLANK

BIBLIOGRAPHY

- Adams, Gordon. Rebalancing and integrating the National Security Toolkit. April 24, 2008.
- Amnesty International. U.S. Defense Department's global "Train and Equip" Authority lacks critical safeguards. May 2008.
- Building Global Partnerships Act of 2007: NGO Letter of Opposition. May 30, 2007.
- Department of Defense. Section 1206 Global Train and Equip Projects Summary (FY06-FY08). 2008.
- East Timor & Indonesia Action Network. Guide to U.S. security assistance to Indonesia and East Timor. April 2008.
- Edelman, Eric. Testimony before the House Armed Services Committee on Train and Equip Authority. April 7, 2006.
- Gates, Robert M. Testimony to the House Armed Services Committee. April 15, 2008.
- Government Accountability Office. Section 1206 Security Assistance Program--Findings on criteria, coordination, and implementation. February 28, 2007.
- East Timor & Indonesia Action Network. Guide to U.S. security assistance to Indonesia and East Timor. April 2008.
- Hasan, Khalid. "U.S. Equipment, Training for Pakistan's Special Forces." Lahore Daily Times. October 19, 2008.
- Hegland, Corine. "Pentagon, state struggle to define Nation-building roles." National Journal. April 30, 2007.
- H.R. 1815. Conference Report for the National Defense Authorization Act for Fiscal Year 2006. 109th Congress. December 18, 2005.
- H.R. 1815. Section 1206. Authority to build the capacity of foreign military forces. 109th Congress. 2005.
- H.R. 5122. Section 1206. Modification and extension of authorities relating to program to build the capacity of foreign military forces. 109th Congress. 2006.

- Jones, James L. A Commander's perspective on building the capacity of foreign countries military forces. Testimony to the House Armed Services Committee. April 7, 2006.
- Lodge, Freda J. Assignment of Code "B5" for National Defense Authorization Act for Fiscal Year 2007 (Public Law (PL) 109-364), Section 1206—Security Assistance Management Manual (SAMM) E-Change 73 (DSCA Policy 07-10). Defense Security Cooperation Agency Memorandum. March 2, 2007.
- Negroponte, John D. Military's Role Toward Foreign Policy. Statement before the Senate Foreign Relations Committee. July 31, 2008.
- Pincus, Walter. "Taking Defense's hand out of State's pocket." The Washington Post. July 9, 2007.
- Rice, Condoleezza. Report to Congress: Section 1206(f) of the 2006 National Defense Authorization Act. July 3, 2007.
- Rice, Condoleezza. Testimony of Secretary of State Condoleezza Rice before the House Armed Services Committee with Secretary of Defense Robert Gates. April 15, 2008.
- S.3001. Section 1206. Modification and extension of authorities relating to program to build the capacity of foreign military forces. 110th Congress. 2008.
- Serafino, Nina M. Section 1206 of the National Defense Authorization Act for FY2006: A fact sheet on Department of Defense authority to train and equip foreign military forces. CRS Report for Congress. 2008.
- Serafino, Nina M. The Department of Defense role in foreign assistance: Background, major issues, and options for Congress. CRS Report for Congress. August 25, 2008.
- Thompson, Eric. Assessments of the impact of 1206-funded projects in selected countries: Lebanon, Pakistan, Yemen, and São Tome and Principe. Center for Naval Analysis. July 2008.
- U.S. Congress. Senate. 109th Congress, 2nd Session. Committee on Foreign Relations. Embassies as Command Posts in the Anti-Terror Campaign. December 15, 2006.
- U.S. Department of Defense Budget Request (Summary Justification). February 4, 2008.
- Withers, George. Ready, aim foreign policy: How the Pentagon's role in foreign policy is growing, and why Congress—and the American public—should be worried. Center for International Policy. March 2008.

INITIAL DISTRIBUTION LIST

1. Defense Technical Information Center
Ft. Belvoir, Virginia
2. Dudley Knox Library
Naval Postgraduate School
Monterey, California